



NORTHERN TERRITORY



**WORKING
FOR THE
TERRITORY**

Budget Paper No. 3

AGENCY BUDGET STATEMENTS

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Overview

Budget Paper No. 3 provides accrual and output-based information for Northern Territory Government agencies and business divisions for 2023-24 and 2024-25, including:

- agency profiles, output descriptions and budget highlights
- expense and appropriation amounts, including explanations of material variations
- full-time equivalent (FTE) staffing information based on the March quarter 2024 average
- output statements for agencies and business line statements for government business divisions (GBDs), including key performance indicators
- financial statements (operating statement, balance sheet and cash flow statement) and revenue statements
- a summary of community service obligation (CSO) payments to GBDs and government owned corporations
- a summary of output appropriation funding by agency from 2023-24 to 2027-28.

The 2024 Budget is prepared in accordance with the Territory's financial management legislation and framework, which is summarised below.

Financial management legislation

The Territory's financial management framework, including accountability requirements, is established by the:

- *Fiscal Integrity and Transparency Act 2001* (FITA), which prescribes whole of government financial reporting requirements
- *Financial Management Act 1995* (FMA), which sets out agency and GBD financial accountability requirements.

These Acts are supplemented by the annual *Appropriation Act*, which provides the legal authority for the government's funding decisions.

Fiscal Integrity and Transparency Act 2001

The FITA requires reporting of the budget and forward estimates in accordance with external reporting standards. The reporting standard used is the Uniform Presentation Framework, agreed by state, territory and Commonwealth governments. This is based on Australian Accounting Standards Board 1049 Whole of Government and General Government Sector Financial Reporting.

Financial Management Act 1995

The FMA provides the financial framework within which Territory Government agencies and GBDs operate and manage resources. Budget Paper No. 3 includes all agencies and GBDs that are subject to the FMA and included in the Territory's budget sector.

The FMA provides the rules for budget monitoring and management for each agency and GBD, including accountability processes for budget variations arising from unforeseen circumstances or where government functions are redistributed between agencies.

The FMA also specifies agency and GBD internal control requirements, asset safeguarding, financial transaction and bank account rules, and financial reporting obligations.

Government owned corporations, such as the Power and Water Corporation, Jacana Energy and Territory Generation, are not included in Budget Paper No. 3 as they are subject to the *Government Owned Corporations Act 2001*.

Financial management framework

The Territory's financial management framework utilises an accrual output-based methodology for budgeting, accounting and reporting, with performance reporting a central tenet. This ensures the Territory's financial management processes are contemporary and consistent with the frameworks of other jurisdictions across Australia.

The financial management framework includes *Treasurer's Direction – Organisational performance and accountability*, which establishes the minimum standards for Territory Government agencies to plan, review and report their organisational performance and accountability, including performance reporting in Budget Paper No. 3.

Agencies – outputs and key performance indicators

The financial management framework provides a consistent basis for the 2024-25 Budget, including output structures and key performance indicators for each agency. Agency annual reports record actual performance and provide explanations of material variations.

Agency corporate and shared services costs are separately identified in a corporate and shared services output group for accountability and transparency. Costs associated with shared services functions are reported in both the agency providing the services and the agency receiving the services.

Where material functional transfers between agencies have occurred during 2023-24, the FMA requires the original 2023-24 Budget and the revised 2023-24 Budget to be backcast to 1 July 2023. Material machinery of government changes during 2023-24 include the separation of the former Northern Territory Police, Fire and Emergency Services into two separate agencies (Northern Territory Police, and Northern Territory Fire and Emergency Service).

Where agencies have internally restructured their outputs during 2023-24 to better align with government's strategic priorities, the original 2023-24 Budget and the revised 2023-24 Budget have also been backcast to enable comparability and ensure transparency.

Government businesses – business lines and performance

GBDs are expected to operate on a commercial basis and recover costs through user charges. However, GBDs remain subject to the financial management framework and FMA accountability requirements, with the chief executive of each GBD accountable to the responsible minister for financial performance.

Commercial practices implemented for GBDs include:

- fully attributing costs and being subject to similar government taxes (including tax equivalents), fees and charges as privately owned businesses
- adopting efficient pricing methods that account for all costs
- using CSO payments to compensate for undertaking non-commercial activities at the direction of government and paying dividends on profits earned
- performance monitoring.

GBDs are required to disaggregate income and expense information by business line. An operating surplus/deficit before income tax is also provided by business line.

A performance statement is provided for each GBD, summarising expected financial performance in 2024-25, relative to 2023-24. Key performance indicators for each business line are also included, with actual performance and financial outcomes presented in annual reports.

GBDs are required to comply with competitive neutrality principles to minimise any commercial advantage over private sector businesses due to government ownership. The Territory Government has a formal mechanism to allow private sector businesses to make competitive neutrality complaints against GBDs, which is managed by the Department of Treasury and Finance.

Accrual accounting

Under accrual accounting, income (revenue and gains) and expenses are recorded in the period in which they occur, regardless of whether cash has been received or paid. Accrual accounting also includes transactions where no cash is exchanged, such as creating obligations to pay or rights to receive cash in the future, and the cost of using assets in producing outputs, known as depreciation expense.

Appropriation arrangements

The Territory Government has a cash appropriation framework. Appropriation is provided to fund agencies and is generally an agency's main income and cash source. Three types of appropriation are recognised: output appropriation, capital appropriation and Commonwealth appropriation (including other external appropriation). The three appropriation types are designated in the *Appropriation Act* as 'purposes' as they reflect a purpose for providing funds and are shown separately in agency financial statements.

2023-24 Budget

The 2023-24 Budget information presented in this publication reflects the information originally published in the May 2023 Budget, except where backcasting has occurred following material function transfers, realignment with government's strategic priorities or specific direction. Such adjustments are identified in the relevant agency key variation explanations.

2023-24 Revised

The revised 2023-24 Budget information presented in this publication reflects approved variations to the original 2023-24 Budget for each agency, including the financial consequences of government policy decisions. The budget variations are approved in accordance with the requirements of the FMA, with formal variation instruments tabled in the Legislative Assembly.

2024-25 Budget

The 2024-25 Budget is based on a forward estimates model, with inflator and deflator factors (parameters) applied to each agency's base budget, and funding adjustments incorporated for new initiatives, and any savings and revenue measures approved through the year and during the budget development process. The following parameters have been applied in the 2024 Budget:

- consumer price index (CPI) parameter (inflator) of 3.9% in 2024-25, 2.8% in 2025-26, 2.5% in 2026-27 and 2.4% in 2027-28, applied to agency operational expenditure budgets
- a wages parameter (inflator) of nil in 2024-25 and 3% per annum thereafter, applied to agency employee expenditure budgets (note: agencies previously received additional lump sum funding to reflect revisions to the 2021–2024 Wages Policy)
- a composite parameter (inflator) comprising 75% of the wages parameter and 25% of the CPI parameter, applied to agency grant expenditure budgets
- an efficiency dividend (deflator) of 1% per annum applied in all years, with a two-thirds discount applied to certain frontline agencies or functions
- a demand parameter (inflator) of 1.4% per annum applied to the Department of Health budget.

Budget Paper No. 3 layout and presentation

This publication presents agencies and GBDs in separate sections in the order set out in the Administrative Arrangements Order as it applied at 27 March 2024.

The layout remains similar to the format used in the 2023 Budget.

Although some adjustments are made for consistency and to aid clarity during the preparation of this budget paper, the information for each agency and GBD is largely as provided by, and agreed with, the agency's accountable officer.

The following information describes the elements within the agency and GBD sections.

Expenses and appropriation summary

Provides expense information for each output group and output (or business line for GBDs) equating to total operating expenses in the operating statement. Explanations for material variations within 2023-24 and between the revised 2023-24 Budget and the 2024-25 Budget are provided as footnotes. Output, capital and Commonwealth appropriations are also shown, on a cashflow basis.

For GBDs, this section describes financial performance, focusing on key variations between the years.

Agency and business division profile

A concise narrative overview of the agency's or GBD's key responsibilities.

Budget highlights

A table outlining additional funding for new initiatives approved since the May 2023 Budget, key existing initiatives and new capital projects.

Outputs, business lines and performance

Agency budgets are based on outputs and objectives. GBD budgets are based on activities and objectives. Outputs (activities) are the services provided or the goods produced by an agency (GBD) for users external to the agency (GBD).

Outputs that are intended to contribute to the same objective are aggregated into an output group. Activities that are intended to contribute to the same objective are aggregated into a business line. An objective is provided for each output group or business line and a description is provided for each output or activity.

Key performance indicators are provided with targets and estimated outcomes identified for each measure. The indicators are focused on presenting measures that are meaningful, nationally consistent and relevant to assessing the achievement of the intended objective.

Treasurer's Direction – Organisational performance and accountability requires agencies and GBDs to annually review their Budget Paper No. 3 key performance indicators to ensure the measures meet the SMART principles (that is, specific, measurable, achievable, relevant and time-bound) and align with government priorities, agency objectives and statutory responsibilities.

To enable meaningful comparisons where measures have changed, agencies and GBDs recast key performance indicators for the 2023-24 estimate to be on a consistent basis with 2024-25 budget information. Where measures have been modified and 2023-24 data is not available, or where measures are commencing in 2024-25, no 2023-24 estimate is provided.

Financial statements

A set of financial statements (operating statement, balance sheet and cash flow statement) is presented on an accrual basis for each agency and GBD for the revised 2023-24 Budget and the 2024-25 Budget.

Operating statement – presents expenses, revenues, gains and net result of an agency. It excludes capital payments and receipts, as these only affect the balance sheet and cash flow statement.

As appropriation only covers cash expenses, most agencies will show a deficit due to unfunded non-cash expenses, including depreciation and amortisation. Agencies may also show a surplus or deficit in relation to the transfer of expenditure between years due to the treatment of timing differences in line with accounting standards. For example, where Commonwealth revenue is received in one year but not spent until the following financial year, a surplus will be shown in the first year and a deficit in the second. Approved carryovers, where unspent funding in one year is carried forward to a subsequent year, may also result in an agency showing a budgeted deficit. As a result, budgeted deficits at the agency level do not necessarily worsen whole of government fiscal outcomes over the budget and forward estimate period.

Agency accountable officers are required to comply with an employee expense cap. The employee expense cap for each agency is equivalent to the employee expense budget figure in the operating statement.

In addition to operating revenues controlled and utilised by an agency to fund its activities, a number of agencies also act on behalf of the Territory Government in the management of administered items. Administered items in the operating statement include the collection of revenues such as taxes, levies, fees and fines that an agency is unable to use to further its own objectives without authorisation.

Administered items are transferred to and reported by the Central Holding Authority (CHA), as the parent entity of government. Administered income and expenses are not recognised in the agency's operating statement but are reported separately in accordance with Australian accounting standards.

Balance sheet – presents assets and liabilities, and records the net assets or equity of an agency at the end of the year. Deficits (as recorded in the operating statement) reduce the equity position over time, while surpluses increase equity.

In addition to assets and liabilities controlled and utilised by an agency to deliver its activities, a number of agencies also act on behalf of the Territory Government in managing administered items. Administered items on the balance sheet include government assets and liabilities managed by an agency that it is unable to use or consume to further its own objectives without authorisation.

Administered items are transferred to and reported by CHA, as the parent entity of government. Administered assets and liabilities are not recognised in the agency's balance sheet, but are reported separately in accordance with Australian accounting standards.

Cash flow statement – presents cash movements in and out of an agency during the financial year and includes capital receipts and payments. The statement also reconciles to the agency's cash account at the end of the year, which is reported in the balance sheet.

Revenue statement

In addition to the financial statements, a revenue statement is included to provide detailed information on revenue received by each agency, GBD and CHA, including Commonwealth revenue.

Estimates for revenue from the Commonwealth are based on information provided in the Commonwealth's Mid-Year Economic and Fiscal Outlook 2023-24, released in December 2023, and any other funding agreements subsequently agreed.

A comprehensive discussion of Commonwealth revenue is provided in Budget Paper No. 2 *Budget Strategy and Outlook*.

Community service obligations and output appropriation

This section details CSO payments made to GBDs and government owned corporations to fund specific Territory Government, community or social objectives that would not otherwise be undertaken if left to commercial or market forces, or would be undertaken at higher prices. CSO requirements are reviewed annually.

This section also details output appropriation by agency from 2023-24 to 2027-28 to improve transparency.

Ministerial portfolios

The Hon. Eva Dina Lawler, MLA

Chief Minister

Treasurer

Minister for Territory Development

Minister for Defence Industries

Minister for Industry and Trade

Minister for Major Projects

The Hon. Chanston James Paech, MLA

Attorney-General and Minister for Justice

Minister for Aboriginal Affairs and Treaty

Minister for Local Government

Minister for Arts, Culture and Heritage

The Hon. Selena Jane Malijarri Uibo, MLA

Minister for Health

Minister for Mental Health and Suicide Prevention

Minister for Remote Housing and Homelands

Minister for Parks and Rangers

Minister for Local Decision Making

Minister for Public Employment

Minister for Corporate and Digital Development

The Hon. Kathryn Jane Worden, MLA

Minister for Environment, Climate Change and Water Security

Minister for Prevention of Domestic, Family and Sexual Violence

Minister for Sport

Minister for Renewables and Energy

Minister for Essential Services

The Hon. Ngaree Jane Ah Kit, MLA

Minister for Territory Families

Minister for Urban Housing

Minister for Youth, Seniors and Equality

Minister for Multicultural Affairs

Minister for Disabilities

The Hon. Brent Lee Potter, MLA

Minister for Police

Minister for Alcohol Policy

Minister for Fire and Emergency Services

Minister for Veterans' Affairs

Minister for Major Events

The Hon. Joel Francis Bowden, MLA

Minister for Infrastructure, Planning and Logistics

Minister for Business and Jobs

Minister for Skills, Training and International Education

Minister for Tourism and Hospitality

Minister for Recreational Fishing

The Hon. Mark James Monaghan, MLA

Minister for Education

Minister for Mining

Minister for Agribusiness and Fisheries

Part 1
Agencies

Department of the Chief Minister and Cabinet

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Advice and coordination | 13 984 | 20 273 | 17 029 | 1 |
| Strategic policy coordination and engagement | 13 984 | 20 273 | 17 029 | |
| Territory regional growth | 102 974 | 128 508 | 121 897 | 2 |
| Regional development, local government and Aboriginal interpreters | 102 974 | 128 508 | 121 897 | |
| Investment Territory | 24 110 | 22 451 | 22 441 | 3 |
| Major, significant and government-facilitated projects | 24 110 | 22 451 | 22 441 | |
| Darwin Waterfront Corporation | 21 837 | 21 881 | 22 261 | |
| Darwin Waterfront Corporation | 21 837 | 21 881 | 22 261 | |
| Government support | 30 364 | 30 855 | 30 805 | |
| Support to ministers and Leader of the Opposition | 16 781 | 16 781 | 16 992 | |
| Support to the Administrator | 2 970 | 2 947 | 3 164 | |
| Government services | 10 613 | 11 127 | 10 649 | |
| Office of the Commissioner for Public Employment | 6 508 | 6 508 | 6 580 | |
| Employee and industrial relations | 1 992 | 2 112 | 2 138 | |
| Workforce planning and development | 2 723 | 2 603 | 2 633 | |
| Aboriginal employment and career development | 910 | 910 | 918 | |
| Public sector appeals and grievance reviews | 883 | 883 | 891 | |
| Corporate and shared services | 17 516 | 20 556 | 20 248 | 4 |
| Corporate and governance | 7 798 | 10 204 | 9 919 | |
| Shared services received | 8 784 | 9 565 | 9 542 | |
| Shared services provided | 934 | 787 | 787 | |
| Total expenses | 217 293 | 251 032 | 241 261 | |
| Appropriation | | | | |
| Output | 190 698 | 189 408 | 189 419 | |
| Commonwealth | 5 618 | 14 123 | 22 295 | |

2024-25 staffing: 525 FTE

- 1 The variation in 2023-24 and decrease in 2024-25 is mainly due to one-off funding for the Priorities Delivery Unit, the carryover of funding from 2022-23 into 2023-24 for federation funding agreements and Closing the Gap initiatives, and sea country management planning in the McArthur River region.
- 2 The variation in 2023-24 and decrease in 2024-25 primarily reflects the carryover of funding from Rio Tinto for the Jabiru Social Infrastructure Fund from 2022-23 into 2023-24, and the funding profiles for the Future of Jabiru and Kakadu, the Barkly Regional Deal and the Central Australia investment package, partially offset by the transfer of funding for antisocial behaviour initiatives to Northern Territory Police.
- 3 The variation in 2023-24 is mainly due to the transfer of funding for the Gas Taskforce forward work program to the Department of Infrastructure, Planning and Logistics.
- 4 The variation in the corporate and governance output in 2023-24 mainly reflects one-off items, an internal restructure and increased corporate recoveries from Darwin Waterfront Corporation. The variation in the shared services received output in 2023-24 is mostly due to an increase in notional charges from the Department of Corporate and Digital Development. The variation in the shared services provided output in 2023-24 is due to the partial transfer of funding for corporate governance functions to the Department of Treasury and Finance.

Agency profile

The department supports the Chief Minister and Cabinet in the delivery of government's priorities by:

- providing independent, rigorous, timely and expert policy advice
- providing leadership and coordination across government in urban, regional and remote areas
- developing and influencing government policy, and driving implementation across government
- positioning the interests of the Territory at state, national and international levels through engagement with governments, industry and community sectors
- promoting opportunities to grow private investment and create jobs for a strong and vibrant economy by creating a pipeline of investment projects
- leading and coordinating the Territory Government's Aboriginal affairs agenda
- empowering and supporting communities to grow through the local decision-making agenda and the delivery of interpreting services
- regulating and supporting the local government sector to strengthen sustainability, governance and performance.

The Office of the Commissioner for Public Employment is responsible for public sector workforce management and development, and industrial relations. The office supports the Commissioner's statutory employer functions under the *Public Sector Employment and Management Act 1993* (PSEMA). The Commissioner provides strategic and policy advice to support the Minister for Public Employment's requirements under PSEMA and other industrial relations legislation.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| Central Australia investment package ¹ | 5 000 | 15 000 |
| National Aboriginal Art Gallery | | 2 000 |
| Office of the Central Australian Regional Controller | | 2 000 |
| NT Defence Veterans Strategy – Operation Thrive | | 850 |
| Support for community cyclone shelter construction at Gunyangara | | 400 |
| Community-led Alcohol Harm Reduction ¹ | 306 | 306 |
| Key existing initiatives | | |
| Continuation of community safety initiatives | 6 642 | 7 235 |
| Advancing economic activity | 5 220 | 4 710 |
| Future of Jabiru and Kakadu | 2 759 | 4 449 |
| Regional and remote development projects | 4 200 | 4 200 |
| Groote Archipelago Local Decision Making Agreement | 1 700 | 4 000 |
| Barkly Regional Deal ¹ | 1 965 | 3 047 |
| New capital works | | |
| Convention Centre large seated event fitout | | 19 200 |

¹ Includes Commonwealth funding.

Output groups and objectives

Advice and coordination

Objective: Informed strategic, economic and social policy decisions and effective implementation of priorities across government.

Strategic policy coordination and engagement

Coordinate, support and progress the Territory's participation in National Cabinet. Facilitate, negotiate and monitor the Territory's participation and input into national and international agreements, reviews and inquiries.

Coordinate and lead the development and implementation of the Territory's Aboriginal affairs policy, ensuring land and sea ownership delivers on the economic and social aspirations of Aboriginal Territorians, and progressing Treaty and truth-telling in the Territory.

Provide strategic advice across a range of public policy issues to the Chief Minister and Cabinet. Work with relevant agencies and stakeholders to develop, guide and implement priority strategies and initiatives. Provide secretariat services to the Liquor Commission.

Provide funding through the Community Support Grant Program to support communities and promote participation to improve social connections between people with different backgrounds, language groups, genders and ages.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|----------------|------------------|----------------|
| Client satisfaction with engagement during the policy development and implementation processes (external stakeholders) | ≥ 90% | 90% | ≥ 90% |
| Client satisfaction with advice on policy and reporting requirements (internal Territory Government agency stakeholders) | ≥ 90% | 90% | ≥ 90% |
| Client satisfaction with policy advice provided to ministerial officers (ministerial stakeholders) | ≥ 90% | 90% | ≥ 90% |
| Closing the Gap NT Implementation Plan actions completed | ≥ 50% | 50% | ≥ 50% |
| Territory public servants who have completed the Closing the Gap training module ¹ | ≥ 25% | 7% | ≥ 15% |
| Participants completing the First Circles program as a proportion of total participants | ≥ 50% | 50% | ≥ 50% |

¹ The variation in 2023-24 is due to lower than expected uptake of training in the first year since launch. The change in the 2024-25 target reflects an aspirational target based on the previous year's outcomes.

Territory regional growth

Objective: Improved decision-making and outcomes at the local level across the Territory.

Regional development, local government and Aboriginal interpreters

Work across agencies to lead and drive the delivery of strategies and actions to improve outcomes within the regions in partnership with government agencies, key stakeholders, local government and the Commonwealth.

Support and regulate the local government sector through a contemporary legislative framework enabling services to communities that promote effective remote community engagement and facilitate local community development initiatives.

Provide Aboriginal interpreter services to overcome language barriers for Aboriginal people accessing government services.

Provide strategic coordination and facilitation for counter-disaster recovery for the Territory.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Client satisfaction with engagement during the policy development and implementation processes (external stakeholders) | ≥ 90% | 90% | ≥ 90% |
| Client satisfaction with advice on policy and reporting requirements (internal Territory Government agency stakeholders) | ≥ 90% | 90% | ≥ 90% |
| Client satisfaction with policy advice provided to ministerial officers (ministerial stakeholders) | ≥ 90% | 90% | ≥ 90% |
| Aboriginal interpreting hours provided by accredited and or qualified interpreters | ≥ 76% | 76% | ≥ 76% |
| Aboriginal interpreting assignments completed | ≥ 70% | 70% | ≥ 70% |
| Scheduled local government compliance reviews completed | 4 | 4 | 4 |

Investment Territory

Objective: A diversified and growing Territory economy.

Major, significant and government-facilitated projects

Facilitate major projects and significant investments in the Territory, and economic opportunities and projects in the regions to grow key industry sectors.

Lead the coordination and delivery of the Territory's gas strategy and development of a gas-based manufacturing industry.

Strengthen the Territory's role in enabling national security through leading the Territory's national and international strategic defence engagement.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Strategic projects being advanced through the public investment portfolio | 48 | 50 | 50 |
| Major projects being progressed in the public investment portfolio | 16 | 16 | 16 |
| Completed finance and investment deals that have been facilitated by Investment Territory | 4 | 4 | 4 |

Darwin Waterfront Corporation

Objective: A sustainably managed Darwin Waterfront Precinct that provides residential, business, events and entertainment opportunities.

Darwin Waterfront Corporation

Support the operations of the Darwin Waterfront Corporation.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Darwin Convention Centre to achieve an increase in international and national delegate numbers from prior years ¹ | ≥ 1% | 1% | ≥ 1% |

1 Compared to the average of the three prior years.

Government support

Objective: Efficient and effective support of executive government.

Support to ministers and Leader of the Opposition

Provide operational advice and administrative support to the Chief Minister, ministers and Leader of the Opposition.

Support to the Administrator

Provide operational advice and administrative support to the Office of the Administrator of the Northern Territory.

Government services

Provide a streamlined whole of government approach to ensure communication and marketing priorities are effectively and professionally managed across agencies.

Provide operational advice, support and hospitality services including protocol matters to the Chief Minister, ministers, Leader of the Opposition and the Administrator of the Northern Territory. Provide secretariat services to the department, Cabinet and Executive Council.

Provide legislative drafting services and advice about bills for Acts, committee stage amendments, subordinate legislation and miscellaneous statutory instruments.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Client satisfaction with government services provided (external stakeholders) | ≥ 90% | 90% | ≥ 90% |
| Client satisfaction with government services provided (internal Territory Government stakeholders) | ≥ 90% | 90% | ≥ 90% |
| Client satisfaction with government services provided to ministerial officers (ministerial stakeholders) | ≥ 90% | 90% | ≥ 90% |
| Client satisfaction with support provided to the Administrator | ≥ 90% | 90% | ≥ 90% |
| Publications without error on the Northern Territory legislation website within 5 business days of commencement | ≥ 95% | 95% | ≥ 95% |

Office of the Commissioner for Public Employment

Objective: An agile, capable, engaged and diverse workforce that delivers government's priorities and provides high quality services to Territorians.

Employee and industrial relations

Develop and manage employment policies, and provide employment services that ensure all employment legislative requirements are applied. Ensure Northern Territory Public Sector (NTPS) employees have access to contemporary and sustainable working arrangements, and comply with the objectives of the PSEMA. Provide strategic public and private industrial relations advice and administer the Territory's *Long Service Leave Act 1981* and *Public Holidays Act 1981*.

Workforce planning and development

Build workforce capability and capacity within the NTPS through establishment and implementation of workforce planning and development strategies and initiatives, including core capability and leadership development throughout the NTPS. Develop and promote strategic workforce initiatives and professional development, and support agencies to improve inclusion and diversity across the NTPS.

Aboriginal employment and career development

Improve Aboriginal employment outcomes and lead, support and promote agency and employee engagement to implement the NTPS Aboriginal Employment and Career Development Strategy.

Public sector appeals and grievance reviews

Conduct promotion, disciplinary and inability appeals pursuant to the PSEMA. Provide employees with independent review of agency actions and decisions through a flexible, agile and contemporary grievance review process.

Ensure a uniform merit-based selection process across the NTPS and sustainable special measures recruitment plans.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|----------------|------------------|----------------|
| Ministerial client satisfaction with the provision and timeliness of services | ≥ 95% | 95% | ≥ 95% |
| Agency client satisfaction with the provision and timeliness of services and, if applicable, issues resolved in consultation with the agency | ≥ 85% | 85% | ≥ 85% |
| NTPS employment remuneration and conditions within the NTPS Wages Policy and Enterprise Bargaining Policy | 100% | 100% | 100% |
| Sector-wide strategic workforce policies and initiatives informed by sector-wide employee perception survey results | ≥ 80% | 80% | ≥ 80% |
| Sector-wide leadership and capability training programs linked to overarching management and leadership strategy | ≥ 90% | 90% | ≥ 90% |
| NTPS employees who identify as Aboriginal | ≥ 12% | 12% | ≥ 12% |
| NTPS Aboriginal employees in senior management/executive roles | ≥ 6.5% | 6.5% | ≥ 6.5% |
| Promotion appeals, grievance reviews, and merit selection findings of unsuitable applicants under special measures plans finalised within the timeframes prescribed by the Commissioner for Public Employment | ≥ 90% | 90% | ≥ 90% |
| Disciplinary and inability appeals finalised within the timeframes prescribed by the Commissioner for Public Employment | ≥ 90% | 90% | ≥ 90% |

Corporate and shared services

Objective: Improved organisational performance through strategic leadership and governance, and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Shared services provided

Provide shared corporate and governance services to the Department of Treasury and Finance.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | 8 095 | 190 |
| Capital | | |
| Appropriation | | |
| Output | 189 408 | 189 419 |
| Commonwealth | 21 792 | 22 295 |
| Sales of goods and services | 8 144 | 8 006 |
| Interest revenue | | |
| Goods and services received free of charge | 9 565 | 9 542 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | 2 308 | 80 |
| TOTAL INCOME | 239 312 | 229 532 |
| EXPENSES | | |
| Employee expenses | 86 773 | 80 884 |
| Administrative expenses | | |
| Purchases of goods and services | 39 355 | 36 453 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 394 | 925 |
| Services free of charge | 9 565 | 9 542 |
| Other administrative expenses | 6 | |
| Grants and subsidies expenses | | |
| Current | 99 840 | 93 554 |
| Capital | 15 099 | 19 903 |
| Community service obligations | | |
| Interest expenses | | |
| TOTAL EXPENSES | 251 032 | 241 261 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 11 720 | - 11 729 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 34 425 | 33 621 |
| Receivables | 1 408 | 1 408 |
| Prepayments | 508 | 508 |
| Inventories | | |
| Advances and investments | 44 404 | 84 404 |
| Property, plant and equipment | 38 133 | 37 208 |
| Other assets | | |
| TOTAL ASSETS | 118 878 | 157 149 |
| LIABILITIES | | |
| Deposits held | | |
| Creditors and accruals | 11 558 | 11 558 |
| Borrowings and advances | 25 068 | 25 068 |
| Provisions | 10 033 | 10 033 |
| Other liabilities | 137 | 137 |
| TOTAL LIABILITIES | 46 796 | 46 796 |
| NET ASSETS | 72 082 | 110 353 |
| EQUITY | | |
| Capital | | |
| Opening balance | 101 765 | 118 518 |
| Equity injections/withdrawals | 16 753 | 50 000 |
| Reserves | 10 529 | 10 529 |
| Accumulated funds | | |
| Opening balance | - 45 245 | - 56 965 |
| Current year surplus (+)/deficit (-) | - 11 720 | - 11 729 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 72 082 | 110 353 |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | 8 095 | 190 |
| Capital | | |
| Appropriation | | |
| Output | 189 408 | 189 419 |
| Commonwealth | 14 123 | 22 295 |
| Other agency receipts from sales of goods and services | 5 014 | 8 086 |
| Interest received | | |
| Total operating receipts | 216 640 | 219 990 |
| Operating payments | | |
| Payments to employees | 86 652 | 80 884 |
| Payments for goods and services | 39 332 | 36 453 |
| Grants and subsidies paid | | |
| Current | 99 840 | 93 554 |
| Capital | 15 099 | 19 903 |
| Community service obligations | | |
| Interest paid | | |
| Total operating payments | 240 923 | 230 794 |
| NET CASH FROM OPERATING ACTIVITIES | - 24 283 | - 10 804 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | 400 | |
| Sales of investments | | |
| Total investing receipts | 400 | |
| Investing payments | | |
| Purchases of assets | | |
| Advances and investing payments | 25 000 | 40 000 |
| Total investing payments | 25 000 | 40 000 |
| NET CASH FROM INVESTING ACTIVITIES | - 24 600 | - 40 000 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | | |
| Commonwealth | | |
| Equity injections | 25 756 | 50 000 |
| Total financing receipts | 25 756 | 50 000 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | | |
| Equity withdrawals | 16 564 | |
| Service concession liability payments | | |
| Total financing payments | 16 564 | |
| NET CASH FROM FINANCING ACTIVITIES | 9 192 | 50 000 |
| Net increase (+)/decrease (-) in cash held | - 39 691 | - 804 |
| Cash at beginning of financial year | 74 116 | 34 425 |
| CASH AT END OF FINANCIAL YEAR | 34 425 | 33 621 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|----------------|----------|
| | \$000 | \$000 | \$000 | |
| Current grants and subsidies revenue | | | | |
| Commonwealth grants | 3 057 | 190 | - 2 867 | 1 |
| Northern Territory Aboriginal Legal Interpreting Services | 1 507 | | - 1 507 | |
| Cross-border Aboriginal interpreting | 717 | | - 717 | |
| Stronger Places, Stronger People | 456 | | - 456 | |
| Living Safe Together Intervention Program | 190 | 190 | | |
| Other | 187 | | - 187 | |
| Other grants | 5 038 | | - 5 038 | 1 |
| Jabiru Social Infrastructure Fund | 4 450 | | - 4 450 | |
| Complementary Pathways (Flexible Workforce Solutions) | 227 | | - 227 | |
| Palmerston bus interchange and Palmerston CBD projects | 225 | | - 225 | |
| Other | 136 | | - 136 | |
| Output appropriation | 189 408 | 189 419 | 11 | |
| Commonwealth appropriation | | | | |
| National partnership agreements | 21 792 | 22 295 | 503 | 1 |
| Remote store licensing in the Northern Territory | 5 549 | | - 5 549 | |
| Northern Territory Remote Aboriginal Investment – remote engagement and coordination | 5 470 | 6 717 | 1 247 | |
| Central Australia investment package | 5 000 | 15 000 | 10 000 | |
| Disaster risk reduction | 3 155 | | - 3 155 | |
| Barkly Regional Deal | 1 815 | | - 1 815 | |
| Living Safe Together Intervention Program expansion | 512 | 378 | - 134 | |
| Countering Violent Extremism High Risk Rehabilitation and Reintegration Program | 291 | 200 | - 91 | |
| Sales of goods and services | 8 144 | 8 006 | - 138 | |
| Local government rates revenue | 2 769 | 2 769 | | |
| Darwin Waterfront Corporation recoveries | 2 342 | 2 342 | | |
| Professional development programs | 1 239 | 1 239 | | |
| Aboriginal interpreter services fees | 1 196 | 1 196 | | |
| Gazettal notice charges | 200 | 200 | | |
| Other | 398 | 260 | - 138 | |
| Goods and services received free of charge | 9 565 | 9 542 | - 23 | |
| Other revenue | 2 308 | 80 | - 2 228 | 2 |
| Local government operational subsidy returned grants | 983 | | - 983 | |
| Commonwealth staff secondment | 229 | | - 229 | |
| Summer pool program | 210 | | - 210 | |
| Land and housing consultancy | 200 | | - 200 | |
| Council for the Australian Federation | 148 | | - 148 | |
| Future of Jabiru and Kakadu | 122 | | - 122 | |
| Other | 416 | 80 | - 336 | |
| OPERATING REVENUE | 239 312 | 229 532 | - 9 780 | |

1 The variations are in line with relevant agreements.

2 The variations largely reflect one-off funding in 2023-24.

Department of the Legislative Assembly

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--------------------------------------|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Parliamentary services | 28 455 | 29 086 | 29 839 | 1 |
| Assembly services | 4 096 | 4 379 | 4 503 | |
| Members' entitlements | 17 483 | 17 189 | 17 543 | |
| Building management services | 6 876 | 7 518 | 7 793 | |
| Corporate and shared services | 6 353 | 6 392 | 6 437 | |
| Corporate and governance | 1 686 | 1 763 | 1 802 | |
| Shared services received | 4 667 | 4 629 | 4 635 | |
| Total expenses | 34 808 | 35 478 | 36 276 | |
| Appropriation | | | | |
| Output | 26 154 | 26 359 | 27 581 | |
| Capital | 41 | 41 | 41 | |

2024-25 staffing: 104 FTE

1 The variations in 2023-24 primarily reflect a realignment of funding between outputs to support operational requirements.

Agency profile

The Department of the Legislative Assembly provides operational support, services and professional advice to Northern Territory Legislative Assembly members and other clients, and promotes community understanding of the work of the Legislative Assembly and its committees.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| Security services for Parliament House | | 500 |
| New capital works | | |
| Security infrastructure upgrades to members' electorate offices | | 1 000 |

Output groups and objectives

Parliamentary services

Objective: Parliamentary services that facilitate effective representation by members of the Legislative Assembly, good governance and parliamentary democracy.

Assembly services

Provide administrative and procedural support and advice to members, the parliament and its committees, including:

- producing and providing public access to parliamentary documentation, records and proceedings
- delivering public education on the role and operation of parliament
- providing administrative services and support to members, the parliament and its committees in accordance with the Remuneration Tribunal Determination
- managing members' participation in the Commonwealth Parliamentary Association and other inter-parliamentary activities.

Members' entitlements

Facilitate the provision of members' entitlements determined by the Remuneration Tribunal.

Building management services

Provide a secure, safe and well-maintained facility and precinct to facilitate the operation of Parliament and activities for members and other clients.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Member satisfaction with Chamber support and advice | > 95% | 97% | > 95% |
| Records and transcripts produced within agreed timeframes | > 95% | 98% | > 95% |
| Member satisfaction with committee support and advice | > 98% | 98% | > 98% |
| Speaker and member client satisfaction with internal services | > 95% | 94% | > 95% |
| Speaker and member client satisfaction with external services | > 95% | 90% | > 95% |
| Client satisfaction with building amenity and safety | > 95% | 90% | > 95% |

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate and governance services free of charge from the Department of Corporate and Digital Development. Receive infrastructure services free of charge from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 26 359 | 27 581 |
| Commonwealth | | |
| Sales of goods and services | 75 | 75 |
| Interest revenue | | |
| Goods and services received free of charge | 4 628 | 4 635 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | 130 | 52 |
| TOTAL INCOME | 31 192 | 32 343 |
| EXPENSES | | |
| Employee expenses | 21 004 | 21 613 |
| Administrative expenses | | |
| Purchases of goods and services | 5 560 | 6 095 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 3 809 | 3 933 |
| Services free of charge | 4 628 | 4 635 |
| Other administrative expenses | 477 | |
| Grants and subsidies expenses | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Interest expenses | | |
| TOTAL EXPENSES | 35 478 | 36 276 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 4 286 | - 3 933 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 9 004 | 9 004 |
| Receivables | 83 | 83 |
| Prepayments | 95 | 95 |
| Inventories | 7 | 7 |
| Advances and investments | | |
| Property, plant and equipment | 226 472 | 222 580 |
| Other assets | | |
| TOTAL ASSETS | 235 661 | 231 769 |
| LIABILITIES | | |
| Deposits held | 2 | 2 |
| Creditors and accruals | 711 | 711 |
| Borrowings and advances | | |
| Provisions | 1 576 | 1 576 |
| Other liabilities | | |
| TOTAL LIABILITIES | 2 289 | 2 289 |
| NET ASSETS | 233 372 | 229 480 |
| EQUITY | | |
| Capital | | |
| Opening balance | 149 859 | 151 954 |
| Equity injections/withdrawals | 2 095 | 41 |
| Reserves | 139 941 | 139 941 |
| Accumulated funds | | |
| Opening balance | - 54 237 | - 58 523 |
| Current year surplus (+)/deficit (-) | - 4 286 | - 3 933 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 233 372 | 229 480 |

Cash flow statement

| | 2023-24 Revised \$000 | 2024-25 Budget \$000 |
|--|-----------------------------|----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 26 359 | 27 581 |
| Commonwealth | | |
| Other agency receipts from sales of goods and services | 205 | 127 |
| Interest received | | |
| Total operating receipts | 26 564 | 27 708 |
| Operating payments | | |
| Payments to employees | 21 004 | 21 613 |
| Payments for goods and services | 5 560 | 6 095 |
| Grants and subsidies paid | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Interest paid | | |
| Total operating payments | 26 564 | 27 708 |
| NET CASH FROM OPERATING ACTIVITIES | | |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | 2 | 2 |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | 2 | 2 |
| Investing payments | | |
| Purchases of assets | 43 | 43 |
| Advances and investing payments | | |
| Total investing payments | 43 | 43 |
| NET CASH FROM INVESTING ACTIVITIES | - 41 | - 41 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | 41 | 41 |
| Commonwealth | | |
| Equity injections | | |
| Total financing receipts | 41 | 41 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | | |
| Equity withdrawals | | |
| Service concession liability payments | | |
| Total financing payments | | |
| NET CASH FROM FINANCING ACTIVITIES | 41 | 41 |
| Net increase (+)/decrease (-) in cash held | | |
| Cash at beginning of financial year | 9 004 | 9 004 |
| CASH AT END OF FINANCIAL YEAR | 9 004 | 9 004 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|--------------|------|
| | \$000 | \$000 | \$000 | |
| Output appropriation | 26 359 | 27 581 | 1 222 | 1 |
| Sales of goods and services | 75 | 75 | | |
| Parliament House venue hire charges | 75 | 75 | | |
| Goods and services received free of charge | 4 628 | 4 635 | 7 | |
| Other revenue | 130 | 52 | - 78 | |
| OPERATING REVENUE | 31 192 | 32 343 | 1 151 | |
| Capital appropriation | 41 | 41 | | |
| CAPITAL RECEIPTS | 41 | 41 | | |

1 The variation largely reflects additional funding from 2024-25 for Legislative Assembly members' entitlements as determined by the Remuneration Tribunal, and security services at Parliament House.

Auditor-General's Office

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget |
|--------------------------------------|-------------------|--------------------|-------------------|
| | \$000 | \$000 | \$000 |
| Audits and reviews | 5 023 | 5 051 | 5 043 |
| Audits and reviews | 5 023 | 5 051 | 5 043 |
| Corporate and shared services | 598 | 608 | 601 |
| Corporate and governance | 422 | 428 | 434 |
| Shared services received | 176 | 180 | 167 |
| Total expenses | 5 621 | 5 659 | 5 644 |
| Appropriation | | | |
| Output | 3 111 | 3 111 | 3 178 |

2024-25 staffing: 5 FTE

Agency profile

The Northern Territory Auditor-General's Office is a statutory office established to support the Auditor-General in the discharge of the Auditor-General's responsibilities under the *Audit Act 1995* and the *Public Information Act 2010*.

Output groups and objectives

Audits and reviews

Objective: Discharge the responsibilities of the *Audit Act 1995* and assist Parliament in its oversight of the performance of public sector entities by providing independent analysis through the conduct of audits and reviews.

Audits and reviews

Conduct a range of efficient, effective and economical audits, reviews and referrals, and other reporting including:

- reports to the Legislative Assembly
- audits, reviews and related tasks
- an audit opinion on the Treasurer's annual financial statement
- audit opinions on the audited financial statements of statutory bodies and other public sector entities controlled by the Territory
- reports and management letters issued to Accountable Officers
- reports on reviews of matters referred under the *Public Information Act 2010*.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Financial statement audits completed within statutory timeframes ¹ | 56 | 55 | 55 |
| Compliance audits completed within 6 months of commencement ² | 41 | 40 | 42 |
| Performance management system audits completed within 12 months of commencement ^{3,4} | 4 | 7 | 3 |
| Other assignments completed within 12 months of commencement ⁵ | 9 | 10 | 8 |
| Financial statement audits completed within statutory timeframes | 100% | 100% | 100% |
| Compliance audits completed within 6 months of commencement | 100% | 100% | 100% |
| Performance management system audits completed within 12 months of commencement | 100% | 100% | 100% |
| Other assignments completed within 12 months of commencement | 100% | 100% | 100% |
| Prepare and submit a report to the Legislative Assembly | Yes | Yes | Yes |
| Treasurer's annual financial statement audited within 2 months of receipt | Yes | Yes | Yes |
| Prepare and submit the audit report to the Treasurer | Yes | Yes | Yes |

1 Financial statement audits relating to the Northern Territory's Public Account and other accounts (including government owned corporations, companies and statutory bodies) are conducted pursuant to section 13 of the *Audit Act 1995*.

2 Compliance audits relating to the Northern Territory's Public Account and other accounts (including government owned corporations, companies and statutory bodies) are conducted pursuant to section 13 of the *Audit Act 1995*.

3 Performance management system audits are conducted pursuant to section 15 of the *Audit Act 1995*.

4 The variation in 2023-24 is due to an additional two performance management system audits and an audit of manual salary payments. The decrease in the 2024-25 target is due to resourcing constraints.

5 Other assignments include data analytics tasks, and audits required as a result of funding arrangements entered into by the Territory Government.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the Auditor-General's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 3 111 | 3 178 |
| Commonwealth | | |
| Sales of goods and services | 2 368 | 2 299 |
| Interest revenue | | |
| Goods and services received free of charge | 180 | 167 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | | |
| TOTAL INCOME | 5 659 | 5 644 |
| EXPENSES | | |
| Employee expenses | 1 075 | 1 048 |
| Administrative expenses | | |
| Purchases of goods and services | 4 404 | 4 429 |
| Repairs and maintenance | | |
| Depreciation and amortisation | | |
| Services free of charge | 180 | 167 |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Interest expenses | | |
| TOTAL EXPENSES | 5 659 | 5 644 |
| NET SURPLUS (+)/DEFICIT (-)¹ | | |

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 1 035 | 1 035 |
| Receivables | 651 | 651 |
| Prepayments | | |
| Inventories | | |
| Advances and investments | | |
| Property, plant and equipment | | |
| Other assets | | |
| TOTAL ASSETS | 1 686 | 1 686 |
| LIABILITIES | | |
| Deposits held | | |
| Creditors and accruals | 189 | 189 |
| Borrowings and advances | | |
| Provisions | 132 | 132 |
| Other liabilities | | |
| TOTAL LIABILITIES | 321 | 321 |
| NET ASSETS | 1 365 | 1 365 |
| EQUITY | | |
| Capital | | |
| Opening balance | 570 | 570 |
| Equity injections/withdrawals | | |
| Reserves | | |
| Accumulated funds | | |
| Opening balance | 795 | 795 |
| Current year surplus (+)/deficit (-) | | |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 1 365 | 1 365 |

Cash flow statement

| | 2023-24 Revised \$000 | 2024-25 Budget \$000 |
|--|-----------------------------|----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 3 111 | 3 178 |
| Commonwealth | | |
| Other agency receipts from sales of goods and services | 2 368 | 2 299 |
| Interest received | | |
| Total operating receipts | 5 479 | 5 477 |
| Operating payments | | |
| Payments to employees | 1 075 | 1 048 |
| Payments for goods and services | 4 404 | 4 429 |
| Grants and subsidies paid | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Interest paid | | |
| Total operating payments | 5 479 | 5 477 |
| NET CASH FROM OPERATING ACTIVITIES | | |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | | |
| Advances and investing payments | | |
| Total investing payments | | |
| NET CASH FROM INVESTING ACTIVITIES | | |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | | |
| Commonwealth | | |
| Equity injections | | |
| Total financing receipts | | |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | | |
| Equity withdrawals | | |
| Service concession liability payments | | |
| Total financing payments | | |
| NET CASH FROM FINANCING ACTIVITIES | | |
| Net increase (+)/decrease (-) in cash held | | |
| Cash at beginning of financial year | 1 035 | 1 035 |
| CASH AT END OF FINANCIAL YEAR | 1 035 | 1 035 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation |
|---|--------------------|-------------------|-------------|
| | \$000 | \$000 | \$000 |
| Output appropriation | 3 111 | 3 178 | 67 |
| Sales of goods and services | 2 368 | 2 299 | - 69 |
| Recovery of audit costs | 2 368 | 2 299 | - 69 |
| Goods and services received free of charge | 180 | 167 | - 13 |
| OPERATING REVENUE | 5 659 | 5 644 | - 15 |

Northern Territory Electoral Commission

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--------------------------------------|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Electoral services | 1 503 | 2 727 | 4 505 | 1 |
| Electoral services | 1 503 | 2 727 | 4 505 | |
| Corporate and shared services | 889 | 1 132 | 804 | 1 |
| Corporate and governance | 170 | 186 | 188 | |
| Shared services received | 719 | 946 | 616 | |
| Total expenses | 2 392 | 3 859 | 5 309 | |
| Appropriation | | | | |
| Output | 1 597 | 2 598 | 4 618 | |

2024-25 staffing: 15 FTE

1 The variations mainly reflect additional funding for the preparation and conduct of the 2024 Northern Territory General Election and costs of local government by-elections.

Agency profile

The Northern Territory Electoral Commission provides an independent electoral service to the people of the Territory, the Legislative Assembly, municipal and regional councils, and other organisations.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| 2024 Northern Territory General Election | 1 000 | 3 000 |

Output groups and objectives

Electoral services

Objective: An effective electoral service that conducts electoral events and redistributions fairly and lawfully, maintains high public confidence and participation, and keeps the community informed on electoral matters.

Electoral services

Provide a range of electoral services including:

- Legislative Assembly, regional and municipal council, and fee-for-service elections
- redistribution of Legislative Assembly electoral boundaries and local government representation reviews
- electoral education sessions for schools and community groups
- maintaining the joint electoral roll for the Northern Territory Legislative Assembly and local government in partnership with the Australian Electoral Commission.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---------------------------------------|-------------------|---------------------|-------------------|
| Number of challenged election results | 0 | 0 | 0 |
| Eligible voters on the electoral roll | ≥ 90% | 90% | ≥ 90% |

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership, and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 2 598 | 4 618 |
| Commonwealth | | |
| Sales of goods and services | 289 | 50 |
| Interest revenue | | |
| Goods and services received free of charge | 946 | 616 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | | |
| TOTAL INCOME | 3 833 | 5 284 |
| EXPENSES | | |
| Employee expenses | 1 756 | 2 525 |
| Administrative expenses | | |
| Purchases of goods and services | 1 098 | 2 104 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 57 | 63 |
| Services free of charge | 946 | 616 |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Interest expenses | 2 | 1 |
| TOTAL EXPENSES | 3 859 | 5 309 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 26 | - 25 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 652 | 652 |
| Receivables | 97 | 97 |
| Prepayments | | |
| Inventories | | |
| Advances and investments | | |
| Property, plant and equipment | 44 | 7 |
| Other assets | 37 | 11 |
| TOTAL ASSETS | 830 | 767 |
| LIABILITIES | | |
| Deposits held | | |
| Creditors and accruals | 166 | 166 |
| Borrowings and advances | 44 | 6 |
| Provisions | 239 | 239 |
| Other liabilities | | |
| TOTAL LIABILITIES | 449 | 411 |
| NET ASSETS | 381 | 356 |
| EQUITY | | |
| Capital | | |
| Opening balance | 3 101 | 3 101 |
| Equity injections/withdrawals | | |
| Reserves | | |
| Accumulated funds | | |
| Opening balance | - 2 694 | - 2 720 |
| Current year surplus (+)/deficit (-) | - 26 | - 25 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 381 | 356 |

Cash flow statement

| | 2023-24 Revised \$000 | 2024-25 Budget \$000 |
|--|-----------------------------|----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 2 598 | 4 618 |
| Commonwealth | | |
| Other agency receipts from sales of goods and services | 289 | 50 |
| Interest received | | |
| Total operating receipts | 2 887 | 4 668 |
| Operating payments | | |
| Payments to employees | 1 756 | 2 525 |
| Payments for goods and services | 1 098 | 2 104 |
| Grants and subsidies paid | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Interest paid | 2 | 1 |
| Total operating payments | 2 856 | 4 630 |
| NET CASH FROM OPERATING ACTIVITIES | 31 | 38 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | | |
| Advances and investing payments | | |
| Total investing payments | | |
| NET CASH FROM INVESTING ACTIVITIES | | |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | | |
| Commonwealth | | |
| Equity injections | | |
| Total financing receipts | | |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | 31 | 38 |
| Equity withdrawals | | |
| Service concession liability payments | | |
| Total financing payments | 31 | 38 |
| NET CASH FROM FINANCING ACTIVITIES | - 31 | - 38 |
| Net increase (+)/decrease (-) in cash held | | |
| Cash at beginning of financial year | 652 | 652 |
| CASH AT END OF FINANCIAL YEAR | 652 | 652 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|---|--------------------|-------------------|--------------|----------|
| | \$000 | \$000 | \$000 | |
| Output appropriation | 2 598 | 4 618 | 2 020 | 1 |
| Sales of goods and services | 289 | 50 | - 239 | 2 |
| Fees and charges | 289 | 50 | - 239 | |
| Goods and services received free of charge | 946 | 616 | - 330 | 3 |
| OPERATING REVENUE | 3 833 | 5 284 | 1 451 | |

1 The increase reflects the timing of additional funding for the preparation and conduct of the 2024 Northern Territory Legislative Assembly General Election.

2 The variation is largely due to the timing of local government elections, which are conducted on a cost recovery basis.

3 The variation reflects one-off ICT services in 2023-24.

Office of the Independent Commissioner Against Corruption

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Office of the Independent Commissioner Against Corruption | 5 145 | 5 031 | 5 796 | 1 |
| Office of the Independent Commissioner Against Corruption operations | 5 145 | 5 031 | 5 796 | |
| Corporate and shared services | 1 068 | 1 252 | 1 328 | 2 |
| Corporate and governance | 430 | 569 | 646 | |
| Shared services received | 638 | 683 | 682 | |
| Total expenses | 6 213 | 6 283 | 7 124 | |
| Appropriation | | | | |
| Output | 5 033 | 4 997 | 5 629 | |

2024-25 staffing: 24 FTE

- 1 The increase in 2024-25 is mainly due to additional funding to support the discharge of statutory functions and revenue generated through hosting the Australian Public Sector Anti-Corruption Conference in July 2024.
- 2 The variation in 2023-24 and increase in 2024-25 mostly reflects an internal restructure and additional leased office space.

Agency profile

The Independent Commissioner Against Corruption (ICAC) has responsibility for discharging a range of statutory functions as prescribed in the *Independent Commissioner Against Corruption Act 2017*. In discharging those functions, the Commissioner is not subject to direction by any person regarding the way statutory functions are performed or what priority is given to any particular matter. The Commissioner is required to report on the general nature of allegations received, and indicate the kinds of activities undertaken to prevent, detect and respond to improper conduct.

The Commissioner is supported by the Office of the Independent Commissioner Against Corruption and is also its Chief Executive.

Output groups and objectives

Office of the Independent Commissioner Against Corruption

Objective: Integrity in public administration is improved.

Office of the Independent Commissioner Against Corruption operations

Prevent, detect, investigate and respond to improper conduct by public officers, bodies and those who receive government funds, while protecting persons who assist in this role.

Deliver training, review practices, make recommendations and findings, refer matters and make public comment to assist public authorities to improve their practices and procedures in the integrity of administration of public funds.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Investigations completed within 6 months of commencement ¹ | ≥ 60% | 21% | ≥ 60% |
| Investigations completed within 12 months of commencement ¹ | ≥ 75% | 42% | ≥ 75% |
| Investigation strategy meetings conducted within 10 business days of investigation commencement | ≥ 90% | 90% | ≥ 90% |
| Examinations listed within 1 month of counsel assisting receiving the examination brief | ≥ 80% | 80% | ≥ 80% |
| Case reviews held between counsel assisting and assigned investigators within 1 month of investigation commencement | 100% | 100% | 100% |
| Assessments completed within 20 business days of receipt of report | ≥ 90% | 90% | ≥ 90% |
| Reports back on referrals considered and responded to within 10 business days ^{1,2} | ≥ 90% | 82% | ≥ 90% |
| Debrief meetings held within 20 business days of investigation closure | ≥ 90% | 90% | ≥ 90% |
| NT Court decisions relevant to ICAC operations reviewed and discussed within 10 business days of the delivery of the decision | 100% | 100% | 100% |
| Active investigations reviewed via fortnightly meetings | 100% | 100% | 100% |
| Feedback sought and assessed on face-to-face and online learning sessions | ≥ 60% | 60% | ≥ 60% |
| Recommendations made by the Inspector considered and determined within 5 business days of receipt of the recommendation | 100% | 100% | 100% |
| Education and prevention activities conducted ³ | 100 | 100 | 100 |
| Engage with each local council at least twice per year ⁴ | 100% | 100% | 100% |
| General reports delivered to parliament | 2 | 2 | 2 |

1 The variation in 2023-24 is due to the complexity of the matters being investigated and availability of resources.

2 ICAC may refer to a referral entity a matter that has come to ICAC's attention. After a matter is referred to a referral entity, the entity may be required to report back to ICAC.

3 Activities include educational videos, reports, presentations, corruption alerts and newsletters.

4 Engagement includes communicating trends, issues or recommendations in writing and providing face-to-face or online training tailored to local councils.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions including financial and budget management, governance, risk management and general services.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 4 997 | 5 629 |
| Commonwealth | | |
| Sales of goods and services | | 865 |
| Interest revenue | | |
| Goods and services received free of charge | 683 | 682 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | | |
| TOTAL INCOME | 5 680 | 7 176 |
| EXPENSES | | |
| Employee expenses | 4 351 | 4 682 |
| Administrative expenses | | |
| Purchases of goods and services | 917 | 1 388 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 332 | 372 |
| Services free of charge | 683 | 682 |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Interest expenses | | |
| TOTAL EXPENSES | 6 283 | 7 124 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 603 | 52 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 1 402 | 1 826 |
| Receivables | 10 | 10 |
| Prepayments | 50 | 50 |
| Inventories | | |
| Advances and investments | | |
| Property, plant and equipment | 2 171 | 1 841 |
| Other assets | 42 | |
| TOTAL ASSETS | 3 675 | 3 727 |
| LIABILITIES | | |
| Deposits held | | |
| Creditors and accruals | 255 | 255 |
| Borrowings and advances | | |
| Provisions | 630 | 630 |
| Other liabilities | | |
| TOTAL LIABILITIES | 885 | 885 |
| NET ASSETS | 2 790 | 2 842 |
| EQUITY | | |
| Capital | | |
| Opening balance | 2 235 | 1 131 |
| Equity injections/withdrawals | - 1 104 | |
| Reserves | | |
| Accumulated funds | | |
| Opening balance | 2 262 | 1 659 |
| Current year surplus (+)/deficit (-) | - 603 | 52 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 2 790 | 2 842 |

Cash flow statement

| | 2023-24 Revised \$000 | 2024-25 Budget \$000 |
|--|-----------------------------|----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 4 997 | 5 629 |
| Commonwealth | | |
| Other agency receipts from sales of goods and services | | 865 |
| Interest received | | |
| Total operating receipts | 4 997 | 6 494 |
| Operating payments | | |
| Payments to employees | 4 351 | 4 682 |
| Payments for goods and services | 917 | 1 388 |
| Grants and subsidies paid | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Interest paid | | |
| Total operating payments | 5 268 | 6 070 |
| NET CASH FROM OPERATING ACTIVITIES | - 271 | 424 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | | |
| Advances and investing payments | | |
| Total investing payments | | |
| NET CASH FROM INVESTING ACTIVITIES | | |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | | |
| Commonwealth | | |
| Equity injections | | |
| Total financing receipts | | |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | | |
| Equity withdrawals | 2 000 | |
| Service concession liability payments | | |
| Total financing payments | 2 000 | |
| NET CASH FROM FINANCING ACTIVITIES | - 2 000 | |
| Net increase (+)/decrease (-) in cash held | - 2 271 | 424 |
| Cash at beginning of financial year | 3 673 | 1 402 |
| CASH AT END OF FINANCIAL YEAR | 1 402 | 1 826 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|--------------|----------|
| | \$000 | \$000 | \$000 | |
| Output appropriation | 4 997 | 5 629 | 632 | 1 |
| Sales of goods and services | | 865 | 865 | 2 |
| Australian Public Sector Anti-Corruption Conference fees | | 865 | 865 | |
| Goods and services received free of charge | 683 | 682 | - 1 | |
| OPERATING REVENUE | 5 680 | 7 176 | 1 496 | |

1 The variation is largely due to additional funding from 2024-25 to support the discharge of statutory functions.

2 The increase reflects fees expected to be received from hosting the Australian Public Sector Anti-Corruption Conference.

Ombudsman’s Office

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--------------------------------------|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Ombudsman's Office | 1 672 | 1 818 | 1 690 | 1 |
| Ombudsman's operations | 1 672 | 1 818 | 1 690 | |
| Information Commissioner | 418 | 418 | 422 | |
| Information Commissioner operations | 418 | 418 | 422 | |
| Judicial Commission | 354 | 354 | 354 | |
| Judicial Commission operations | 354 | 354 | 354 | |
| Corporate and shared services | 649 | 648 | 649 | |
| Corporate and governance | 340 | 340 | 342 | |
| Shared services received | 309 | 308 | 307 | |
| Total expenses | 3 093 | 3 238 | 3 115 | |
| Appropriation | | | | |
| Output | 2 784 | 2 785 | 2 808 | |

2024-25 staffing: 17 FTE

1 The variation in 2023-24 is due to the carryover of unspent funds from 2022-23.

Agency profile

The role of the Ombudsman’s Office is to improve the decision-making and administrative actions of public authorities and conduct of police officers, through:

- timely, effective, efficient, independent, impartial and fair investigation, and resolution of complaints made by members of the public under the *Ombudsman Act 2009*
- the Office of the Information Commissioner, promoting knowledge about freedom of information (FOI) and privacy rights, and investigating and resolving complaints about FOI and privacy matters.

The Ombudsman is required to inspect, audit and report on compliance by law enforcement agencies under telecommunications interception, controlled operations and surveillance devices legislation.

The Ombudsman also supports the independent Judicial Commission and is the interim Northern Territory National Preventive Mechanism for the Optional Protocol to the Convention against Torture and other Cruel, Inhuman or Degrading Treatment or Punishment.

Output groups and objectives

Ombudsman’s Office

Objective: Improved public administration.

Ombudsman’s operations

Resolve complaints about Territory government agencies, police and local government councils. Make recommendations for improvements to public administration and assist public authorities to improve their practices and procedures.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Approaches received ^{1,2} | 2 500 | 2 000 | 2 200 |
| Approaches finalised ^{1,2} | 2 500 | 2 000 | 2 200 |
| Police approaches finalised within 90 days | ≥ 80% | 80% | ≥ 80% |
| Other approaches finalised within 28 days | ≥ 90% | 90% | ≥ 90% |

1 The variation in 2023-24 reflects volatility in the number of approaches to the office from year to year.

2 The decrease in the 2024-25 target is due to the gradual reduction in approaches to the office in recent years.

Information Commissioner

Objective: Improved understanding and awareness of FOI and privacy rights.

Information Commissioner operations

Provide advice and promote knowledge about FOI and privacy rights. Investigate and resolve complaints about FOI and privacy matters, and related applications.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| General enquiries ^{1,2} | 450 | 300 | 300 |
| Complaints/applications received ^{1,2} | 60 | 25 | 30 |
| Complaints/applications finalised ^{1,2} | 45 | 40 | 30 |

1 The variation in 2023-24 reflects volatility in the number of approaches to the office from year to year.

2 The decrease in the 2024-25 target is due to the gradual reduction in approaches to the office in recent years.

Judicial Commission

Objective: Effective management of complaints against judicial officers and Northern Territory Civil and Administrative Tribunal members.

Judicial Commission operations

Receive complaints relating to the behaviour or capacity of judicial officers and members, and provide support to the independent Judicial Commission.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Complaints finalised within 6 months ^{1,2} | ≥ 90% | 80% | ≥ 80% |

1 The variation in 2023-24 reflects the complexity of complaints.

2 The decrease in the 2024-25 target is due to a clearer understanding of the Commission's operations since establishment, including complexity of complaints.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 2 785 | 2 808 |
| Commonwealth | | |
| Sales of goods and services | | |
| Interest revenue | | |
| Goods and services received free of charge | 308 | 307 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | | |
| TOTAL INCOME | 3 093 | 3 115 |
| EXPENSES | | |
| Employee expenses | 2 560 | 2 432 |
| Administrative expenses | | |
| Purchases of goods and services | 370 | 376 |
| Repairs and maintenance | | |
| Depreciation and amortisation | | |
| Services free of charge | 308 | 307 |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Interest expenses | | |
| TOTAL EXPENSES | 3 238 | 3 115 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 145 | |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 1 967 | 1 967 |
| Receivables | 5 | 5 |
| Prepayments | 9 | 9 |
| Inventories | | |
| Advances and investments | | |
| Property, plant and equipment | | |
| Other assets | | |
| TOTAL ASSETS | 1 981 | 1 981 |
| LIABILITIES | | |
| Deposits held | | |
| Creditors and accruals | 115 | 115 |
| Borrowings and advances | | |
| Provisions | 570 | 570 |
| Other liabilities | | |
| TOTAL LIABILITIES | 685 | 685 |
| NET ASSETS | 1 296 | 1 296 |
| EQUITY | | |
| Capital | | |
| Opening balance | 295 | 295 |
| Equity injections/withdrawals | | |
| Reserves | | |
| Accumulated funds | | |
| Opening balance | 1 146 | 1 001 |
| Current year surplus (+)/deficit (-) | - 145 | |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 1 296 | 1 296 |

Cash flow statement

| | 2023-24 Revised \$000 | 2024-25 Budget \$000 |
|--|-----------------------------|----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 2 785 | 2 808 |
| Commonwealth | | |
| Other agency receipts from sales of goods and services | | |
| Interest received | | |
| Total operating receipts | 2 785 | 2 808 |
| Operating payments | | |
| Payments to employees | 2 560 | 2 432 |
| Payments for goods and services | 370 | 376 |
| Grants and subsidies paid | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Interest paid | | |
| Total operating payments | 2 930 | 2 808 |
| NET CASH FROM OPERATING ACTIVITIES | - 145 | |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | | |
| Advances and investing payments | | |
| Total investing payments | | |
| NET CASH FROM INVESTING ACTIVITIES | | |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | | |
| Commonwealth | | |
| Equity injections | | |
| Total financing receipts | | |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | | |
| Equity withdrawals | | |
| Service concession liability payments | | |
| Total financing payments | | |
| NET CASH FROM FINANCING ACTIVITIES | | |
| Net increase (+)/decrease (-) in cash held | - 145 | |
| Cash at beginning of financial year | 2 112 | 1 967 |
| CASH AT END OF FINANCIAL YEAR | 1 967 | 1 967 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation |
|--|--------------------|-------------------|-----------|
| | \$000 | \$000 | \$000 |
| Output appropriation | 2 785 | 2 808 | 23 |
| Goods and services received free of charge | 308 | 307 | - 1 |
| OPERATING REVENUE | 3 093 | 3 115 | 22 |

Department of Treasury and Finance

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--------------------------------------|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Financial management | 7 014 | 6 893 | 7 188 | 1 |
| Financial management | 7 014 | 6 893 | 7 188 | |
| Economic services | 171 621 | 188 231 | 183 011 | 1, 2 |
| Economic services | 5 285 | 5 377 | 5 465 | |
| Payments on behalf of government | 166 336 | 182 854 | 177 546 | |
| Territory revenue | 12 470 | 12 530 | 13 684 | 1 |
| Territory revenue | 6 409 | 6 469 | 7 618 | |
| Home owner assistance | 6 061 | 6 061 | 6 066 | |
| Superannuation | 1 709 | 1 709 | 2 500 | 1 |
| Superannuation | 1 709 | 1 709 | 2 500 | |
| Economic regulation | 1 291 | 1 291 | 1 308 | 1 |
| Utilities Commission | 1 291 | 1 291 | 1 308 | |
| Corporate and shared services | 10 318 | 11 397 | 11 467 | 1, 3 |
| Corporate and governance | 3 963 | 3 962 | 4 035 | |
| Shared services received | 6 355 | 7 435 | 7 432 | |
| Total expenses | 204 423 | 222 051 | 219 158 | |
| Appropriation | | | | |
| Output | 195 033 | 205 032 | 206 400 | |
| Commonwealth | | 2 428 | 930 | |

2024-25 staffing: 110 FTE

- 1 The 2023-24 Budget figures have been backcast to reflect an internal restructure to better align with government priorities.
- 2 The variation in the payments on behalf of government output in 2023-24 is primarily due to reprofiling of the Power and Water Corporation underground power project and funding carried over from 2022-23 into 2023-24 for community service obligation payments for regulated retail electricity tariffs.
- 3 The variation in the shared services received output in 2023-24 mostly reflects realignment of the Department of Corporate and Digital Development's shared services received free of charge.

Agency profile

The Department of Treasury and Finance provides specialist fiscal, economic and commercial policy advice and services to government to assist in delivering services and infrastructure to benefit Territorians. Its purpose is to promote the fiscal sustainability and economic development of the Territory.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| Key existing initiatives | | |
| Utilities payments | 150 126 | 149 816 |
| Underground power project (delivered by Power and Water Corporation) | 20 000 | 20 000 |
| National Energy Bill Relief Program | 5 928 | 930 |

Output groups and objectives

Financial management

Objective: Effective financial management, analysis and reporting. Reliable strategic policy advice to the government regarding whole of government resource issues, intergovernmental matters and major government priorities.

Financial management

Provide financial analysis, reporting and strategic policy advice to inform decision-making on whole of government resource allocation. Manage the Central Holding Authority, provide financial leadership to the Northern Territory Public Sector and meet the Territory's financial reporting obligations.

Provide analysis and policy advice on intergovernmental financial issues.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Compliance with financial reporting and disclosure obligations, as specified in the FITA | 100% | 100% | 100% |
| Unmodified audit opinion on the financial statements of each sector of government in the Treasurer's Annual Financial Report | Yes | Yes | Yes |
| Maintain or improve the Territory's credit rating of Aa3 (stable) | Yes | Yes | Yes |
| Ministerial advice provided within allotted timeframes ¹ | ≥ 80% | 100% | ≥ 80% |
| Satisfaction of the Treasurer with fiscal and strategic policy advice ² | ≥ 5 | ≥ 5 | ≥ 5 |

1 Refers to advice sought on correspondence to the Treasurer.

2 Measure ranges from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Economic services

Objective: Effective analysis and advice on economic, commercial and demographic issues affecting the Territory.

Economic services

Provide economic forecasts, analysis and policy advice to inform government decision-making. Forecast GST and own-source revenue for the Territory. Provide advice to the Treasurer on the financial performance of the government owned corporations.

Payments on behalf of government

Payments made on behalf of government as a result of formal agreements or legislative requirements, for example, community service obligations for uniform tariffs for utilities.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Variation between key economic forecasts and actual outcomes ¹ | ≤ 1ppt | ≤ 1ppt | ≤ 1ppt |
| Contribution of the government owned corporations to government's fiscal balance ² | < - \$95M | - \$134M | < - \$156M |
| Maintain or improve the Territory's GST revenue sharing relativities | ≥ 4.98725 | 5.06681 | ≥ 5.06681 |
| Ministerial advice provided within allotted timeframes ^{3,4} | ≥ 80% | 63% | ≥ 80% |
| Satisfaction of the Treasurer with strategic policy advice ⁵ | ≥ 5 | ≥ 5 | ≥ 5 |

1 Includes population, employment, unemployment, consumer price index and wage price index forecasts.

2 The variation in 2023-24 and increase in 2024-25 reflects updated Statement of Corporate Intent numbers as provided by government owned corporations.

3 Refers to advice sought on correspondence to the Treasurer.

4 The variation in 2023-24 reflects the complexity of matters requiring advice.

5 Measure ranges from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Territory revenue

Objective: Efficient and responsive revenue management services. Effective analysis and advice on Territory revenue matters.

Territory revenue

Administer and maintain the integrity of the Territory's tax, royalty, concession and grant schemes, and provide education, advisory and compliance services relevant to the Territory's own-source revenue.

Home owner assistance

Administer assistance schemes to encourage home ownership.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Variation between revenue forecast and actual outcome ¹ | ≤ 5% | - 15.86% | ≤ 5% |
| Ministerial advice provided within allotted timeframes ² | ≥ 80% | 90% | ≥ 80% |
| Satisfaction of the Treasurer with revenue advice ³ | ≥ 5 | ≥ 5 | ≥ 5 |
| Overdue debt as a percentage of total revenue collected | < 1.70% | 0.22% | < 1.70% |
| Territory taxation effort ^{4, 5} | ≥ 90% | 82% | ≥ 90% |
| Territory Revenue Office expenditure as a percentage of non financial public sector taxes and royalties | < 1% | 0.44% | < 1% |

1 The variation in 2023-24 mostly reflects lower than expected mineral royalties due to the impact of Cyclone Megan.

2 Refers to advice sought on correspondence to the Treasurer.

3 Measure ranges from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

4 Measure reflects the most recent year assessed by the Commonwealth Grants Commission compared to the states' average of 100%.

5 The variation in 2023-24 is largely due to a reduction in the value of property conveyed compared to the national average, as well as fewer large commercial transactions.

Superannuation

Objective: Superannuation services that meet the expectations of scheme members. Effective analysis and advice on superannuation matters that enables government to meet its obligations.

Superannuation

Provide superannuation services to scheme members, and advice to the Commissioner for Public Employment and government.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Member statements issued within approved timeframes | 100% | 100% | 100% |
| Satisfaction of the Treasurer with superannuation advice ¹ | ≥ 5 | ≥ 5 | ≥ 5 |
| Unmodified audit opinion on superannuation reporting obligations | Yes | Yes | Yes |

1 Measure ranges from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Economic regulation

Objective: An economic regulatory framework that promotes competition, and fair and efficient market conduct or, in the absence of a competitive market, prevents the misuse of monopoly power.

Utilities Commission

Administer economic regulatory frameworks and seek to protect the long-term interests of Territory consumers of services. Provide independent advice to government for the regulated industries of electricity, water, sewerage and ports.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Determinations, reports and approvals issued or published within statutory timeframes | 100% | 100% | 100% |

Corporate and shared services

Objective: Improved organisational performance through strategic leadership and governance, and the provision of corporate services functions.

Corporate and governance

Provide corporate and governance services to support the agency's executive functions, including executive support, governance and risk services, and corporate communications.

Shared services received

Receive shared financial and business services from the Department of the Chief Minister and Cabinet and Northern Territory Treasury Corporation. Receive other corporate services from the Department of Corporate and Digital Development, and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 205 032 | 206 400 |
| Commonwealth | 2 428 | 930 |
| Sales of goods and services | | |
| Interest revenue | | |
| Goods and services received free of charge | 7 435 | 7 432 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | | |
| TOTAL INCOME | 214 895 | 214 762 |
| EXPENSES | | |
| Employee expenses | 16 745 | 16 596 |
| Administrative expenses | | |
| Purchases of goods and services | 8 432 | 10 994 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 13 | 13 |
| Services free of charge | 7 435 | 7 432 |
| Other administrative expenses | 6 807 | 6 807 |
| Grants and subsidies expenses | | |
| Current | 8 984 | 7 491 |
| Capital | 20 000 | 20 000 |
| Community service obligations | 153 626 | 149 816 |
| Interest expenses | 9 | 9 |
| TOTAL EXPENSES | 222 051 | 219 158 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 7 156 | - 4 396 |

Income administered for the Central Holding Authority

| | | |
|---------------------------------|------------------|------------------|
| INCOME | | |
| Taxation revenue | 784 809 | 806 914 |
| Commonwealth revenue | | |
| GST revenue | 3 989 000 | 4 208 000 |
| Specific purpose payments | 488 895 | 540 228 |
| National partnership agreements | 820 545 | 1 069 796 |
| Current grants | | |
| Capital grants | | |
| Fees from regulatory services | 544 | 565 |
| Interest revenue | | |
| Royalties and rents | 209 000 | 218 000 |
| Other revenue | 300 | 300 |
| TOTAL INCOME | 6 293 093 | 6 843 803 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 9 021 | 8 638 |
| Receivables | 186 | 186 |
| Prepayments | 42 | 42 |
| Inventories | | |
| Advances and investments | 25 000 | 25 000 |
| Property, plant and equipment | 22 | 9 |
| Other assets | | |
| TOTAL ASSETS | 34 271 | 33 875 |
| LIABILITIES | | |
| Deposits held | | |
| Creditors and accruals | 7 177 | 7 177 |
| Borrowings and advances | | |
| Provisions | 2 690 | 2 690 |
| Other liabilities | 15 | 15 |
| TOTAL LIABILITIES | 9 882 | 9 882 |
| NET ASSETS | 24 389 | 23 993 |
| EQUITY | | |
| Capital | | |
| Opening balance | - 71 470 | - 80 445 |
| Equity injections/withdrawals | - 8 975 | 4 000 |
| Reserves | | |
| Accumulated funds | | |
| Opening balance | 111 990 | 104 834 |
| Current year surplus (+)/deficit (-) | - 7 156 | - 4 396 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 24 389 | 23 993 |

Assets and liabilities administered for the Central Holding Authority

| | | |
|---|----------------|----------------|
| ASSETS | | |
| Taxes receivable | 66 476 | 68 856 |
| Grants and subsidies receivable | | |
| Royalties and rent receivable | 134 599 | 134 599 |
| Other receivables | 221 937 | 65 804 |
| TOTAL ASSETS | 423 012 | 269 259 |
| LIABILITIES | | |
| Central Holding Authority income payable | 212 714 | 213 528 |
| Unearned Central Holding Authority income | 210 298 | 55 731 |
| TOTAL LIABILITIES | 423 012 | 269 259 |
| NET ASSETS | | |

Cash flow statement

| | 2023-24 Revised \$000 | 2024-25 Budget \$000 |
|--|-----------------------------|----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 205 032 | 206 400 |
| Commonwealth | 2 428 | 930 |
| Other agency receipts from sales of goods and services | | |
| Interest received | | |
| Total operating receipts | 207 460 | 207 330 |
| Operating payments | | |
| Payments to employees | 16 745 | 16 596 |
| Payments for goods and services | 15 239 | 17 801 |
| Grants and subsidies paid | | |
| Current | 8 984 | 7 491 |
| Capital | 20 000 | 20 000 |
| Community service obligations | 153 626 | 149 816 |
| Interest paid | 9 | 9 |
| Total operating payments | 214 603 | 211 713 |
| NET CASH FROM OPERATING ACTIVITIES | - 7 143 | - 4 383 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | | |
| Advances and investing payments | | |
| Total investing payments | | |
| NET CASH FROM INVESTING ACTIVITIES | | |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | | |
| Commonwealth | | |
| Equity injections | 3 000 | 4 000 |
| Total financing receipts | 3 000 | 4 000 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | | |
| Equity withdrawals | 11 975 | |
| Service concession liability payments | | |
| Total financing payments | 11 975 | |
| NET CASH FROM FINANCING ACTIVITIES | - 8 975 | 4 000 |
| Net increase (+)/decrease (-) in cash held | - 16 118 | - 383 |
| Cash at beginning of financial year | 25 139 | 9 021 |
| CASH AT END OF FINANCIAL YEAR | 9 021 | 8 638 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|--------------|------|
| | \$000 | \$000 | \$000 | |
| Output appropriation | 205 032 | 206 400 | 1 368 | 1 |
| Commonwealth appropriation | | | | |
| National partnership agreements | 2 428 | 930 | - 1 498 | |
| National Energy Bill Relief | 2 428 | 930 | - 1 498 | 2 |
| Goods and services received free of charge | 7 435 | 7 432 | - 3 | |
| OPERATING REVENUE | 214 895 | 214 762 | - 133 | |

1 The variation mainly reflects increased funding for electricity tariff community service obligation payments in 2024-25.

2 The variation reflects the expected claim profile under the National Energy Bill Relief program.

Central Holding Authority

Overview

The Central Holding Authority (CHA) receives Commonwealth income, including GST revenue, national partnership and specific purpose payments, and Territory own-source revenue collected by other agencies on behalf of CHA. It then distributes this funding to agencies in the form of appropriations.

As the parent financial entity of government, CHA does not transact directly with the public as other government agencies do. CHA's key deliverables include:

- administration of appropriation payments to agencies in accordance with the *Appropriation Act*
- maintaining government's investment portfolio
- managing government borrowings
- recognising unfunded employee liabilities including superannuation, long service leave and workers compensation.

Appropriations from the Central Holding Authority

The *Appropriation Act* provides CHA with the authority to fund specific purposes. The main appropriation purposes are output, capital and Commonwealth.

Output appropriation is the operating payment to each agency for the outputs they provide.

Capital appropriation is the payment for capital investment. Most capital works for general government agencies are centrally managed by the Department of Infrastructure, Planning and Logistics, which receives capital appropriation for capital works managed on behalf of other agencies. A number of general government agencies also receive capital appropriation for the acquisition of capital items.

Commonwealth appropriation relates to national partnership and specific purpose payment funding, and other external funding, received by the Territory. Commonwealth Treasury makes payments to the Territory's Department of Treasury and Finance on behalf of CHA, which are passed on to the relevant agencies as Commonwealth appropriation.

Other appropriation purposes include those paid for employee entitlements (such as superannuation and long service leave), interest, taxes, administration payments and Treasurer's Advance.

Most revenue received by the Territory is recorded in CHA's operating statement, including GST revenue, national partnership and specific purpose payments, and Territory taxes. Funds are provided to agencies as output appropriation, capital appropriation or Commonwealth appropriation, which can be for operational or capital purposes. Output appropriation is recorded in the operating and cash flow statements, whereas capital appropriation is recorded only in the cash flow statement.

Performance

CHA's net operating balance is projected to increase from a deficit \$35 million in 2023-24 to a surplus of \$238 million in 2024-25 as a result of higher revenue of \$532 million, partially offset by an increase in expenditure of \$259 million.

The \$532 million increase in revenue from 2023-24 to 2024-25 reflects:

- a net increase in national partnership, specific purpose payment and capital grant revenue of \$282 million in line with relevant Commonwealth agreements
- higher GST revenue of \$219 million, mostly due to expected increases in the national GST collections pool and the Territory's GST relativity
- higher taxation revenue of \$27 million, predominantly due to increased income tax equivalents from Power and Water Corporation and Territory Generation, and expected improvement in stamp duty on conveyances as property market conditions normalise
- higher royalties, rents and dividend revenue of \$7 million, mainly due to revised royalty payer estimates and trends in commodity prices, partially offset by
- lower returns on investments in line with anticipated market conditions.

The increase in expenditure of \$259 million from 2023-24 to 2024-25 reflects:

- a net increase in appropriation payments to agencies of \$179 million comprising new government decisions of \$107 million and a \$72 million increase in Commonwealth appropriation provided to agencies, largely relating to funding under the National Water Grid Fund
- higher interest expenses of \$83 million in 2024-25 in line with government's borrowing requirements.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | 849 606 | 876 532 |
| Commonwealth revenue | | |
| GST revenue | 3 989 000 | 4 208 000 |
| Specific purpose payments | 488 895 | 540 228 |
| National partnership agreements | 820 545 | 1 069 796 |
| Current grants | | |
| Capital grants | 37 722 | 18 983 |
| Fees from regulatory services | 26 821 | 28 733 |
| Interest revenue | 113 051 | 107 417 |
| Royalties, rents and dividends | 277 220 | 283 883 |
| Superannuation contributions | 25 596 | 26 218 |
| Other revenue | 76 697 | 77 618 |
| TOTAL INCOME | 6 705 153 | 7 237 408 |
| EXPENSES | | |
| Long service leave expense | 51 539 | 52 569 |
| Superannuation expense | 214 339 | 210 590 |
| Other salary expenses | 57 263 | 58 409 |
| Administrative expenses | 2 131 | 931 |
| Interest expenses | 319 078 | 402 050 |
| Appropriation expenses | 6 096 165 | 6 275 058 |
| TOTAL EXPENSES | 6 740 515 | 6 999 607 |
| NET SURPLUS (+)/DEFICIT (-) | - 35 362 | 237 801 |
| OTHER COMPREHENSIVE INCOME | | |
| Comprehensive income | | |
| Changes in accounting policies | | |
| Correction of prior period errors | | |
| TOTAL OTHER COMPREHENSIVE INCOME | | |
| COMPREHENSIVE RESULT | - 35 362 | 237 801 |

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 604 684 | 571 279 |
| Receivables | 245 488 | 245 919 |
| Prepayments | 206 830 | 53 331 |
| Advances and investments | 1 367 856 | 1 418 613 |
| Equity investments | 16 186 400 | 18 001 629 |
| Other assets | | |
| TOTAL ASSETS | 18 611 258 | 20 290 771 |
| LIABILITIES | | |
| Deposits held | 861 499 | 660 428 |
| Creditors and accruals | 16 300 | 19 473 |
| Borrowings and advances | 8 990 841 | 10 797 001 |
| Superannuation liability | 3 064 627 | 3 054 376 |
| Provision for long service leave | 386 378 | 386 378 |
| Provision for workers compensation | 197 081 | 197 081 |
| Other liabilities | 225 096 | 68 797 |
| TOTAL LIABILITIES | 13 741 822 | 15 183 534 |
| NET ASSETS | 4 869 436 | 5 107 237 |
| EQUITY | | |
| Capital | | |
| Reserves | | |
| Accumulated funds | | |
| Opening balance | 4 904 798 | 4 869 436 |
| Current year surplus (+)/deficit (-) | - 35 362 | 237 801 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 4 869 436 | 5 107 237 |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|--------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | 855 012 | 878 285 |
| Commonwealth revenue received | | |
| GST receipts | 3 989 000 | 4 208 000 |
| Specific purpose payments | 488 895 | 540 228 |
| National partnership agreements | 974 487 | 916 795 |
| Current grants | | |
| Capital grants | 22 589 | 19 051 |
| Receipts from regulatory services | 26 821 | 28 733 |
| Interest received | 89 235 | 82 832 |
| Royalties, rents and dividends received | 277 335 | 285 266 |
| Superannuation contributions | 25 596 | 26 218 |
| Other receipts | 76 697 | 77 618 |
| Total operating receipts | 6 825 667 | 7 063 026 |
| Operating payments | | |
| Long service leave payments | 51 539 | 52 569 |
| Superannuation benefits paid | 236 280 | 220 841 |
| Other salary payments | 61 396 | 62 542 |
| Payments for goods and services | 4 331 | 3 731 |
| Interest paid | 308 930 | 398 311 |
| Appropriation payments | 6 014 559 | 6 257 558 |
| Total operating payments | 6 677 035 | 6 995 552 |
| NET CASH FROM OPERATING ACTIVITIES | 148 632 | 67 474 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Advance and investing receipts | | |
| Equity withdrawals from agencies | 279 782 | 12 552 |
| Other investing receipts | | |
| Total investing receipts | 279 782 | 12 552 |
| Investing payments | | |
| Advance and investing payments | 17 070 | 26 172 |
| Appropriation payments | 1 372 320 | 1 393 148 |
| Equity injections to agencies | 108 904 | 299 200 |
| Total investing payments | 1 498 294 | 1 718 520 |
| NET CASH FROM INVESTING ACTIVITIES | - 1 218 512 | - 1 705 968 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | 1 215 000 | 1 813 500 |
| Deposits received | - 293 330 | - 201 071 |
| Total financing receipts | 921 670 | 1 612 429 |
| Financing payments | | |
| Repayment of borrowings | 74 839 | 7 340 |
| Total financing payments | 74 839 | 7 340 |
| NET CASH FROM FINANCING ACTIVITIES | 846 831 | 1 605 089 |
| Net increase (+)/decrease (-) in cash held | - 223 049 | - 33 405 |
| Cash at beginning of financial year | 827 733 | 604 684 |
| CASH AT END OF FINANCIAL YEAR | 604 684 | 571 279 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|---|--------------------|-------------------|----------------|------|
| | \$000 | \$000 | \$000 | |
| Taxation revenue | 849 606 | 876 532 | 26 926 | |
| Payroll tax | 408 708 | 411 510 | 2 802 | |
| Stamp duty | 225 827 | 231 724 | 5 897 | 1 |
| Lotteries, gaming and wagering tax | 94 174 | 93 806 | - 368 | |
| Light vehicle registration | 38 593 | 41 988 | 3 395 | 2 |
| Heavy vehicle registration | 28 337 | 29 763 | 1 426 | 2 |
| Passenger service levy | 2 000 | 2 000 | | |
| Income tax equivalents | | | | |
| Power and Water Corporation | 26 258 | 37 046 | 10 788 | 3 |
| Northern Territory Treasury Corporation | 16 478 | 16 214 | - 264 | |
| NT Fleet | 4 043 | 3 817 | - 226 | |
| Jacana Energy | 3 250 | 4 834 | 1 584 | |
| Data Centre Services | 1 601 | 1 718 | 117 | |
| Land Development Corporation | 775 | | - 775 | |
| Territory Generation | - 438 | 2 112 | 2 550 | |
| Commonwealth revenue | 5 336 162 | 5 837 007 | 500 845 | |
| GST revenue | 3 989 000 | 4 208 000 | 219 000 | 4 |
| National partnership agreements | 820 545 | 1 069 796 | 249 251 | 5 |
| Specific purpose payments | 488 895 | 540 228 | 51 333 | 5 |
| Capital grants | 37 722 | 18 983 | - 18 739 | 5 |
| Fees from regulatory services | 26 821 | 28 733 | 1 912 | |
| Interest revenue | 113 051 | 107 417 | - 5 634 | 6 |
| Conditions of Service Reserve | 71 449 | 73 757 | 2 308 | |
| General interest | 41 602 | 33 660 | - 7 942 | |
| Royalties, rents and dividends | 277 220 | 283 883 | 6 663 | |
| Mining and petroleum royalties | 209 000 | 218 000 | 9 000 | 7 |
| Mining and petroleum rents | 11 021 | 11 539 | 518 | |
| Land rents | 9 638 | 10 014 | 376 | |
| Dividends | | | | |
| Northern Territory Treasury Corporation | 38 450 | 37 834 | - 616 | |
| Jacana Energy | 3 336 | 3 491 | 155 | |
| Power and Water Corporation | 2 000 | 1 000 | - 1 000 | |
| Data Centre Services | 1 868 | 2 005 | 137 | |
| Territory Generation | 1 003 | | - 1 003 | |
| Land Development Corporation | 904 | | - 904 | |
| Superannuation contributions | 25 596 | 26 218 | 622 | |

continued

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|-------------------------------|--------------------|-------------------|----------------|------|
| | \$000 | \$000 | \$000 | |
| Other revenue | 76 697 | 77 618 | 921 | |
| Workers compensation premiums | 53 873 | 54 107 | 234 | |
| Other | 22 824 | 23 511 | 687 | |
| OPERATING REVENUE | 6 705 153 | 7 237 408 | 532 255 | |

1 The increase largely reflects an expected improvement in stamp duty on conveyances as property market conditions normalise.

2 The increase is mostly due to expected vehicle registration growth and revenue unit indexation.

3 The increase mainly reflects expected tax obligations in line with revised profitability.

4 The increase reflects forecast growth in the national GST collections pool and a higher GST relativity for the Territory.

5 The variations are in line with relevant Commonwealth agreements.

6 The variations reflect returns on investments in line with anticipated market conditions.

7 The variation is due to revised royalty payer estimates and trends in commodity prices.

Northern Territory Treasury Corporation

| Business line | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Income | 388 128 | 398 087 | 495 412 | 1 |
| Government loans and investments | 388 128 | 398 087 | 495 412 | |
| Expenses | 333 988 | 343 159 | 441 364 | 2 |
| Government loans and investments | 333 988 | 343 159 | 441 364 | |
| Surplus (+)/deficit (-) before income tax | 54 140 | 54 928 | 54 048 | |

2024-25 staffing: 8 FTE

- 1 The increase in 2024-25 largely reflects additional interest income associated with higher interest rates and increased loans to CHA, Power and Water Corporation, and Territory Generation.
- 2 The increase in 2024-25 is mostly due to higher interest expenditure on additional borrowings to fund loans to CHA, Power and Water Corporation, and Territory Generation.

Business division profile

The Northern Territory Treasury Corporation is the central financing authority for the Territory Government. The corporation undertakes borrowing and investment activities on behalf of the Territory and provides cost-effective loans to its public sector clients.

Performance

Performance in 2024-25 is expected to be generally consistent with 2023-24, with broadly offsetting increases in income and expenses reflecting higher interest rates, and increases in loans and borrowings.

The borrowing program for 2024-25 is expected to be around \$2.5 billion, comprising \$0.8 billion of maturing debt and \$1.7 billion of additional borrowings. The corporation will continue to focus on issuance in the domestic market, including institutional and retail investors, for its borrowing program.

The two key variables that affect the corporation's financial performance are the financial market outlook for interest rates and investor demand for semi-government securities.

The Reserve Bank of Australia (RBA) kept its cash rate on hold at 4.35% in March 2024, as expected by most financial market economists. Although demand pressures and inflation have softened, the RBA still appears to have supply-side concerns, including weak productivity and strong unit labour cost growth. As such, the central case in financial markets is that interest rate cuts are possible but unlikely in 2024 given still too-high domestic inflation underpinned by strong unit labour cost growth.

Business line

Government loans and investments

Objective: Fund loans to government using appropriate borrowing strategies and ensuring compliance with financial reporting obligations and effectively manage surplus cash, on behalf of CHA, with the aim of optimising returns within approved guidelines and cash flow requirements.

Activities: Undertake borrowing and investing activities for the Territory Government. Invest surplus short-term cash balances of government accounts. Provide cost-efficient loans to its public sector clients and government agencies, government owned corporations and local authorities.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Unqualified audit opinion on the corporation's reporting obligations | Yes | Yes | Yes |
| Investment portfolio return above benchmark ¹ | ≥ index | ≥ index | ≥ index |
| Weighted average cost of borrowings ^{2,3} | ≤ 5.00% | 5.15% | ≤ 5.50% |
| Borrowing rate margin compared to industry peers ⁴ | ≤ 0.40% | 0.25% | ≤ 0.25% |

1 The benchmark is the Bloomberg AUSBond Bank Bill Index.

2 The variation in 2023-24 is due to higher than expected interest rates.

3 The 2024-25 target reflects prevailing financial market expectations for interest rates and the corporation's expected borrowing profile.

4 The 2024-25 target has been revised to better reflect trend performance.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Sales of goods and services | 1 041 | 1 041 |
| Interest revenue | 397 046 | 494 371 |
| Rent and dividends | | |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | | |
| TOTAL INCOME | 398 087 | 495 412 |
| EXPENSES | | |
| Employee expenses | 1 477 | 1 489 |
| Administrative expenses | | |
| Purchases of goods and services | 1 359 | 1 359 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 7 | 8 |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | | |
| Capital | | |
| Interest expenses | 340 316 | 438 508 |
| TOTAL EXPENSES | 343 159 | 441 364 |
| SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX | 54 928 | 54 048 |
| Income tax expense | 16 478 | 16 214 |
| NET SURPLUS (+)/DEFICIT (-) | 38 450 | 37 834 |

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 53 885 | 55 123 |
| Receivables | 6 723 | 11 325 |
| Prepayments | 161 | 161 |
| Inventories | | |
| Advances and investments | 10 751 297 | 12 477 998 |
| Property, plant and equipment | 13 | 5 |
| Other assets | | |
| TOTAL ASSETS | 10 812 079 | 12 544 612 |
| LIABILITIES | | |
| Deposits held | 786 | 786 |
| Creditors and accruals | 73 432 | 84 650 |
| Borrowings and advances | 10 661 131 | 12 383 326 |
| Provisions | 55 099 | 54 219 |
| Other liabilities | | |
| TOTAL LIABILITIES | 10 790 448 | 12 522 981 |
| NET ASSETS | 21 631 | 21 631 |
| EQUITY | | |
| Capital | | |
| Opening balance | 18 714 | 18 714 |
| Equity injections/withdrawals | | |
| Reserves | | |
| Accumulated funds | | |
| Opening balance | 2 917 | 2 917 |
| Current year surplus (+)/deficit (-) | 38 450 | 37 834 |
| Dividends paid/payable | - 38 450 | - 37 834 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 21 631 | 21 631 |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|--------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Receipts from sales of goods and services | 1 041 | 1 041 |
| Interest received | 383 086 | 489 269 |
| Total operating receipts | 384 127 | 490 310 |
| Operating payments | | |
| Payments to employees | 1 477 | 1 489 |
| Payments for goods and services | 1 359 | 1 359 |
| Grants and subsidies paid | | |
| Current | | |
| Capital | | |
| Interest paid | 349 230 | 435 771 |
| Income tax paid | 16 376 | 16 478 |
| Total operating payments | 368 442 | 455 097 |
| NET CASH FROM OPERATING ACTIVITIES | 15 685 | 35 213 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | 124 757 | 14 799 |
| Sales of investments | | |
| Total investing receipts | 124 757 | 14 799 |
| Investing payments | | |
| Purchases of assets | | |
| Advances and investing payments | 1 439 000 | 1 741 500 |
| Total investing payments | 1 439 000 | 1 741 500 |
| NET CASH FROM INVESTING ACTIVITIES | - 1 314 243 | - 1 726 701 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | 2 294 257 | 2 522 678 |
| Deposits received | | |
| Equity injections | | |
| Total financing receipts | 2 294 257 | 2 522 678 |
| Financing payments | | |
| Repayment of borrowings | 1 073 915 | 791 494 |
| Lease payments | 8 | 8 |
| Dividends paid | 38 211 | 38 450 |
| Equity withdrawals | | |
| Service concession liability payments | | |
| Total financing payments | 1 112 134 | 829 952 |
| NET CASH FROM FINANCING ACTIVITIES | 1 182 123 | 1 692 726 |
| Net increase (+)/decrease (-) in cash held | - 116 435 | 1 238 |
| Cash at beginning of financial year | 170 320 | 53 885 |
| CASH AT END OF FINANCIAL YEAR | 53 885 | 55 123 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|---|--------------------|-------------------|---------------|------|
| | \$000 | \$000 | \$000 | |
| Sales of goods and services | 1 041 | 1 041 | | |
| Investment management fees | 931 | 931 | | |
| Department of Treasury and Finance recoveries | 107 | 107 | | |
| Other | 3 | 3 | | |
| Interest revenue | 397 046 | 494 371 | 97 325 | |
| Interest from general government | 314 575 | 403 998 | 89 423 | 1 |
| Interest from public non financial corporations | 70 853 | 89 873 | 19 020 | 1 |
| Gain on Territory Bonds | 500 | 500 | | |
| Gain on loan extinguishment | 11 118 | | - 11 118 | 2 |
| OPERATING REVENUE | 398 087 | 495 412 | 97 325 | |

1 The variation is mostly due to new loans to CHA, Power and Water Corporation, and Territory Generation, combined with higher interest rates.

2 The variation reflects a gain following the early repayment of public housing related loans by CHA.

Department of Infrastructure, Planning and Logistics

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--|-------------------|--------------------|-------------------|---------|
| | \$000 | \$000 | \$000 | |
| Infrastructure NT | 112 086 | 75 116 | 166 307 | 1, 2 |
| Infrastructure NT policy and development | 10 406 | 8 436 | 8 900 | |
| Strategic project office | 101 680 | 66 680 | 157 407 | |
| Infrastructure investment program, support and delivery | 153 131 | 171 842 | 148 742 | 1, 3 |
| Infrastructure investment and delivery | 37 360 | 38 596 | 36 295 | |
| Infrastructure planning and governance | 8 753 | 8 488 | 7 942 | |
| Building asset management | 107 018 | 124 758 | 104 505 | |
| Lands and planning | 49 150 | 77 432 | 50 116 | 1, 4 |
| Land development | 7 242 | 32 986 | 7 695 | |
| Crown land estate | 22 825 | 24 757 | 23 013 | |
| Development assessment services | 3 321 | 3 478 | 3 345 | |
| Lands planning | 2 949 | 2 953 | 2 969 | |
| Building advisory services | 3 210 | 3 470 | 3 410 | |
| Land information and spatial analytics | 9 239 | 9 422 | 9 316 | |
| Northern Territory Planning Commission | 364 | 366 | 368 | |
| Logistics infrastructure and services | 282 100 | 305 188 | 276 291 | 5 |
| Passenger transport | 71 522 | 71 510 | 73 624 | |
| Registration and licensing | 10 072 | 10 105 | 10 209 | |
| Road and water safety and compliance | 9 467 | 9 494 | 9 587 | |
| Transport planning and delivery | 174 424 | 196 651 | 165 825 | |
| Transport assets | 14 016 | 14 820 | 14 416 | |
| Strategy, policy and legislation | 2 599 | 2 608 | 2 630 | |
| Housing program office | 56 628 | 152 028 | 113 310 | 1, 6, 7 |
| Capital program delivery | 5 002 | 51 233 | 20 161 | |
| Program planning and engagement | 10 057 | 8 959 | 11 901 | |
| Housing maintenance services | 41 569 | 91 836 | 81 248 | |
| Corporate and shared services | 30 474 | 35 492 | 34 908 | 8 |
| Corporate and governance | 11 808 | 12 315 | 11 790 | |
| Shared services received | 18 666 | 23 177 | 23 118 | |
| Total expenses | 683 569 | 817 098 | 789 674 | |
| Appropriation | | | | |
| Output | 426 348 | 415 261 | 454 216 | |
| Capital | 796 966 | 719 449 | 873 781 | |
| Commonwealth | 694 696 | 693 847 | 636 120 | |

2024-25 staffing: 944 FTE

- 1 The 2023-24 Budget figures have been backcast to reflect realignment of business units.
- 2 The variations in the Infrastructure NT policy and development output are primarily due to the transfer of funding from 2023-24 to 2024-25 to align with the timing of project milestones. The variations in the strategic project office output mostly reflect the timing of Commonwealth funding for the Darwin Region Water Supply Infrastructure program and additional funding for the Middle Arm Sustainable Development Precinct.
- 3 The variations in the building asset management output are mainly due to additional one-off capital related expenditure in 2023-24.
- 4 The variations in the land development and Crown land estate outputs primarily reflect additional one-off capital related expenditure in 2023-24.

- 5 The variations in the transport planning and delivery output are primarily due to additional one-off capital related expenditure in 2023-24 and the timing of negotiations with the Commonwealth regarding expiring funding agreements for the national network repairs and maintenance program.
- 6 The variation in the capital program delivery output in 2023-24 is primarily due to one-off capital related expenditure and non-cash capital grants. The variation in the program planning and engagement output in 2023-24 is mostly due to the transfer of funding from 2023-24 to 2024-25 to align with program delivery. The variation in the housing maintenance services output in 2023-24 mainly reflects additional Commonwealth funding for remote and urban housing repairs and maintenance and one-off additional housing program office repairs and maintenance funding.
- 7 The decrease in the capital program delivery output in 2024-25 is primarily due to one-off items in 2023-24, partially offset by additional capital grant funding. The increase in the program planning and engagement output in 2024-25 reflects funding carried over from 2023-24 and additional funding for the new Remote Housing Agreement. The decrease in the housing maintenance services output in 2024-25 is primarily due to one-off repairs and maintenance funding in 2023-24, partially offset by additional funding for the new Remote Housing Agreement.
- 8 The variation in the shared services received output in 2023-24 is due to adjustments to the Department of Corporate and Digital Development services received free of charge.

Agency profile

The Department of Infrastructure, Planning and Logistics works with the community, business and industry to plan, regulate, construct, maintain and invest in integrated sustainable infrastructure, developments and services across the Territory.

The department is responsible for:

- integrated long-term planning that contributes to the Territory's future economic development, aligns with community needs and delivers sustainable outcomes
- supporting Infrastructure NT to deliver planned infrastructure and a pipeline of works that create local jobs, strengthen communities and stimulate economic growth
- implementing reforms to streamline and simplify land development and release processes to deliver residential, commercial and industrial land releases across the Territory to support population and economic growth
- delivering the social housing construction and maintenance program, underpinned by local decision-making, to improve living conditions and reduce overcrowding in remote communities and urban centres
- delivering priority building reforms to ensure the regulatory frameworks support a robust registration regime and enhance confidence in the construction industry
- delivering public and school transport services, with a focus on safety and reliability
- providing regulatory oversight of designated ports and pilotage operations in the Territory, advancing marine infrastructure development and promoting recreational boating safety
- delivering a consistently high standard of customer services across the department to support the community, industry and stakeholders
- engaging nationally to advance investment in the Territory and ensure national approaches to regulation are suitable to local requirements and circumstance
- delivering the roads program and Towards Zero road safety strategy
- managing land administered by the department across the Territory, and developing, maintaining and managing land information and geospatial data across all land tenures to support land administration and long-term planning
- delivering commercial passenger vehicle reform to ensure a safe and efficient industry meets the needs of the community.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| Whole of government repairs and maintenance program | | 30 000 |
| Middle Arm Sustainable Development Precinct and Tennant Creek to Darwin infrastructure corridor | | 10 000 |
| Infrastructure program – Remote Housing Program | | 7 248 |
| Coordination and management of antisocial behaviour on the bus network | | 4 000 |
| Housing program office repairs and maintenance | 28 600 | |
| Key existing initiatives | | |
| Repairs and maintenance | 232 154 | 209 710 |
| Territory-wide public transport services | 31 700 | 32 990 |
| Territory-wide school transport services | 23 380 | 24 320 |
| Remote passenger transport program | 3 000 | 3 000 |
| Bus network safety and security | 2 861 | 2 872 |
| Driver education | 2 760 | 2 774 |
| Centre Run air services | 1 570 | 1 570 |
| Manage fire and weeds on Crown land | 1 500 | 1 500 |
| Adelaide River off-stream water storage | 1 215 | 1 215 |
| New capital works | | |
| Outback Way Corridor – upgrade sections of the Plenty Highway and Tjukururu Road | | 131 757 |
| Common user ship lift facility at East Arm, including ship lift, wet berths and additional hard stand area for ship repair and maintenance works | | 107 800 |
| Tanami Road and Central Arnhem Road future priorities program | | 49 137 |
| Regional roads corridor – Central Arnhem Road upgrade program | | 45 000 |
| Northern Territory Strategic Roads Package – upgrade and sealing of remote and regional roads to bring better economic and social opportunities to communities | | 44 200 |
| Cyclone shelter program – construction of a cyclone shelter at Maningrida | | 24 000 |
| Sewer infrastructure to provide a connection from Coolalinga North to the Palmerston sewer network | | 17 000 |
| Headworks infrastructure to support the development of Farrar West | | 11 000 |
| Headworks and subdivision works to support the development of a residential aged care facility in the Holtze Development Area | | 10 000 |
| Industry roads corridor priority projects – Barkly and Big Rivers | | 9 957 |
| Headworks and subdivision works to support the development of industrial land in Alice Springs | | 7 000 |
| Civic and State Square revitalisation | | 5 000 |
| Rolling roads investment program | | 5 000 |
| Building compliance works to existing government infrastructure | 3 000 | 3 000 |
| Construction of a commemorative space at the site of the historic Kahlin Aboriginal Compound | | 3 000 |
| Infrastructure for Growth – headworks infrastructure and subdivision designs to support the development of land | | 2 000 |
| Stokes Hill Wharf upgrades | | 2 000 |

Output groups and objectives

Infrastructure NT

Objective: Strategic infrastructure planning that coordinates and aligns infrastructure needs with industry and population growth.

Infrastructure NT policy and development

Provide whole of government leadership for project development and delivery that analyses, prioritises and supports strategic government infrastructure investment.

Strategic project office

Delivery of strategic projects that significantly develop the Territory.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Government's strategic infrastructure planning document, NT Infrastructure Plan and Pipeline, developed and released annually | 100% | 100% | 100% |

Infrastructure investment program, support and delivery

Objective: Government-built asset infrastructure is fit for purpose and the Territory's works programs are delivered efficiently in accordance with value for Territory principles.

Infrastructure investment and delivery

Plan and deliver construction and maintenance services that provide high quality government infrastructure and support ongoing construction-related jobs across the Territory.

Infrastructure planning and governance

Provide central program governance, strategic and technical advice, procurement and reporting to support agency services through partnering agreements for delivery of infrastructure services.

Building asset management

Develop the Strategic Asset Management Framework to provide a consistent approach for asset planning and maintenance of built infrastructure across agencies.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Construction contracts awarded to Territory enterprises | ≥ 97% | 97% | ≥ 97% |
| Territory Government-owned building assets inspected | ≥ 33% | 33% | ≥ 33% |

Lands and planning

Objective: Long-term integrated planning is undertaken, and land is released and managed to support community needs and economic development in the Territory. Land and building developments are appropriately regulated across the Territory.

Land development

Plan, develop and implement the land development program to design and deliver headworks infrastructure to support land release and population growth across the Territory.

Crown land estate

Manage the Crown land estate including provision of land to support community needs and economic development. Provide advice and undertake administrative activities on a range of matters related to the Crown land estate including the release and management of Crown land, Aboriginal land claims, native title claims and community living area applications. Manage the operations of the Frances Bay marine facilities.

Development assessment services

Provide streamlined development and control processes under the *Planning Act 1999*.

Lands planning

Provide strategic and long-term integrated planning that supports community needs, sustainable development and future growth of the Territory.

Building advisory services

Manage and reform the regulatory framework to ensure structures within proclaimed building areas achieve structural, fire, safety, health and amenity standards, and meet community expectations. Ensure residential swimming pool safety barriers meet specific standards. Provide support for statutory boards.

Land information and spatial analytics

Provide geospatial, survey and valuation services with supporting land information, geospatial data, systems and mapping to support the Territory Government, land development industry, business and the public.

Northern Territory Planning Commission

Set the strategic framework for integrated land use, transport and infrastructure planning. Develop planning options that provide flexibility for the future and meet a range of possible needs, while delivering more sustainable and cost-effective outcomes for the community that reflect environmental and heritage values.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Average processing time for development applications (days) | ≤ 55 | 54 | ≤ 55 |
| Building practitioners audited | 65 | 65 | 65 |
| NT Integrated Land Information System is online and accessible | 100% | 100% | 100% |
| Average approval times for survey plans (days) | ≤ 6 | 6 | ≤ 6 |

Logistics infrastructure and services

Objective: Safe, efficient, reliable and economical transport systems and infrastructure.

Passenger transport

Manage the safe and efficient delivery of public and school transport services in the Territory and provide commercial passenger vehicle licensing, operator accreditation and regulatory services.

Registration and licensing

Provide driver licensing and vehicle registration services.

Road and water safety and compliance

Deliver community and school-based road safety education and the DriveSafe program. Provide vehicle standards regulatory services. Conduct vehicle inspections and on-road auditing of heavy and commercial passenger vehicles. Provide Regional Harbourmaster regulatory services for declared ports and waterways management. Provide regulatory oversight of recreational vessels, and deliver the community boating safety education and awareness programs.

Transport planning and delivery

Develop and implement strategies and programs to deliver and manage the Territory's transport infrastructure.

Transport assets

Develop and manage the Territory's transport asset program.

Strategy, policy and legislation

Undertake strategic planning and policy development, develop and implement national and local reforms, and oversee industry consultation.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| School and community-based road and marine safety programs delivered ¹ | 530 | 675 | 675 |
| Heavy vehicles checked as part of on-road auditing activity ^{2, 3} | 13 000 | 2 500 | 7 000 |
| Motor Vehicle Registry customers served within 15 minutes | ≥ 80% | 80% | ≥ 80% |
| Reported defects on roads repaired | ≥ 80% | 80% | ≥ 80% |
| Average processing time for corridor access applications (days) ⁴ | ≤ 10 | 16 | ≤ 10 |

1 The variation in 2023-24 is due to road safety and marine staff resourcing being at full capacity.

2 The variation in 2023-24 is due to staff resourcing availability in the vehicle compliance area.

3 The 2024-25 target reflects targeted recruitment for specific technical positions in the vehicle compliance area.

4 The variation in 2023-24 is due to the quality of applications, increase in number of applications and market constraints for skilled resources to assess applications.

Housing program office

Objective: Improved urban and remote housing, and land availability.

Capital program delivery

Deliver construction services that provide quality government housing and related infrastructure in urban and remote areas, and support ongoing construction-related jobs across the Territory.

Program planning and engagement

Through local decision making, work with communities to plan housing infrastructure that is fit for purpose, improves living conditions and reduces overcrowding through the delivery of additional living spaces, new housing and related infrastructure.

Housing maintenance services

Provide housing maintenance services for urban and remote houses.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Completed remote bedrooms and living spaces | 1 400 | 1 450 | 1 400 |
| Remote housing lots developed | 200 | 200 | 200 |
| Proportion of Aboriginal people employed to deliver housing works and services ¹ | ≥ 46% | 40% | ≥ 40% |
| New constructed homes: | | | |
| – remote | 260 | 270 | 260 |
| – urban ^{2,3} | 19 | 10 | 17 |

¹ The variation in 2023-24 reflects industry workforce capacity.

² The decrease in 2023-24 is due to revised timing of projects.

³ The increase in 2024-25 is due to capital works commitments under the social housing accelerator payment.

Corporate and shared services

Objective: Improved organisational performance through strategic leadership and governance, and the provision of corporate services.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions, including financial services, governance and risk services, and communications and media.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | 1 206 | 459 |
| Capital | 581 | |
| Appropriation | | |
| Output | 415 261 | 454 216 |
| Commonwealth | 119 891 | 191 904 |
| Sales of goods and services | 24 144 | 24 793 |
| Interest revenue | | |
| Goods and services received free of charge | 23 177 | 23 118 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | 21 352 | 5 119 |
| TOTAL INCOME | 605 612 | 699 609 |
| EXPENSES | | |
| Employee expenses | 130 959 | 141 943 |
| Administrative expenses | | |
| Purchases of goods and services | 111 353 | 117 444 |
| Repairs and maintenance | 272 076 | 258 056 |
| Depreciation and amortisation | 84 851 | 89 413 |
| Services free of charge | 23 177 | 23 118 |
| Other administrative expenses | 61 615 | |
| Grants and subsidies expenses | | |
| Current | 8 279 | 8 261 |
| Capital | 123 873 | 150 672 |
| Community service obligations | | |
| Interest expenses | 915 | 767 |
| TOTAL EXPENSES | 817 098 | 789 674 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 211 486 | - 90 065 |

Income administered for the Central Holding Authority

| | | |
|-------------------------------|----------------|----------------|
| INCOME | | |
| Taxation revenue | 68 930 | 73 751 |
| Commonwealth revenue | | |
| Current grants | | |
| Capital grants | 36 735 | 16 583 |
| Fees from regulatory services | 5 650 | 5 871 |
| Interest revenue | | |
| Royalties and rents | 3 933 | 4 086 |
| Other revenue | 3 334 | 3 334 |
| TOTAL INCOME | 118 582 | 103 625 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 99 831 | 87 053 |
| Receivables | 19 374 | 18 808 |
| Prepayments | 11 540 | 11 540 |
| Inventories | | |
| Advances and investments | 935 | 935 |
| Property, plant and equipment | 11 168 319 | 12 535 129 |
| Other assets | 84 506 | 83 600 |
| TOTAL ASSETS | 11 384 505 | 12 737 065 |
| LIABILITIES | | |
| Deposits held | 39 418 | 39 418 |
| Creditors and accruals | 49 494 | 49 494 |
| Borrowings and advances | 22 434 | 18 055 |
| Provisions | 18 154 | 18 154 |
| Other liabilities | 187 759 | 51 760 |
| TOTAL LIABILITIES | 317 259 | 176 881 |
| NET ASSETS | 11 067 246 | 12 560 184 |
| EQUITY | | |
| Capital | | |
| Opening balance | 5 453 262 | 6 068 542 |
| Equity injections/withdrawals | 615 280 | 1 583 003 |
| Reserves | 6 863 115 | 6 863 115 |
| Accumulated funds | | |
| Opening balance | - 1 652 925 | - 1 864 411 |
| Current year surplus (+)/deficit (-) | - 211 486 | - 90 065 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 11 067 246 | 12 560 184 |

Assets and liabilities administered for the Central Holding Authority

| | | |
|---|--------------|------------|
| ASSETS | | |
| Taxes receivable | | |
| Grants and subsidies receivable | | |
| Royalties and rent receivable | 311 | 311 |
| Other receivables | 1 038 | 506 |
| TOTAL ASSETS | 1 349 | 817 |
| LIABILITIES | | |
| Central Holding Authority income payable | 422 | 422 |
| Unearned Central Holding Authority income | 927 | 395 |
| TOTAL LIABILITIES | 1 349 | 817 |
| NET ASSETS | | |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|--------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | 1 206 | 459 |
| Capital | | |
| Appropriation | | |
| Output | 415 261 | 454 216 |
| Commonwealth | 109 019 | 191 904 |
| Other agency receipts from sales of goods and services | 40 873 | 25 312 |
| Interest received | | |
| Total operating receipts | 566 359 | 671 891 |
| Operating payments | | |
| Payments to employees | 130 959 | 141 943 |
| Payments for goods and services | 383 429 | 375 500 |
| Grants and subsidies paid | | |
| Current | 8 279 | 8 261 |
| Capital | 59 667 | 150 672 |
| Community service obligations | | |
| Interest paid | 915 | 767 |
| Total operating payments | 583 249 | 677 143 |
| NET CASH FROM OPERATING ACTIVITIES | - 16 890 | - 5 252 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | 2 780 | 3 455 |
| Repayment of advances | 7 328 | 7 456 |
| Sales of investments | | |
| Total investing receipts | 10 108 | 10 911 |
| Investing payments | | |
| Purchases of assets | 1 093 725 | 1 459 672 |
| Advances and investing payments | 1 828 | 1 956 |
| Total investing payments | 1 095 553 | 1 461 628 |
| NET CASH FROM INVESTING ACTIVITIES | - 1 085 445 | - 1 450 717 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | 719 449 | 873 781 |
| Commonwealth | 584 828 | 444 216 |
| Equity injections | 1 652 | 130 000 |
| Total financing receipts | 1 305 929 | 1 447 997 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | 5 029 | 4 379 |
| Equity withdrawals | 200 452 | 427 |
| Service concession liability payments | | |
| Total financing payments | 205 481 | 4 806 |
| NET CASH FROM FINANCING ACTIVITIES | 1 100 448 | 1 443 191 |
| Net increase (+)/decrease (-) in cash held | - 1 887 | - 12 778 |
| Cash at beginning of financial year | 101 718 | 99 831 |
| CASH AT END OF FINANCIAL YEAR | 99 831 | 87 053 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|---|--------------------|-------------------|------------------|------|
| | \$000 | \$000 | \$000 | |
| Current grants and subsidies revenue | | | | |
| Commonwealth grants | 1 206 | 459 | - 747 | |
| Aerodrome priority works | 1 190 | 459 | - 731 | |
| Other | 16 | | - 16 | |
| Capital grants and subsidies revenue | | | | |
| Commonwealth grants | 581 | | - 581 | |
| Other | 581 | | - 581 | |
| Output appropriation | 415 261 | 454 216 | 38 955 | 1 |
| Commonwealth appropriation | | | | |
| National partnership agreements | 119 891 | 191 904 | 72 013 | 2 |
| National Water Grid Fund | 61 000 | 142 000 | 81 000 | |
| Remote Housing Northern Territory | 31 558 | 36 658 | 5 100 | |
| National network repairs and maintenance | 16 675 | | - 16 675 | |
| Land transport infrastructure projects | 8 000 | 11 750 | 3 750 | |
| Black spot program | 2 658 | 1 496 | - 1 162 | |
| Sales of goods and services | 24 144 | 24 793 | 649 | |
| Motor vehicle registry administrative charges | 8 435 | 8 435 | | |
| Government employee housing | 5 818 | 6 467 | 649 | |
| Bus fares and passes | 3 113 | 3 113 | | |
| Sale of product, maps and valuations | 2 203 | 2 203 | | |
| Development assessment application fees | 1 607 | 1 607 | | |
| Frances Bay marine facility | 1 069 | 1 069 | | |
| Other | 1 899 | 1 899 | | |
| Goods and services received free of charge | 23 177 | 23 118 | - 59 | |
| Other revenue | 21 352 | 5 119 | - 16 233 | |
| Australian Taxation Office reimbursement | 16 200 | | - 16 200 | 3 |
| Defence Accommodation Precinct Darwin | 2 779 | 2 644 | - 135 | |
| Port lease finance income | 1 828 | 1 956 | 128 | |
| Wharf Precinct electricity cost reimbursement | 459 | 459 | | |
| Other | 86 | 60 | - 26 | |
| OPERATING REVENUE | 605 612 | 699 609 | 93 997 | |
| Capital appropriation | 719 449 | 873 781 | 154 332 | 4 |
| Commonwealth capital appropriation | | | | |
| National partnership agreements | 561 717 | 425 165 | - 136 552 | 2 |
| Remote Housing Northern Territory | 243 278 | 117 000 | - 126 278 | |
| Investment Roads | 150 919 | 118 245 | - 32 674 | |
| Roads of Strategic Importance | 82 314 | 112 852 | 30 538 | |

continued

Budget 2024-25

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|----------------|----------|
| | \$000 | \$000 | \$000 | |
| Social housing accelerator payment | 37 500 | | - 37 500 | |
| Off-network roads | 17 165 | 65 862 | 48 697 | |
| Schools Upgrade Fund – capital investment | 8 087 | | - 8 087 | |
| Barkly Regional Deal | | | | |
| – Tennant Creek visitor park | 3 000 | | - 3 000 | |
| – student boarding accommodation | 1 500 | | - 1 500 | |
| – Barkly business hub | 900 | | - 900 | |
| Northern Australia Roads Program | 5 311 | 2 071 | - 3 240 | |
| Government employee housing | 3 800 | | - 3 800 | |
| Management of the former Rum Jungle mine site | 3 350 | | - 3 350 | |
| Katherine logistics and agribusiness hub | 1 850 | | - 1 850 | |
| Recreational fishing infrastructure project | 1 444 | | - 1 444 | |
| Black spot program | 1 091 | 429 | - 662 | |
| Heavy vehicle safety program | 208 | 4 792 | 4 584 | |
| Northern Territory Remote Aboriginal Investment – children and schooling | | 3 914 | 3 914 | |
| Other | 23 111 | 19 051 | - 4 060 | 2 |
| Government schools minor new works | 8 751 | 4 656 | - 4 095 | |
| Local roads and community infrastructure | 6 536 | 7 921 | 1 385 | |
| Roads to Recovery | 5 022 | 2 719 | - 2 303 | |
| Regional Aviation Access Program | 1 273 | 275 | - 998 | |
| Darwin Visitor Accommodation Precinct | | 3 000 | 3 000 | |
| Other | 1 529 | 480 | - 1 049 | |
| CAPITAL RECEIPTS | 1 304 277 | 1 317 997 | 13 720 | |

1 The increase largely reflects additional funding from 2024-25 associated with the Territory's co-contribution requirements under the new Remote Housing Agreement and additional funding to support development of the Middle Arm Sustainable Development Precinct and Tennant Creek to Darwin infrastructure corridor.

2 The variations are in line with relevant agreements.

3 The variation largely reflects a one-off reimbursement in 2023-24, following a favourable Australian Taxation Office GST ruling relating to works undertaken on dwellings for residents with a disability.

4 The increase largely relates to revised timing and the funding profile for delivery of the Darwin Ship Lift Facility and various capital projects.

Department of Industry, Tourism and Trade

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|---|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Agriculture, fisheries and biosecurity | 54 305 | 71 739 | 56 517 | 1, 2 |
| Agriculture | 18 409 | 26 044 | 18 278 | |
| Fisheries | 14 356 | 14 947 | 16 387 | |
| Biosecurity and animal welfare | 21 540 | 30 748 | 21 852 | |
| Mining and energy | 51 588 | 52 623 | 57 522 | 3 |
| Resource industry development services | 17 295 | 16 489 | 16 546 | |
| Mines services | 11 471 | 20 940 | 9 395 | |
| Energy development | 7 596 | 6 013 | 7 143 | |
| Office of Sustainable Energy | 15 226 | 9 181 | 24 438 | |
| Business, innovation and workforce | 132 073 | 127 205 | 139 106 | 4 |
| Business and innovation | 25 701 | 25 443 | 25 922 | |
| Workforce | 102 878 | 97 717 | 109 240 | |
| Occupational licensing and associations | 3 494 | 4 045 | 3 944 | |
| Industry strategy | 9 969 | 10 748 | 10 166 | 5 |
| Industry development and economic analysis | 8 181 | 8 271 | 8 114 | |
| Northern Australia development and strategic engagement | 1 788 | 2 477 | 2 052 | |
| Tourism, services and hospitality | 134 291 | 131 170 | 160 275 | 6 |
| Tourism | 62 460 | 62 929 | 68 381 | |
| Events | 24 037 | 29 116 | 41 523 | |
| Screen sector | 4 961 | 2 778 | 5 157 | |
| Licensing NT | 41 219 | 34 416 | 43 670 | |
| Study | 1 614 | 1 931 | 1 544 | |
| Corporate and shared services | 32 100 | 32 772 | 35 174 | 7 |
| Corporate and governance | 9 870 | 10 014 | 10 504 | |
| Shared services received | 22 230 | 22 758 | 24 670 | |
| Total expenses | 414 326 | 426 257 | 458 760 | |
| Appropriation | | | | |
| Output | 301 036 | 293 845 | 326 711 | |
| Capital | 901 | 901 | 401 | |
| Commonwealth | 25 762 | 26 458 | 45 283 | |

2024-25 staffing: 842 FTE

- 1 The variations in the agriculture, and biosecurity and animal welfare outputs are largely due to one-off external funding in 2023-24.
- 2 The increase in the fisheries output in 2024-25 mostly reflects funding carried forward from prior years for the RecFishing Futures Program and the fisheries compliance unit.
- 3 The variations in the mines services output in 2023-24 and 2024-25 are mainly due to a revised funding profile for mine remediation. The variations in the energy development output reflect the transfer of funding from 2023-24 to 2024-25 to align with activity timing. The variations in the Office of Sustainable Energy output are mostly due to the transfer of funding from 2023-24 to 2024-25 to align with timing of activities, along with additional funding in 2024-25 for small scale renewables and energy storage, and the remote renewable power rollout.
- 4 The variations in the workforce output mostly reflect a revised Commonwealth funding profile for the National Skills Agreement. The variation in 2023-24 in the occupational licensing and associations output is primarily due to additional revenue, combined with carryovers into 2023-24 for the Agents Licensing Fidelity Guarantee Fund.
- 5 The variations in the Northern Australia development and strategic engagement output in 2023-24 and 2024-25 reflect a one-off realignment of funding between output groups.

Budget 2024-25

- 6 The variations in 2023-24 and increases in 2024-25 in the tourism and events outputs are mostly due to additional funding to support tourism, events and festivals across the Territory. The variation in 2023-24 and increase in 2024-25 in the Licensing NT output is largely due to Community Benefit Fund transfers between years to align with timing of grant payments, combined with additional Commonwealth funding in 2024-25 for the Community Safety Implementation Plan. The variations in the screen sector output predominantly reflect the transfer of funding from 2023-24 to 2024-25 to align with screen sector initiatives and additional funding in 2024-25 for the screen industry.
- 7 The increase in the shared services received output in 2024-25 is due to a one-off repairs and maintenance reduction in 2023-24.

Agency profile

The Department of Industry, Tourism and Trade supports industry development through globally competitive strategy, policy and promotion, and delivers competitive regulatory frameworks that enable responsible and sustainable growth, market access and stakeholder certainty.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| Traction towards 2030 tourism targets | | 6 000 |
| Business growth, resilience and security package ¹ | 2 429 | 5 000 |
| Territory Aviation Attraction Scheme | 3 500 | 3 500 |
| Remote renewable power rollout | | 3 134 |
| Home and Business Battery Scheme ¹ | 2 967 | 3 000 |
| Strategic Indigenous tourism projects ² | | 3 000 |
| Major Events support | | 2 000 |
| Screen industry funding | | 1 500 |
| Achieving net zero and facilitating new industries | | 750 |
| Recreational fishing access to Aboriginal waters | 500 | 500 |
| Key existing initiatives | | |
| Re-energising tourism | 19 268 | 16 268 |
| Electricity market reform | 2 116 | 3 256 |
| Supporting the screen industry | 1 318 | 3 110 |
| Darwin-Katherine Electricity System Plan | 493 | 2 978 |
| Fisheries compliance unit | 1 383 | 2 517 |
| Accelerate hydrogen industry development | 1 050 | 2 491 |
| Mineral Development Taskforce | 1 934 | 1 870 |
| Advance economic reconstruction | 3 308 | 1 810 |
| Initiatives to address workforce shortages in the Territory | 2 350 | 1 550 |
| Circular economy NT Recycling Modernisation Fund | 689 | 837 |

¹ Includes existing funding in 2023-24.

² Includes Commonwealth funding.

Output groups and objectives

Agriculture, fisheries and biosecurity

Objective: Increased economic growth and viability of existing and emerging primary industries.

Agriculture

Promote and enable economic growth in partnership with industry through research, development, and capacity-building projects and activities that support new and existing agribusinesses. Increase productivity, secure sustainable markets and enable manufacturing opportunities for Territory produce across agriculture, horticulture, forestry, cattle and buffalo businesses.

Fisheries

Work in partnership with industry and the community to ensure sustainability, best use and fair access to the Territory's aquatic resources for the economic benefit and enjoyment of all Territorians.

Biosecurity and animal welfare

Support Territory economic development and underpin market access for agricultural products by providing research, extension and diagnostic functions, and through excluding, eradicating and managing plant pest and animal disease risks.

Work with stakeholders to respond to animal cruelty complaints and ensure best practice animal welfare standards are adhered to within the Territory.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Change in value of the Territory's agriculture and fisheries production | ≥ 4% | 4% | ≥ 4% |
| Number of completed projects published in appropriate scientific and technical literature ¹ | 25 | 37 | 25 |
| Stakeholder satisfaction rating with extension events delivered | ≥ 80% | 90% | ≥ 85% |
| Capacity-building visits to Aboriginal communities ² | 60 | 68 | 60 |
| Fish stocks assessed as sustainable/recovering | 45 | 45 | 45 |
| Livestock biosecurity inspections, certification and registrations supporting livestock supply chain trade and market access ³ | 1 500 | 2 265 | 1 500 |
| Livestock biosecurity risks excluded through timely and accurate laboratory diagnostic services ⁴ | 100 | 891 | 240 |
| Scheduled surveillance activities for high priority pests, inspections of products and interstate certification audits undertaken to support industry to maintain trade and support market access ⁵ | 110 | 149 | 110 |
| Animal welfare complaints actioned within 3 days of receiving complaint | ≥ 95% | 95% | ≥ 95% |

1 The variation in 2023-24 is largely due to the increased number of professional engagements where work is published. The 2024-25 target is expected to be in line with the 2023-24 target.

2 The variation in 2023-24 reflects additional externally funded projects secured in 2023-24 that included Aboriginal community visitation.

3 The variation in 2023-24 reflects an increase in certificates required for overseas livestock trade to meet the backlog caused by trade disruption. The 2024-25 target is expected to be in line with the 2023-24 target.

4 The variation in 2023-24 is primarily due to increased testing for lumpy skin disease. The decrease in 2024-25 reflects the reduced need for extensive testing of lumpy skin disease.

5 The variation in 2023-24 is due to an increase in targeted surveillance activities relating to detection of papaya mealybug in the Territory in July 2023.

Mining and energy

Objective: Minerals and petroleum projects are developed and managed responsibly and sustainably through provision of quality geological information, efficient and effective administration of laws regulating land tenure and titles, exploration, production and remediation activities. By 2030, 50% of electricity consumption, 70% in remote communities, is supplied by renewable sources, while maintaining electricity system reliability, security and affordability.

Resource industry development services

Support resource exploration through the acquisition, management, delivery and promotion of geoscience information and data. Manage statutory reporting of exploration and production, and provide access to industry reports, data and drill core. Advance recommendations made by the Mineral Development Taskforce to increase the Territory's competitiveness as a mining project investment destination.

Mines services

Support sustainable mining development through an outcomes-focused and risk-proportionate approach to regulation in line with the *Mining Management Act 2001* and *Mineral Titles Act 2010*.

Energy development

Advance the Territory's economic development and energy security through administration of exploration applications and permits, licences, sustainable resource management, operational approvals and regulatory activities, including monitoring and compliance under the *Petroleum Act 1984* and *Energy Pipelines Act 1981*.

Office of Sustainable Energy

Develop and coordinate delivery of energy policies and strategies, including fostering renewable energy opportunities and initiatives, which advance achievement of the Territory's renewable energy target. Develop policies and strategies to support emerging clean energy industries and drive electricity industry reforms that provide long-term efficient, renewable, secure and cost-effective energy for the Territory.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Increase in uptake of data, products and information provided by Northern Territory Geological Survey ¹ | ≥ 10% | 25% | ≥ 15% |
| External investment into geoscience programs ² | ≥ \$4M | \$8M | ≥ \$8M |
| Fraser Institute Annual Survey geological database rating | 5 th | 5 th | 5 th |
| Fraser Institute Annual Survey investment attractiveness index rating | 10 th | 10 th | 10 th |
| Mineral exploration expenditure ³ | ≥ \$200M | \$220M | ≥ \$200M |
| Proportion of Australian private exploration expenditure spent in the Territory | ≥ 5% | 5% | ≥ 5% |
| Mining production value ⁴ | ≥ \$4 900M | \$4 500M | ≥ \$4 500M |
| Mine sites inspection days | 200 | 200 | 200 |
| Mineral exploration licences granted within 9 months | ≥ 85% | 85% | ≥ 85% |
| Mine management plans determined within 90 days | ≥ 85% | 85% | ≥ 85% |
| Energy title applications and report assessments completed within 60 days | ≥ 85% | 85% | ≥ 85% |
| Regulatory inspections for petroleum and pipeline operations (days on site) | 36 | 36 | 36 |
| Progress towards renewable energy target ⁵ | ≥ 20% | 17% | ≥ 21% |
| Remediation projects progressed by the Legacy Mines Unit ⁶ | 5 | 8 | 8 |

- 1 The variation in 2023-24 is primarily due to higher than anticipated uptake of Resourcing the Territory data, products and information through the newly enhanced Resourcing the Territory website. The 2024-25 target reflects an expected moderation in growth as the client base becomes more familiar with the website.
- 2 The variation in 2023-24 is due to increased contribution from industry and research collaboration from the Australian Research Council, universities and Geoscience Australia.
- 3 The variation in 2023-24 is due to increased mineral exploration for lithium. The decrease in the 2024-25 target is due to more challenging market conditions for key commodities.
- 4 The variation in 2023-24 is due to weather-related impact on production.
- 5 The variation in 2023-24 is due to the later than expected commencement of partial operation of large-scale solar farms in the Darwin-Katherine electricity system. The increase in the 2024-25 target reflects the expected progressive increase in output of large-scale solar farms in the Darwin-Katherine electricity system, and forecast growth in behind-the-meter residential and commercial solar in the Territory.
- 6 The variation in 2023-24 is due to the commencement of foundation work at a number of legacy mine sites to support a future program of remediation works.

Business, innovation and workforce

Objective: Capable businesses and a skilled workforce that meet current industry needs and are prepared for future economic opportunities.

Business and innovation

Foster increased competitiveness and productivity, including for Aboriginal and regional enterprises and priority industry sectors, by building capacity through targeted grant programs, business services and advice, and supporting business incubation and innovation. Responsible for the whole of government procurement framework, including strategic procurement governance, reform and capability leadership.

Workforce

Administer the vocational education and training (VET) system. Ensure the skill requirements of the Territory economy are met through responsive programs and systems aligned to the needs of Territory employers through training, workforce growth and skilled migration initiatives.

Occupational licensing and associations

Lead the policy, assessment and efficient delivery of occupational licences to enable Territory business operations. Administer the *Associations Act 2003* to ensure a compliant and capable not-for-profit sector.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Customer satisfaction with Territory Business Centres | ≥ 90% | 90% | ≥ 90% |
| Territory businesses formally engaged or supported through funded business support programs | ≥ 35% | 36% | ≥ 35% |
| Business grant recipients that report a positive impact on their business | ≥ 90% | 92% | ≥ 90% |
| Formal Territory innovation ecosystem members ¹ | 260 | 280 | 308 |
| Apprenticeship and traineeship commencements ² | 2 200 | 2 300 | 2 400 |
| Apprentices and trainees who are Aboriginal or Torres Strait Islander | ≥ 30% | 29% | ≥ 30% |
| Proportion of VET graduates in employment or further study | ≥ 90% | 90% | ≥ 90% |
| Business and skilled migration visas assessed ³ | 3 000 | 873 | 1 000 |
| Government tenders awarded to Territory enterprises | ≥ 82% | 80% | ≥ 82% |
| Occupational licence applications processed within 30 days from date of entry | ≥ 90% | 90% | ≥ 90% |
| Compliant incorporated associations | ≥ 75% | 75% | ≥ 75% |
| Territory tenders awarded to Aboriginal enterprises | ≥ 5% | 5% | ≥ 5% |

1 The variations reflect stronger than expected growth in business participant engagement in Territory Government innovation support programs. Includes investors, experts, suppliers and innovation project partners.

2 The variations reflect increased investment in vocational education and training.

3 The variations are due to a reduction in the Commonwealth visa nomination allocations across jurisdictions.

Industry strategy

Objective: Private investment, job creation and a growing and diversified Territory economy is facilitated through the delivery of whole of government economic and industry development, policy advice, strategies and projects.

Industry development and economic analysis

Facilitate private infrastructure projects and investment, market engagement and trade opportunities through strategic policy developments that underpin the objective of growing the Territory economy to \$40 billion by 2030. Deliver sectoral analysis of the Territory economy.

Northern Australia development and strategic engagement

Drive the development and implementation of the Northern Australia agenda. Promote and secure international trade opportunities in the Territory by building strong international relationships to the mutual benefit of local businesses and partners. Facilitate economic opportunities across key industry sectors.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Country engagement plans developed for priority markets ¹ | 4 | 4 | 2 |
| Priority industry strategies developed or evaluated ² | 4 | 6 | 5 |
| Stakeholder satisfaction with analysis and policy advice | ≥ 90% | 90% | ≥ 90% |
| Opportunities to bring forward investment in priority industries identified and scoped | 2 | 2 | 2 |

1 The decrease in the 2024-25 target reflects the conclusion of country engagement plan development for priority markets and commencement of review of each high priority country engagement plan in the context of the International Engagement Strategy 2022-2026.

2 The variation in 2023-24 is due to the completion of an additional priority industry strategy and an evaluation. The 2024-25 target reflects the development of a new plan following the evaluation of the Gas Services and Supply Plan.

Tourism, services and hospitality

Objective: Increase the level of visitation, international student enrolments and screen production in the Territory. Maintain a strong regulatory compliance function for the liquor, gaming and racing sectors.

Tourism

Market the Territory as a desirable visitor destination, and encourage and facilitate sustainable growth of the tourism industry.

Events

Support the operation of the Northern Territory Major Events Company.

Screen sector

Support, develop and promote growth of the screen sector for the benefit of Territorians and the economy.

Licensing NT

Administer the Territory's licensing regimes for a range of racing, gaming and liquor activities. Minimise potential harm to the community through targeted compliance activity in high risk areas in a range of racing, gambling and liquor environments. Administer funding support for gambling-related research, amelioration programs and community non-profit group projects.

Study

Promote the Territory as an international education and training destination.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Holiday visitors: | | | |
| – domestic ¹ | 910 000 | 750 000 | 774 000 |
| – international ² | 140 000 | 176 000 | 240 000 |
| Holiday visitor expenditure: | | | |
| – domestic ¹ | \$1.968B | \$1.231M | \$1.32M |
| – international ² | \$168M | \$330M | \$354M |
| International student enrolments ³ | 5 700 | 5 700 | 6 500 |
| Compliant liquor licensed premises | ≥ 90% | 95% | ≥ 90% |
| Liquor licence applications actioned within 30 days | ≥ 70% | 78% | ≥ 70% |
| Gambling disputes resolved within 6 months | ≥ 80% | 100% | ≥ 90% |

1 The variations in 2023-24 and 2024-25 reflect a return to normal trends for the domestic market compared to the 2022 post-covid peak. Targets are in line with the Northern Territory's Tourism Industry Strategy 2030.

2 The variations in 2023-24 and 2024-25 are due to faster than originally expected and continued ongoing recovery in international markets. Targets are in line with the Northern Territory's Tourism Industry Strategy 2030.

3 The increase in the 2024-25 target is due to additional international marketing activities by Study NT, and providers promoting the Territory as a destination of choice for international education and training.

Corporate and shared services

Objective: Improved organisational performance through strategic leadership and the provision of corporate support functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | 15 373 | 14 435 |
| Grants and subsidies revenue | | |
| Current | 14 650 | 3 621 |
| Capital | | |
| Appropriation | | |
| Output | 293 845 | 326 711 |
| Commonwealth | 42 549 | 50 283 |
| Sales of goods and services | 12 616 | 8 187 |
| Interest revenue | | |
| Goods and services received free of charge | 22 758 | 24 670 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | 5 251 | 2 251 |
| TOTAL INCOME | 407 042 | 430 158 |
| EXPENSES | | |
| Employee expenses | 117 106 | 116 520 |
| Administrative expenses | | |
| Purchases of goods and services | 92 929 | 95 525 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 5 433 | 5 249 |
| Services free of charge | 22 758 | 24 670 |
| Other administrative expenses | 1 700 | |
| Grants and subsidies expenses | | |
| Current | 165 091 | 189 536 |
| Capital | 21 134 | 27 161 |
| Community service obligations | | |
| Interest expenses | 106 | 99 |
| TOTAL EXPENSES | 426 257 | 458 760 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 19 215 | - 28 602 |

Income administered for the Central Holding Authority

| | | |
|-------------------------------|---------------|---------------|
| INCOME | | |
| Taxation revenue | | |
| Commonwealth revenue | | |
| Current grants | | |
| Capital grants | | |
| Fees from regulatory services | 12 695 | 14 545 |
| Interest revenue | | |
| Royalties and rents | 11 021 | 11 539 |
| Other revenue | 528 | 528 |
| TOTAL INCOME | 24 244 | 26 612 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 150 095 | 121 487 |
| Receivables | 11 155 | 11 155 |
| Prepayments | 781 | 781 |
| Inventories | | |
| Advances and investments | 242 | 242 |
| Property, plant and equipment | 107 202 | 102 354 |
| Other assets | 296 | 296 |
| TOTAL ASSETS | 269 771 | 236 315 |
| LIABILITIES | | |
| Deposits held | 131 409 | 131 409 |
| Creditors and accruals | 11 362 | 11 362 |
| Borrowings and advances | 2 671 | 2 575 |
| Provisions | 14 938 | 14 938 |
| Other liabilities | 5 309 | 150 |
| TOTAL LIABILITIES | 165 689 | 160 434 |
| NET ASSETS | 104 082 | 75 881 |
| EQUITY | | |
| Capital | | |
| Opening balance | 160 006 | 164 361 |
| Equity injections/withdrawals | 4 355 | 401 |
| Reserves | 39 234 | 39 234 |
| Accumulated funds | | |
| Opening balance | - 80 298 | - 99 513 |
| Current year surplus (+)/deficit (-) | - 19 215 | - 28 602 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 104 082 | 75 881 |

Assets and liabilities administered for the Central Holding Authority

| | | |
|---|------------|------------|
| ASSETS | | |
| Taxes receivable | | |
| Grants and subsidies receivable | | |
| Royalties and rent receivable | 242 | 242 |
| Other receivables | 97 | 97 |
| TOTAL ASSETS | 339 | 339 |
| LIABILITIES | | |
| Central Holding Authority income payable | 339 | 339 |
| Unearned Central Holding Authority income | | |
| TOTAL LIABILITIES | 339 | 339 |
| NET ASSETS | | |

Cash flow statement

| | 2023-24 Revised \$000 | 2024-25 Budget \$000 |
|--|-----------------------------|----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | 15 373 | 14 435 |
| Grants and subsidies received | | |
| Current | 14 650 | 3 621 |
| Capital | | |
| Appropriation | | |
| Output | 293 845 | 326 711 |
| Commonwealth | 26 458 | 45 283 |
| Other agency receipts from sales of goods and services | 12 336 | 10 279 |
| Interest received | | |
| Total operating receipts | 362 662 | 400 329 |
| Operating payments | | |
| Payments to employees | 117 106 | 116 520 |
| Payments for goods and services | 92 929 | 95 525 |
| Grants and subsidies paid | | |
| Current | 165 091 | 189 536 |
| Capital | 21 134 | 27 161 |
| Community service obligations | | |
| Interest paid | 106 | 99 |
| Total operating payments | 396 366 | 428 841 |
| NET CASH FROM OPERATING ACTIVITIES | - 33 704 | - 28 512 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | 1 497 | 401 |
| Advances and investing payments | | |
| Total investing payments | 1 497 | 401 |
| NET CASH FROM INVESTING ACTIVITIES | - 1 497 | - 401 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | 901 | 401 |
| Commonwealth | | |
| Equity injections | | |
| Total financing receipts | 901 | 401 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | 89 | 96 |
| Equity withdrawals | | |
| Service concession liability payments | | |
| Total financing payments | 89 | 96 |
| NET CASH FROM FINANCING ACTIVITIES | 812 | 305 |
| Net increase (+)/decrease (-) in cash held | - 34 389 | - 28 608 |
| Cash at beginning of financial year | 184 484 | 150 095 |
| CASH AT END OF FINANCIAL YEAR | 150 095 | 121 487 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|----------------|------|
| | \$000 | \$000 | \$000 | |
| Taxation revenue | 15 373 | 14 435 | - 938 | 1 |
| Current grants and subsidies revenue | | | | |
| Commonwealth grants | 9 186 | 912 | - 8 274 | 2 |
| National Banana Freckle Response | 3 668 | 157 | - 3 511 | |
| North Australia Coordination Network | 1 616 | | - 1 616 | |
| Northern Australia Biosecurity Sequencing Network | 829 | 300 | - 529 | |
| Agrifutures – jackfruit stage 2 | 405 | 270 | - 135 | |
| Immediate Assistance Fund – banana freckle | 358 | | - 358 | |
| VET data streamlining in the Territory | 326 | | - 326 | |
| Pilot prophylactic baiting for invasive ant at high-risk sites | 325 | | - 325 | |
| Building contemporary molecular diagnostic capability in Northern Australia | 302 | | - 302 | |
| Barkly Regional Deal | 300 | 150 | - 150 | |
| Other | 1 057 | 35 | - 1 022 | |
| Other grants | 5 464 | 2 709 | - 2 755 | 2 |
| Various livestock research and development grants | 1 737 | 693 | - 1 044 | |
| Various plant industry research and development grants | 1 343 | 763 | - 580 | |
| Browsing Ant Eradication Program | 871 | 558 | - 313 | |
| Cooperative Research Centre for Developing Northern Australia – blacklip rock oyster | 610 | 360 | - 250 | |
| Cooperative Research Centre for Developing Northern Australia – black jewfish | 533 | 205 | - 328 | |
| Other | 370 | 130 | - 240 | |
| Output appropriation | 293 845 | 326 711 | 32 866 | 3 |
| Commonwealth appropriation | | | | |
| Specific purpose payments | 17 592 | 35 078 | 17 486 | 2 |
| National Skills and Workforce Development | 17 592 | 35 078 | 17 486 | |
| National partnership agreements | 24 957 | 15 205 | - 9 752 | 2 |
| Management of the former Rum Jungle mine site | 11 018 | | - 11 018 | |
| Fee-free TAFE program | 6 251 | 755 | - 5 496 | |
| Northern Territory Remote Aboriginal Investment – alcohol policy and liquor licence compliance | 1 932 | 1 870 | - 62 | |
| Central Australia alcohol harm reduction and community safety | 1 100 | | - 1 100 | |
| Browsing Ant Eradication Program | 881 | 565 | - 316 | |
| Northern Australia Plant Capacity and Response Network | 836 | 2 764 | 1 928 | |
| NT Recycling Modernisation Fund | 689 | 1 045 | 356 | |
| Future Drought Fund | 504 | | - 504 | |
| National Water Grid Fund | 500 | | - 500 | |
| Horticultural netting trial | 355 | | - 355 | |
| National Infection Control Training Fund | 330 | | - 330 | |
| Emissions reduction | | 5 000 | 5 000 | |
| Strategic Indigenous Tourism Projects | | 3 000 | 3 000 | |

continued

Budget 2024-25

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|----------------|------|
| | \$000 | \$000 | \$000 | |
| Other | 561 | 206 | - 355 | |
| Sales of goods and services | 12 616 | 8 187 | - 4 429 | 4 |
| Research and services contracts | 6 034 | 1 067 | - 4 967 | |
| Water analysis testing | 1 912 | 1 904 | - 8 | |
| Research farm – sale of livestock and produce | 1 122 | 1 438 | 316 | |
| Mines and energy processing fees (licences/titles) | 978 | 1 026 | 48 | |
| Biosecurity fees and diagnostic testing | 404 | 397 | - 7 | |
| Fisheries fee for services | 609 | 470 | - 139 | |
| Facility rental fees | 554 | 366 | - 188 | |
| Business and industry events | 401 | 306 | - 95 | |
| Tourism events and services | 171 | 140 | - 31 | |
| General skilled migration visas processing fees | 134 | 854 | 720 | |
| Other | 297 | 219 | - 78 | |
| Goods and services received free of charge | 22 758 | 24 670 | 1 912 | 5 |
| Other revenue | 5 251 | 2 251 | - 3 000 | 6 |
| Return of unspent grants | 2 508 | | - 2 508 | |
| Agents Licencing Fidelity Guarantee Fund | 585 | 597 | 12 | |
| McArthur River Mine – independent monitor services | 460 | | - 460 | |
| Procurement NT | 374 | 19 | - 355 | |
| Lambells Lagoon contribution | 325 | | - 325 | |
| Legacy mines | 250 | 1 094 | 844 | |
| Other | 749 | 541 | - 208 | |
| OPERATING REVENUE | 407 042 | 430 158 | 23 116 | |
| Capital appropriation | 901 | 401 | - 500 | 7 |
| CAPITAL RECEIPTS | 901 | 401 | - 500 | |

1 The variation reflects higher lottery taxes expected in 2023-24 due to increased activity.

2 The variations are in line with the relevant agreements.

3 The increase largely reflects additional funding from 2024-25 to support tourism, major events across the Territory, renewable energy and business initiatives.

4 The variation largely reflects higher revenue from research and service contracts in 2023-24.

5 The variation is mostly due to a one-off transfer of repairs and maintenance to the minor new works program in 2023-24.

6 The variation predominantly reflects one-off funding in 2023-24 and the return of unspent grants.

7 The variation largely reflects additional funding in 2023-24 to purchase equipment to support the new fisheries compliance unit.

Land Development Corporation

| Business line | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Income | 26 407 | 23 362 | 17 040 | 1, 2 |
| Residential development | 21 009 | 7 371 | 5 898 | |
| Industrial development | 5 398 | 15 991 | 11 142 | |
| Expenses | 28 622 | 20 780 | 17 420 | 1, 2 |
| Residential development | 20 132 | 9 747 | 6 726 | |
| Industrial development | 8 490 | 11 033 | 10 694 | |
| Surplus (+)/deficit (-) before income tax | - 2 215 | 2 582 | - 380 | |
| Residential development | 877 | - 2 376 | - 828 | |
| Industrial development | - 3 092 | 4 958 | 448 | |

2024-25 staffing: 18 FTE

- 1 The residential development variations in 2023-24 and 2024-25 reflect lower than expected sales at Zuccoli Village and Kilgariff Estate stage 2A due to subdued market conditions.
- 2 The industrial development variations are mainly due to an unusually large sale of two lots from early completion of contract development obligations in 2023-24 and lower expected sales in 2024-25.

Business division profile

The Land Development Corporation underpins economic development through the provision of strategic industrial land and marine infrastructure.

The corporation also facilitates the delivery of innovative residential and mixed-use developments, with emphasis on affordability, regional development and innovation, largely through partnership arrangements with the private sector.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| Key existing initiatives | | |
| Marine Industry Park – Precinct 1 | 666 | 15 500 |
| Fannie Bay development | 247 | 3 553 |
| Wishart Estate stage 2 | 7 388 | 2 549 |
| Middle Arm Sustainable Development Precinct | | 977 |
| Kilgariff stage 2B development | 3 863 | |

Performance

The corporation's performance is expected to moderate in 2024-25 following lower sales in both residential and industrial land due to subdued market conditions.

Business line

Residential development

Objective: Provide affordable, innovative and appropriate residential property solutions through the development and delivery of a range of residential projects.

Activities: Development and sale of residential land at the Palmerston suburb of Zuccoli, the Alice Springs suburb of Kilgariff and the Darwin suburb of Fannie Bay.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Jobs created to deliver new residential titled lots ¹ | 38 | 42 | 14 |
| New residential lots created ^{2,3} | 78 | 42 | 36 |

1 The decrease in the 2024-25 target is due to less subdivision construction activity at Zuccoli and Kilgariff.

2 The variation in 2023-24 reflects postponing the issue of titles in Kilgariff stage 2B due to softening market conditions.

3 The 2024-25 target reflects Kilgariff stage 2B title estimates. No new Zuccoli titles are expected in 2024-25 due to abundant titled stock and subdued development activity.

Industrial development

Objective: Ensure the availability, development and management of strategic industrial land.

Activities: Development, sale and leasing of industrial land at Middle Arm Sustainable Development Precinct, Wishart Estate, Tiwi Islands, Holtze Industrial Estate and at East Arm, comprising Darwin Business Park, Bulk Liquids Area and Marine Industry Park.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Jobs created to deliver new industrial titled lots ^{1,2} | 15 | 18 | 46 |
| New industrial lots created | 2 | 2 | 2 |
| Industrial leases managed ^{3,4} | 17 | 16 | 15 |
| Industrial licences managed ⁵ | 15 | 14 | 14 |
| Lease and licence rent collected on time | ≥ 85% | 81% | ≥ 85% |

1 The variation in 2023-24 is due to increased development activity at Wishart Estate.

2 The increase in the 2024-25 target is due to increased development activity at the Marine Industry Park – Precinct 1.

3 The variation in 2023-24 is due to the finalisation of one development lease attached to a land sale at East Arm.

4 The decrease in 2024-25 is due to the finalisation of one property lease of a building at East Arm.

5 The variation in 2023-24 is due to the finalisation of one licence at the Common User Facility at East Arm.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | | 977 |
| Community service obligations | 247 | |
| Sales of goods and services | 17 438 | 11 418 |
| Interest revenue | 812 | 464 |
| Rent and dividends | 3 514 | 3 584 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | 1 351 | 597 |
| TOTAL INCOME | 23 362 | 17 040 |
| EXPENSES | | |
| Employee expenses | 3 000 | 3 060 |
| Administrative expenses | | |
| Purchases of goods and services | 12 821 | 11 144 |
| Repairs and maintenance | 500 | 500 |
| Depreciation and amortisation | 803 | 666 |
| Other administrative expenses | 943 | 942 |
| Grants and subsidies expenses | | |
| Current | | |
| Capital | 1 866 | |
| Interest expenses | 847 | 1 108 |
| TOTAL EXPENSES | 20 780 | 17 420 |
| SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX | 2 582 | - 380 |
| Income tax expense | 775 | |
| NET SURPLUS (+)/DEFICIT (-) | 1 807 | - 380 |

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 16 097 | 5 985 |
| Receivables | 585 | 585 |
| Prepayments | 1 747 | 1 747 |
| Inventories | 137 016 | 149 311 |
| Advances and investments | | |
| Property, plant and equipment | 14 902 | 14 236 |
| Other assets | 302 | 296 |
| TOTAL ASSETS | 170 649 | 172 160 |
| LIABILITIES | | |
| Deposits held | 895 | 895 |
| Creditors and accruals | 5 323 | 1 865 |
| Borrowings and advances | 16 604 | 29 383 |
| Provisions | 2 001 | 322 |
| Other liabilities | 16 789 | 11 038 |
| TOTAL LIABILITIES | 41 612 | 43 503 |
| NET ASSETS | 129 037 | 128 657 |
| EQUITY | | |
| Capital | | |
| Opening balance | 54 339 | 54 339 |
| Equity injections/withdrawals | | |
| Reserves | 1 550 | 1 550 |
| Accumulated funds | | |
| Opening balance | 72 245 | 73 148 |
| Current year surplus (+)/deficit (-) | 1 807 | - 380 |
| Dividends paid/payable | - 904 | |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 129 037 | 128 657 |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | | 977 |
| Community service obligations | 247 | |
| Receipts from sales of goods and services | 19 817 | 9 848 |
| Interest received | 812 | 464 |
| Total operating receipts | 20 876 | 11 289 |
| Operating payments | | |
| Payments to employees | 3 000 | 3 060 |
| Payments for goods and services | 23 344 | 28 519 |
| Grants and subsidies paid | | |
| Current | | |
| Capital | | |
| Interest paid | 854 | 928 |
| Income tax paid | 1 107 | 775 |
| Total operating payments | 28 305 | 33 282 |
| NET CASH FROM OPERATING ACTIVITIES | - 7 429 | - 21 993 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | 6 | 6 |
| Sales of investments | | |
| Total investing receipts | 6 | 6 |
| Investing payments | | |
| Purchases of assets | | |
| Advances and investing payments | | |
| Total investing payments | | |
| NET CASH FROM INVESTING ACTIVITIES | 6 | 6 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | 13 000 |
| Deposits received | | |
| Equity injections | | |
| Total financing receipts | | 13 000 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | 327 | 221 |
| Dividends paid | 1 291 | 904 |
| Equity withdrawals | | |
| Service concession liability payments | | |
| Total financing payments | 1 618 | 1 125 |
| NET CASH FROM FINANCING ACTIVITIES | - 1 618 | 11 875 |
| Net increase (+)/decrease (-) in cash held | - 9 041 | - 10 112 |
| Cash at beginning of financial year | 25 138 | 16 097 |
| CASH AT END OF FINANCIAL YEAR | 16 097 | 5 985 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|---|--------------------|-------------------|----------------|------|
| | \$000 | \$000 | \$000 | |
| Capital grants and subsidies revenue | | | | |
| Other grants | | 977 | 977 | 1 |
| Middle Arm Sustainable Development Precinct | | 977 | 977 | |
| Community service obligations | 247 | | - 247 | 2 |
| Sales of goods and services | 17 438 | 11 418 | - 6 020 | 3 |
| Sales of land | 17 438 | 11 418 | - 6 020 | |
| Interest revenue | 812 | 464 | - 348 | |
| Rent and dividends | 3 514 | 3 584 | 70 | |
| Rent | 3 514 | 3 584 | 70 | |
| Other revenue | 1 351 | 597 | - 754 | 4 |
| OPERATING REVENUE | 23 362 | 17 040 | - 6 322 | |

1 The increase is due to one-off funding in 2024-25 to progress works for the Middle Arm Sustainable Development Precinct.

2 The decrease reflects one-off funding in 2023-24 for development studies associated with the Marine Industry Park – Precinct 2.

3 The variation mainly reflects an unusually large sale of two lots from early completion of contract development obligations in 2023-24 and lower expected sales in 2024-25 due to subdued market conditions.

4 The reduction is due to one-off revenue received in 2023-24 associated with the Maluka commercial precinct, Marine Industry Park Masterplan and water on-charges.

Department of the Attorney-General and Justice

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|---|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Legal and policy services | 73 461 | 80 877 | 81 805 | 1, 2 |
| Solicitor for the Northern Territory | 10 282 | 11 332 | 10 957 | |
| Legal policy | 44 034 | 50 162 | 45 369 | |
| Crime Victims Services Unit | 7 926 | 10 381 | 11 304 | |
| Criminal justice research and statistics | 1 510 | 1 631 | 1 526 | |
| Aboriginal Justice Unit | 9 709 | 7 371 | 12 649 | |
| Correctional services | 263 732 | 306 724 | 307 023 | 3, 4 |
| Custodial services | 226 600 | 269 815 | 265 993 | |
| Community corrections | 36 130 | 35 910 | 40 012 | |
| Parole Board | 1 002 | 999 | 1 018 | |
| Justice services | 45 135 | 48 489 | 47 041 | 5 |
| Higher courts | 14 808 | 16 266 | 15 753 | |
| Lower courts and tribunals | 25 548 | 27 277 | 26 326 | |
| Fines Recovery Unit | 2 790 | 2 784 | 2 784 | |
| Office of the Registrar-General | 1 989 | 2 162 | 2 178 | |
| Director of Public Prosecutions | 14 805 | 17 117 | 16 956 | 6 |
| Director of Public Prosecutions | 14 805 | 17 117 | 16 956 | |
| Independent offices | 13 089 | 13 714 | 14 200 | 7, 8 |
| Consumer Affairs | 2 656 | 2 656 | 1 697 | |
| Anti-Discrimination Commission | 1 655 | 1 867 | 1 641 | |
| Public Guardian and Trustee | 5 928 | 6 241 | 7 981 | |
| Children's Commissioner | 1 831 | 1 931 | 1 851 | |
| Health and Community Services Complaints Commission | 1 019 | 1 019 | 1 030 | |
| NT WorkSafe | 8 151 | 8 653 | 8 645 | 9 |
| NT WorkSafe | 8 151 | 8 653 | 8 645 | |
| Corporate and shared services | 41 593 | 44 804 | 46 117 | 10 |
| Corporate and governance | 9 683 | 9 174 | 10 310 | |
| Shared services received | 31 910 | 35 630 | 35 807 | |
| Total expenses | 459 966 | 520 378 | 521 787 | |
| Appropriation | | | | |
| Output | 353 523 | 386 837 | 403 259 | |
| Capital | 7 719 | 9 219 | 28 923 | |
| Commonwealth | 31 499 | 34 155 | 33 790 | |

2024-25 staffing: 1,500 FTE

- 1 The variation in the Solicitor for the Northern Territory output in 2023-24 is due to transfers from the Department of the Chief Minister and Cabinet for expenses incurred in relation to native title matters and the transfer of funding from the Department of Territory Families, Housing and Communities for continuation of the Youth Claims Team. The variation in the legal policy output in 2023-24 reflects a carryover from 2022-23 and variations to the National Legal Assistance Partnership Agreement. The variation in the Crime Victims Services Unit output in 2023-24 is due to additional funding to run a pilot specialist support service, expand counselling services for victims of crime, and address the victims' claims backlog. The variation in the Aboriginal Justice Unit output in 2023-24 reflects the transfer of Law and Justice Groups funding to the Department of the Chief Minister and Cabinet, and a transfer of funding to 2024-25 to align with expenditure timing.

Budget 2024-25

- 2 The reduction in 2024-25 in the legal policy output mostly reflects a one-off carryover in 2023-24 and finalisation of time-limited additional support for the Northern Territory Legal Aid Commission. The increase in 2024-25 in the Crime Victims Services Unit output is due to additional funding to address the victims' claims backlog and undertake an evaluation of the specialist support service pilot. The increase in the Aboriginal Justice Unit output in 2024-25 is due to a transfer of funding from 2023-24 to 2024-25 to align with expenditure timing and additional funding to establish an alternative to custody facility in Central Australia for Aboriginal men.
- 3 The variation in the custodial services output in 2023-24 is due to additional funding for increased prisoner numbers and estimated insurance-funded reinstatement works at the Darwin Correctional Centre.
- 4 The increase in the community corrections output in 2024-25 reflects additional funding to expand supported bail accommodation and community corrections programs.
- 5 The variations in the higher courts, and lower courts and tribunals outputs in 2023-24 are due to one-off additional funding to support additional judiciary.
- 6 The variation in the Director of Public Prosecutions output in 2023-24 is due to additional funding to manage increased activity in the criminal justice system.
- 7 The variations in the Anti-Discrimination Commission, Public Guardian and Trustee, and Children's Commissioner outputs in 2023-24 reflect one-off internal funding reallocations to assist with implementing agency priorities in these areas.
- 8 The decrease in the consumer affairs output in 2024-25 reflects the expiry of funding from the Agents Licensing Fidelity Guarantee Fund. Consultation on a continuation into 2024-25 is underway and expected to be completed by 30 June 2024. The increase in the Public Guardian and Trustee output in 2024-25 is due to additional funding to implement enhanced guardianship services for vulnerable Territorians.
- 9 The variation in the NT WorkSafe output in 2023-24 is due to additional revenue under the *Return to Work Act 1986*.
- 10 The variation in the corporate and governance output in 2023-24 and increase in 2024-25 mostly reflects the reallocation of internal funding to other outputs for one-off projects in 2023-24.

Agency profile

The Department of the Attorney-General and Justice provides strategic law and legal policy services to government, support to courts and tribunals, as well as prosecution, corrections, regulatory and registration services, advocacy, guardianship, trusts, estates and will services, and mediation and complaint resolution services.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| Correctional services demand and cost pressures | 29 000 | 29 000 |
| Alternative to custody – Central Australia | | 4 000 |
| Supported bail accommodation expansion | 1 500 | 3 690 |
| Additional support for victims of crime | 2 300 | 3 350 |
| Enhanced guardianship services for vulnerable Territorians | | 2 000 |
| Director of Public Prosecutions demand pressures | 1 000 | 1 000 |
| Supplementary indexation for priority grants | 350 | 700 |
| Key existing initiatives | | |
| Implementation of community-based sentencing reform | 6 315 | 8 890 |
| Domestic, Family and Sexual Violence Reduction Action Plan 2 | 1 597 | 6 179 |
| Alternative to custody | 4 887 | 5 700 |
| Supported bail accommodation | 3 185 | 3 185 |
| Implementation of correctional services reform | 1 000 | 1 000 |
| Additional support for the Northern Territory Legal Aid Commission | 1 920 | |
| New capital works | | |
| New interim standalone women's therapeutic prison facilities in Darwin and Alice Springs, and interim men's prison training facility in Darwin | | 57 000 |
| Alice Springs Correctional Centre – critical infrastructure upgrades | | 34 000 |

Output groups and objectives

Legal and policy services

Objective: Quality legal advice, representation and policy development for government.

Solicitor for the Northern Territory

Provide government with quality legal services including legal advice and representation.

Legal policy

Develop, review and implement legislative change, and advise the Attorney-General and government on law and justice measures. Administer National Legal Assistance Service grants on behalf of the Territory and Commonwealth.

Crime Victims Services Unit

Administer the Crime Victims Assistance scheme and register to assist victims of violent crime, and meet the Territory's obligations under the National Redress Scheme. Recover victim payment money from offenders, manage counselling and support services grants, including for victims of residential property crime, and advise the Attorney-General on victim-related matters.

Criminal justice research and statistics

Provide statistics and research to build an evidence base for the development, monitoring and evaluation of criminal justice policies and practices.

Aboriginal Justice Unit

Lead the implementation of the Northern Territory Aboriginal Justice Agreement.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Client satisfaction of the quality and timeliness of legal services | ≥ 85% | 93% | ≥ 85% |
| Legal requests completed by due date ¹ | ≥ 85% | 72% | ≥ 85% |
| Ministerial requests completed by due date | ≥ 75% | 70% | ≥ 75% |
| Bills introduced to parliament ² | 10 | 12 | 8 |
| Victims of crime assistance applications finalised ³ | 420 | 467 | 420 |
| Aboriginal Territorians completing therapeutic programs in alternative to custody facilities ⁴ | ≥ 80% | 56% | ≥ 80% |
| Percentage of Aboriginal Justice Agreement implementation plan completed ⁵ | ≥ 20% | 20% | ≥ 20% |
| Ad hoc criminal justice research and statistics requests delivered within agreed timeframes | ≥ 95% | 95% | ≥ 95% |
| Criminal justice research requests, briefings and reports delivered ⁶ | 330 | 580 | 400 |

1 The variation in 2023-24 is due to capacity issues relating to vacant positions and urgent requests.

2 The variation in 2023-24 is due to significant reforms introduced during the year. The decrease in 2024-25 is due to an anticipated reduction in the number of bills introduced during an election year.

3 The variation in 2023-24 is due to signification reforms introduced during the year and additional funding.

4 The variation in 2023-24 is due to complexities associated with referrals to alternative to custody facilities.

5 The Aboriginal Justice Agreement is a five-year plan with an aim to complete 20% of the approved implementation actions each year.

6 The variation in 2023-24 reflects the transition to the new SerPro ICT system requiring additional reporting. The increase in 2024-25 is due to reassessment of the target based on historical demand and performance.

Correctional services

Objective: Community safety is improved through correctional interventions, programs and services for people who have offended or are at risk of reoffending.

Custodial services

Provide a safe, secure and humane custodial service focused on reducing reoffending by addressing criminogenic needs through targeted programs, education and training.

Community corrections

Monitor and supervise community-based offenders to ensure offenders are held accountable for non-compliance with orders by the courts and Parole Board.

Parole Board

Provide secretariat support to the Parole Board of the Northern Territory and undertake associated administrative duties.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Annual recidivism rate of convicted people | ≤ 59% | 58.2% | ≤ 59% |
| Eligible prisoners completing their enrolled education or training program | ≥ 80% | 80% | ≥ 80% |
| Completion of supervised community corrections orders | ≥ 70% | 70% | ≥ 70% |
| Prisoner offence-specific program completions | ≥ 80% | 80% | ≥ 80% |

Justice services

Objective: An accessible and fair justice, fines and land titles management system that deals with matters expeditiously in a way that promotes, protects and respects rights.

Higher courts

Provide processing and appropriate case-flow management for higher courts, including the Supreme Court and courts of appeal.

Lower courts and tribunals

Provide processing and appropriate case-flow management for lower courts, tribunals and other statutory offices.

Fines Recovery Unit

Process and collect fines and infringement penalties. Take enforcement actions to collect unpaid fines.

Office of the Registrar-General

Register dealings with land and other property, powers of attorney, births, deaths, marriages and changes of name and sex or gender.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Higher courts criminal matters clearance rate | ≥ 88% | 90% | ≥ 88% |
| Lower courts criminal matters clearance rate | ≥ 88% | 86% | ≥ 88% |
| Northern Territory Civil and Administrative Tribunal clearance rate (excluding mental health and adult guardianship proceedings) ¹ | ≥ 90% | 150% | ≥ 90% |
| Fines Recovery Unit clearance rate | ≥ 85% | 84% | ≥ 85% |
| Office of the Registrar-General client satisfaction | ≥ 95% | 90% | ≥ 95% |

¹ The variation in 2023-24 is due to the clearance of backlogged claims from previous years.

Director of Public Prosecutions

Objective: The Territory community is provided with an independent public prosecution service.

Director of Public Prosecutions

Provide an independent public prosecution service to the Territory, and witness and victim support services during the criminal justice process.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Percentage of guilty verdicts | ≥ 95% | 98% | ≥ 95% |
| Supreme Court criminal matters finalised | ≥ 80% | 80% | ≥ 80% |
| Local Court criminal matters finalised | ≥ 80% | 78% | ≥ 80% |

Independent offices

Objective: The Territory community has access to services that protect, advocate and promote a person's legal rights and interests, and contribute towards an equitable society.

Consumer Affairs

Regulate and promote rights and responsibilities to consumers and business through education and compliance actions. Provide conciliation, mediation and hearings on consumer law, business and residential tenancies, and residential building disputes.

Anti-Discrimination Commission

Eliminate discrimination and sexual harassment by raising awareness about individuals' rights and responsibilities in the Territory through public education and training, complaints handling and community engagement.

Promote the rights of people detained or receiving treatment under the *Mental Health and Related Services Act 1998* and the *Disability Services Act 1993* through the Community Visitor Program.

Public Guardian and Trustee

Safeguard and promote the personal, legal and financial interests of Territorians by providing adult guardianship, trust, estate and wills services within a human rights framework.

Children's Commissioner

Handle complaints relating to services provided to vulnerable children including undertaking investigations into systemic issues. Monitor the administration of the *Care and Protection of Children Act 2007* and places where children are held involuntarily in institutional settings. Promote the rights, interests and wellbeing of vulnerable children.

Health and Community Services Complaints Commission

Resolve complaints between users and providers of health and community services in the Territory. Provide recommendations to improve service delivery, and encourage awareness of the rights and responsibilities of users and providers of health services, disability services and services for aged people.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Consumer Affairs average call centre wait time (minutes) ¹ | ≤ 3 | 1 | ≤ 2 |
| Consumer Affairs scheduled educational business visits conducted ² | ≥ 90% | 75% | ≥ 85% |
| Service stations in Darwin/Alice Springs regions with fuel price checks | ≥ 90% | 100% | ≥ 90% |
| Community education and awareness sessions delivered by the Anti-Discrimination Commission | 70 | 70 | 70 |
| Anti-Discrimination Commission complaints conciliated | ≥ 50% | 50% | ≥ 50% |
| Community Visitor Program issues resolved/referred | ≥ 60% | 60% | ≥ 60% |
| Compliance reviews of trust files annually | ≥ 80% | 80% | ≥ 80% |
| Complex and non-complex decisions aligning with the represented person's views | ≥ 73% | 73% | ≥ 73% |
| Represented person's visits made within 12 months ³ | ≥ 60% | 85% | ≥ 60% |
| Children's Commissioner approaches, complaints and own initiative investigations handled ⁴ | 400 | 345 | 300 |
| Monitoring rounds where children are held involuntarily ⁵ | 3 | 1 | 3 |
| Children's Commissioner community/education sessions delivered ⁶ | | | 100 |
| Health and Community Services Complaints Commission complaints and enquiries closed | 100% | 96% | 100% |

1 The variation in 2023-24 is due to prioritising call centre access to consumer information and the decrease in 2024-25 is due to reassessment of the target based on historical demand and performance.

2 The variation in 2023-24 reflects staffing limitations. The 2024-25 target is based on anticipated capacity to service demand.

3 The variation in 2023-24 is due to additional scheduled visits to regional and remote locations.

4 The variation in 2023-24 and reduction in 2024-25 is based on resource capacity.

5 The variation in 2023-24 reflects diversion of resources to undertake an inquiry into the reduced capacity of the Alice Springs Youth Detention Centre and services provided to vulnerable children.

6 New measure commencing 1 July 2024.

NT WorkSafe

Objective: Legislative reforms, safety awareness and education that supports industry, business and community needs.

NT WorkSafe

Work with Territory industry to influence best possible outcomes in work health and safety, including dangerous goods, electrical safety, and rehabilitation and compensation for injured workers returning to work.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Incidence rate of serious injury and disease claims per 1,000 workers in the Territory is reduced year on year ¹ | | | ≤ 7.6 |
| Work-related fatalities rate per 100,000 workers in the Territory is reduced year on year ¹ | | | ≤ 4.8 |
| Active cases per 100,000 people residing in the Territory is reduced year on year ¹ | | | ≤ 237 |
| Investigations completed within 12 months of commencement | ≥ 75% | 78% | ≥ 75% |

1 New measure commencing 1 July 2024, including improved methodology and consistency with other jurisdictions.

Corporate and shared services

Objective: The performance of the agency's business units improved through strategic leadership, governance and efficient support services.

Corporate and governance

Provide strategic, governance and support services to facilitate agency operations.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | 5 109 | 4 123 |
| Capital | | |
| Appropriation | | |
| Output | 386 837 | 403 259 |
| Commonwealth | 34 155 | 33 790 |
| Sales of goods and services | 19 274 | 19 214 |
| Interest revenue | | |
| Goods and services received free of charge | 35 630 | 35 807 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | 16 973 | 4 861 |
| TOTAL INCOME | 497 978 | 501 054 |
| EXPENSES | | |
| Employee expenses | 237 983 | 245 430 |
| Administrative expenses | | |
| Purchases of goods and services | 107 489 | 110 584 |
| Repairs and maintenance | 10 270 | |
| Depreciation and amortisation | 18 349 | 18 668 |
| Services free of charge | 35 630 | 35 807 |
| Other administrative expenses | 104 | |
| Grants and subsidies expenses | | |
| Current | 60 949 | 60 746 |
| Capital | 2 334 | 4 003 |
| Community service obligations | | |
| Interest expenses | 47 270 | 46 549 |
| TOTAL EXPENSES | 520 378 | 521 787 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 22 400 | - 20 733 |

Income administered for the Central Holding Authority

| | | |
|-------------------------------|---------------|---------------|
| INCOME | | |
| Taxation revenue | | |
| Commonwealth revenue | | |
| Current grants | | |
| Capital grants | | |
| Fees from regulatory services | 793 | 824 |
| Interest revenue | | |
| Royalties and rents | | |
| Other revenue | 18 630 | 19 317 |
| TOTAL INCOME | 19 423 | 20 141 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 20 438 | 18 033 |
| Receivables | 1 743 | 1 743 |
| Prepayments | 1 694 | 1 694 |
| Inventories | 2 730 | 2 730 |
| Advances and investments | | |
| Property, plant and equipment | 690 972 | 693 360 |
| Other assets | | |
| TOTAL ASSETS | 717 577 | 717 560 |
| LIABILITIES | | |
| Deposits held | 4 179 | 4 179 |
| Creditors and accruals | 29 190 | 29 037 |
| Borrowings and advances | 472 696 | 464 642 |
| Provisions | 32 176 | 32 176 |
| Other liabilities | | |
| TOTAL LIABILITIES | 538 241 | 530 034 |
| NET ASSETS | 179 336 | 187 526 |
| EQUITY | | |
| Capital | | |
| Opening balance | 353 497 | 370 698 |
| Equity injections/withdrawals | 17 201 | 28 923 |
| Reserves | 171 407 | 171 407 |
| Accumulated funds | | |
| Opening balance | - 340 369 | - 362 769 |
| Current year surplus (+)/deficit (-) | - 22 400 | - 20 733 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 179 336 | 187 526 |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | 5 109 | 4 123 |
| Capital | | |
| Appropriation | | |
| Output | 386 837 | 403 259 |
| Commonwealth | 34 155 | 33 790 |
| Other agency receipts from sales of goods and services | 36 077 | 24 075 |
| Interest received | | |
| Total operating receipts | 462 178 | 465 247 |
| Operating payments | | |
| Payments to employees | 237 983 | 245 430 |
| Payments for goods and services | 116 726 | 110 550 |
| Grants and subsidies paid | | |
| Current | 60 949 | 60 746 |
| Capital | 2 334 | 4 003 |
| Community service obligations | | |
| Interest paid | 47 440 | 46 736 |
| Total operating payments | 465 432 | 467 465 |
| NET CASH FROM OPERATING ACTIVITIES | - 3 254 | - 2 218 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | 2 056 | 21 056 |
| Advances and investing payments | | |
| Total investing payments | 2 056 | 21 056 |
| NET CASH FROM INVESTING ACTIVITIES | - 2 056 | - 21 056 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | 9 219 | 28 923 |
| Commonwealth | | |
| Equity injections | 1 400 | |
| Total financing receipts | 10 619 | 28 923 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | 7 331 | 8 054 |
| Equity withdrawals | | |
| Service concession liability payments | | |
| Total financing payments | 7 331 | 8 054 |
| NET CASH FROM FINANCING ACTIVITIES | 3 288 | 20 869 |
| Net increase (+)/decrease (-) in cash held | - 2 022 | - 2 405 |
| Cash at beginning of financial year | 22 460 | 20 438 |
| CASH AT END OF FINANCIAL YEAR | 20 438 | 18 033 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|-----------------|------|
| | \$000 | \$000 | \$000 | |
| Current grants and subsidies revenue | | | | |
| Commonwealth grants | 336 | | - 336 | 1 |
| Local support coordinator | 175 | | - 175 | |
| Community engagement project | 135 | | - 135 | |
| Redress scheme awareness | 26 | | - 26 | |
| Other grants | 4 773 | 4 123 | - 650 | 1 |
| Domestic, Family and Sexual Violence reduction | 4 002 | 3 774 | - 228 | |
| Tenants Advice Service | 560 | | - 560 | |
| Other | 211 | 349 | 138 | |
| Output appropriation | 386 837 | 403 259 | 16 422 | 2 |
| Commonwealth appropriation | | | | |
| National partnership agreements | 34 155 | 33 790 | - 365 | |
| Legal assistance services | 33 323 | 33 584 | 261 | |
| Family law information sharing | 406 | 206 | - 200 | |
| Homelessness | 300 | | - 300 | |
| Northern Territory Remote Aboriginal Investment – alcohol policy | 126 | | - 126 | |
| Sales of goods and services | 19 274 | 19 214 | - 60 | |
| Land Titles Office fees and levies | 5 510 | 5 510 | | |
| Prison industries and prisoner support revenue | 3 344 | 3 234 | - 110 | |
| NT WorkSafe | 3 240 | 3 240 | | |
| Enforcement fees | 2 819 | 2 819 | | |
| Public Trustee commissions, fees and levies | 974 | 974 | | |
| Supreme Court fees | 967 | 967 | | |
| Births, deaths and marriages fees and levies | 935 | 935 | | |
| Northern Territory Civil and Administration Tribunal fees | 505 | 505 | | |
| Local Court fees | 430 | 430 | | |
| Family Court and Federal Court rent | 400 | 400 | | |
| Anti-discrimination training | 150 | 200 | 50 | |
| Goods and services received free of charge | 35 630 | 35 807 | 177 | |
| Other revenue | 16 973 | 4 861 | - 12 112 | 3 |
| Insurance reimbursements – Darwin Correctional Centre | 10 270 | | - 10 270 | |
| Crime Victims Assistance levy | 3 410 | 3 410 | | |
| Prison phone system, outside work wages, prison room/board | 1 438 | 1 078 | - 360 | |
| Recovery of legal costs – Native Title matters | 660 | | - 660 | |
| Commissioner of Tenancies | 420 | | - 420 | |
| Solicitor for the Northern Territory – outposted lawyers | 275 | 275 | | |
| Elders visiting program | 170 | | - 170 | |
| Other | 330 | 98 | - 232 | |
| OPERATING REVENUE | 497 978 | 501 054 | 3 076 | |

continued

Budget 2024-25

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|------------------------------|--------------------|-------------------|---------------|------|
| | \$000 | \$000 | \$000 | |
| Capital appropriation | 9 219 | 28 923 | 19 704 | 4 |
| CAPITAL RECEIPTS | 9 219 | 28 923 | 19 704 | |

1 The variations are in line with relevant agreements.

2 The increase mostly reflects additional funding for supported bail accommodation, alternative to custody facilities, victims of crime support, and enhanced guardianship services for vulnerable Territorians.

3 The variation largely reflects one-off insurance reimbursements in 2023-24 for works at the Darwin Correctional Centre.

4 The variation is due to increased funding for infrastructure associated with rising prisoner numbers.

Department of Territory Families, Housing and Communities

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|---|-------------------|--------------------|-------------------|---------|
| | \$000 | \$000 | \$000 | |
| Families | 337 419 | 342 352 | 370 867 | 1, 2, 3 |
| Family support | 43 281 | 45 871 | 45 487 | |
| Child protection | 22 228 | 21 705 | 20 814 | |
| Out of home care | 133 937 | 137 864 | 137 044 | |
| Youth justice | 82 869 | 86 125 | 97 600 | |
| Domestic, family and sexual violence | 55 104 | 50 787 | 69 922 | |
| Housing | 532 273 | 537 926 | 595 215 | 4, 5 |
| Homelessness services | 37 764 | 40 543 | 31 706 | |
| Urban housing | 102 435 | 109 932 | 139 154 | |
| Remote housing | 136 154 | 152 002 | 161 553 | |
| Town camps and homelands | 122 178 | 99 588 | 129 354 | |
| Government employee housing | 47 354 | 50 707 | 45 814 | |
| Indigenous essential services | 86 388 | 85 154 | 87 634 | |
| Communities | 274 138 | 288 857 | 238 215 | 6, 7 |
| Arts and culture | 33 378 | 37 589 | 25 957 | |
| Heritage, libraries and archives | 14 130 | 12 565 | 13 995 | |
| Sport and active recreation | 36 158 | 37 363 | 41 159 | |
| Social inclusion | 5 476 | 5 947 | 7 932 | |
| Disability services | 144 139 | 152 126 | 117 346 | |
| Northern Territory concession and recognition schemes | 40 157 | 42 438 | 31 167 | |
| Emergency management welfare group | 700 | 829 | 659 | |
| Corporate and shared services | 96 984 | 144 673 | 135 283 | 8, 9 |
| Corporate and governance | 15 756 | 15 195 | 17 468 | |
| Shared services received | 81 228 | 129 478 | 117 815 | |
| Total expenses | 1 240 814 | 1 313 808 | 1 339 580 | |
| Appropriation | | | | |
| Output | 722 528 | 709 804 | 737 852 | |
| Capital | 9 659 | 3 909 | 9 659 | |
| Commonwealth | 142 590 | 80 372 | 112 498 | |

2024-25 staffing: 1,259 FTE

- The 2023-24 Budget figures have been backcast to reflect the transfer of the child and family centres program from the former Reform Management Office output to the family support output. The whole of government coordination function has been transferred to the Department of the Chief Minister and Cabinet and the Reform Management Office output has been discontinued.
- The variation in the domestic, family and sexual violence output in 2023-24 is due to the transfer of funding to 2024-25.
- The increase in the youth justice output in 2024-25 mostly reflects additional funding for residential youth justice facilities. The increase in the domestic, family and sexual violence output in 2024-25 is primarily due to additional funding to support the continuation and expansion of Action Plan 2 initiatives and transfer of funding from 2023-24 into 2024-25.
- The variation in the homelessness services output in 2023-24 is primarily due to additional funding to relocate Ozanam House and supplementary indexation for priority grants. The variations in the urban and remote housing outputs in 2023-24 mainly reflect additional rental income and carryover of funding from 2022-23. The variation in the town camps and homelands output in 2023-24 is due to the transfer of Commonwealth funding from 2023-24 to 2024-25. The variation in the government employee housing output in 2023-24 is primarily due to increased rental income.

- 5 The decrease in the homelessness services output in 2024-25 is primarily due to the expiry of the National Housing and Homelessness Agreement, which has yet to be renegotiated. The increase in the urban housing output in 2024-25 is primarily due to a redirection of funding to address escalating operating costs, additional funding for the Housing Australia Futures Fund and Social Housing Accelerator Program, and transfer of funding from 2023-24. The increase in the remote housing output in 2024-25 mostly reflects additional funding from the Commonwealth under the new Remote Housing Agreement. The increase in the town camps and homelands output in 2024-25 is mainly due to the transfer of Commonwealth funding from 2023-24. The decrease in the government employee housing output in 2024-25 largely reflects a non-cash adjustment under Australian accounting standards relating to leases, partially offset by additional rental income.
- 6 The 2023-24 Budget figures have been backcast to reflect the transfer of the seniors' policy from the Northern Territory concession and recognition schemes output to the social inclusion output. The variation in the arts and culture output in 2023-24 is primarily related to additional funding for the arts trail program and the operation of the Museum and Art Gallery of the Northern Territory, partly offset by the transfer of the National Aboriginal Art Gallery project to the Department of the Chief Minister and Cabinet. The variations in the heritage, libraries and archives output are primarily due to the transfer of funding from 2023-24 to 2024-25 for the Darwin Education and Community Precinct. The variation in the disability services output in 2023-24 mostly reflects additional support for the NDIS. The variation in the Northern Territory concession and recognition scheme output in 2023-24 is largely due to additional funding to support the National Energy Bill Relief program.
- 7 The decrease in the arts and culture output in 2024-25 primarily relates to the cessation of time-limited funding. The increase in the sports and active recreation output in 2024-25 mostly reflects additional funding to redevelop Woodroffe Oval and the Tracy Village Sports Precinct. The increase in the social inclusion output in 2024-25 is primarily due to additional funding for the multicultural grants program. The decrease in the disability services output in 2024-25 largely relates to the redirection of funding following increased Commonwealth recognition of in-kind contributions to the NDIS. The decrease in the Northern Territory concession and recognition scheme output in 2024-25 is primarily due to the National Energy Bill Relief program funding profile.
- 8 The variations in the shared services received output mostly relate to one-off additional housing repairs and maintenance provided by the Department of Infrastructure, Planning and Logistics in 2023-24.
- 9 The increase in the corporate and governance output in 2024-25 is primarily due to a transfer of funding from 2023-24 related to an office fitout.

Agency profile

The Department of Territory Families, Housing and Communities is a human services agency that works to provide safe, responsive programs that empower communities and improve social outcomes. The agency partners with families, communities and service providers to build safe, strong and thriving communities where Territorians are empowered, valued and can participate in community life.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| Housing and essential services on Northern Territory homelands ^{1,2} | 48 500 | 84 000 |
| Domestic, Family and Sexual Violence Action Plan 2 ² | 7 865 | 22 135 |
| Residential youth justice facilities | | 15 000 |
| Remote Housing Agreement ^{1,2} | | 13 342 |
| Social Housing Accelerator initiative ^{1,2} | | 12 500 |
| Northern Territory Remote Aboriginal Investment – child and family safety ¹ | | 10 342 |
| Family, Domestic and Sexual Violence Responses – National Partnership Agreement ¹ | 4 436 | 9 863 |
| Housing Australia Future Fund – YWCA and Shiers Street | | 6 000 |
| Supplementary indexation for priority grants | 2 500 | 5 000 |
| Ozanam House relocation | 1 400 | 3 000 |
| Rent Choice program | | 3 000 |
| Tracy Village Sports Precinct redevelopment | | 3 000 |
| Woodroffe Oval redevelopment | | 2 800 |

continued

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| Consolidated after-hours outreach response to children and young people on the street | | 2 000 |
| Rugby infrastructure upgrades at Jim McConville Oval | 400 | 1 400 |
| Darwin Youth Hub and Men's Shed ¹ | | 1 000 |
| Northern Territory Seniors Recognition Scheme increase | | 846 |
| Additional funding for Multicultural Grants Program | | 750 |
| Design new multicultural facilities in Alice Springs and Palmerston | | 500 |
| Key existing initiatives | | |
| Community Housing Growth Strategy | 1 378 | 23 537 |
| Accelerated family support – Raising the age of criminal responsibility to 12 years | 5 000 | 5 000 |
| Relocation of the NT Library to the Darwin Education and Community Precinct | 380 | 2 176 |
| Construction of oval lights in Gunbalanya | 780 | 780 |
| National Energy Bill Relief Program ¹ | 11 708 | 476 |
| New capital works | | |
| Remote housing – 10-year Remote Housing Agreement ¹ | | |
| – new HomeBuild NT | | 197 000 |
| – land servicing | | 26 041 |
| Remote Housing Investment Package | | |
| – government employee housing | | 25 000 |
| – Room to Breathe | | 25 000 |
| Rolling program to refresh the Territory's public housing stock | | 5 000 |
| Hidden Valley Motor Sports Complex | | |
| – disability access upgrades | | 3 000 |
| – track and service modifications to support the FIM Motocross World Championships | | 1 650 |
| Residential youth justice facilities | 14 160 | |

1 Includes Commonwealth funding.

2 Includes new and existing funding.

Output groups and objectives

Families

Objective: Individuals and families have the skills and resources to protect their safety and wellbeing, and can access services to enhance their lives.

Family support

Provide targeted family support with our funded partners to families and children experiencing high levels of vulnerability and disadvantage.

Child protection

Respond to concerns about children and young people who have experienced harm or are at risk of harm and intervene to help keep them safe and well, including placing children and young people in care when they are unable to live safely with their families.

Out of home care

Provide case management and support for children and young people under guardianship of the Chief Executive and support the reunification of children and young people with their families where it is safe to do so.

Youth justice

Provide youth detention and diversion programs and services that contribute to community safety, keep young people safe, and reduce offending and reoffending by young people.

Domestic, family and sexual violence

Develop policies and provide programs to prevent, reduce and address domestic, family and sexual violence.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Children entering out of home care ^{1,2} | ≤ 175 | 135 | ≤ 135 |
| Strengthening Families cases opened as a result of a child protection investigation ^{1,3} | 750 | 200 | 350 |
| Child protection investigations commenced ^{1,4} | ≤ 5 000 | 4 400 | ≤ 5 000 |
| Aboriginal children in out of home care placed with an Aboriginal carer ¹ | ≥ 35% | 29% | ≥ 35% |
| Children exiting out of home care ^{1,5} | 110 | 180 | 180 |
| Young people successfully completing community-based orders ^{1,6} | ≥ 55% | 40% | ≥ 55% |
| Receptions into a youth detention facility ^{1,7} | 600 | 900 | 750 |
| Domestic and family violence workers completing Risk Assessment Management Framework training | 530 | 530 | 530 |
| Child and family centres (total) ⁸ | 8 | 6 | 9 |

1 Due to the implementation of the new CARE system in March 2023 and revised reporting methodologies, data for 2023-24 is not comparable to reporting in previous years.

2 The variation in 2023-24 and decrease in the 2024-25 target is due to a continuing reduction in children entering care.

3 The variations in 2023-24 and 2024-25 are due to a lower number of substantiated investigations that require a Strengthening Families case.

4 The variation in 2023-24 is due to a lower number of child protection notifications proceeding to investigation.

5 The variation in 2023-24 and increase in 2024-25 reflects the continued reduction in the number of children in care.

6 Order completions fluctuate year to year.

7 The variation in 2023-24 and increase in the 2024-25 target is due to the impact of the *Youth Justice Legislation Amendment Act 2021*.

8 The opening of children and family centres is subject to local decision-making. The local consultation, planning and development of the centres is continuing in 2024-25.

Housing

Objective: Affordable, appropriate and accessible housing for eligible Territorians that contributes to economic development, local jobs and improved social wellbeing.

Homelessness services

Deliver place-based solutions to address homelessness and support those at risk of homelessness.

Urban housing

Provide eligible Territorians access to safe, affordable and appropriate housing, and promote tenant and community safety through social housing programs and tenancy support services.

Remote housing

Manage and provide access to safe, appropriate and affordable housing for Territorians living in remote areas through tenancy management and delivery of the National Partnership Agreement for Remote Housing.

Town camps and homelands

Support Territorians living in town camps and homelands through community-based partnerships and local decision-making.

Government employee housing

Provide housing and manage tenancies for eligible Territory Government employees in designated regional and remote areas.

Indigenous essential services

Coordinate funding and provide strategic planning and policy advice for the delivery of electricity, water and sewerage to remote Aboriginal communities through Indigenous Essential Services Pty Ltd, a subsidiary of the Power and Water Corporation, under a purchaser-provider model.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Homelessness services presentations where clients were housed at the end of their support period ¹ | ≥ 19% | 11% | ≥ 19% |
| Urban social housing dwellings ² | 5 920 | 5 860 | 5 880 |
| Urban social housing dwellings managed by community housing providers ³ | ≥ 8% | 22% | ≥ 35% |
| Urban public housing rent received | ≥ 90% | 90% | ≥ 90% |
| Urban public housing dwellings inspected in previous 12 months ⁴ | ≥ 90% | 50% | ≥ 90% |
| Public housing dwellings occupied within 70 days of vacancy | ≥ 50% | 42% | ≥ 50% |
| New households assisted into public housing | 645 | 730 | 700 |
| Remote public housing dwellings managed | 5 740 | 5 690 | 5 850 |
| Remote public housing tenancies living in appropriately sized housing | ≥ 50% | 49% | ≥ 50% |
| Remote public housing rent received | ≥ 80% | 73% | ≥ 80% |
| Remote public housing dwellings inspected in previous 12 months ⁴ | ≥ 90% | 50% | ≥ 90% |
| Houses upgraded under the Homelands Housing and Infrastructure Program ⁵ | 500 | 500 | 200 |
| Businesses providing town camps and homelands services that are Aboriginal business enterprises | ≥ 50% | 84% | ≥ 50% |

continued

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|----------------|------------------|----------------|
| Government employee housing dwellings inspected in previous 12 months ⁴ | ≥ 90% | 58% | ≥ 90% |
| Proportion of days safe drinking water is supplied across the 72 Indigenous Essential Services communities | ≥ 95% | 99% | ≥ 95% |
| Average electrical outage duration for each customer served across the 72 Indigenous Essential Services communities (minutes/year) | ≤ 500 | 166 | ≤ 500 |

- 1 The variation in 2023-24 is due to a lower number of clients being housed at the end of their support period.
- 2 Comprises public and community housing dwellings.
- 3 The variation in 2023-24 and increase in the 2024-25 target is aligned to the Northern Territory Community Housing Growth Strategy 2022-32 and scheduled transfers of Northern Territory Government-owned public housing dwellings to be managed by community housing providers.
- 4 The variation in 2023-24 is due to limited capacity of frontline housing staff and access to properties.
- 5 The decrease in the 2024-25 target is due to the program shifting focus to larger projects and major upgrade works.

Communities

Objective: Promote social cohesion, inclusion, equity and participation so Territory communities are empowered, diverse, vibrant and safe places for everyone.

Arts and culture

Support and develop the Territory's arts, culture and creative industry sectors through grants, infrastructure and industry support.

Heritage, libraries and archives

Protect, preserve and promote the Territory's rich and diverse history and culture through curated collections and preservation of historic sites.

Sport and active recreation

Support and develop the sport and active recreation sectors to engage Territorians in lifelong participation in sport and active recreation.

Social inclusion

Coordinate and manage activities and events that promote diversity, inclusion and social connection, and enable young people, women, people with disability, seniors, LGBTQIA+ communities and multicultural Territorians to actively engage in the community.

Disability services

Lead the Territory partnership with the National Disability Insurance Scheme (NDIS) and the development of government's disability policy and support initiatives that advocate, assist and provide opportunity for those living with disability.

Northern Territory concession and recognition schemes

Deliver initiatives that provide financial support for concession holders and seniors to help with cost of living expenses on a range of essential goods and services.

Emergency management welfare group

Deliver a coordinated whole of government welfare response in times of emergency to meet the immediate essential needs of individuals and families, including the operation of evacuation centres.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Artists, art workers and arts organisations funded through arts and culture grant programs ¹ | 150 | 118 | 150 |
| Online and in-person visits to Territory public libraries including Library & Archives NT | 1.4M | 1.4M | 1.4M |
| Places and objects on the NT Heritage Register | 303 | 306 | 308 |
| Sports and recreation organisation partnerships | 68 | 68 | 68 |
| Eligible organisations registered for sport vouchers ² | 350 | 370 | 375 |
| Events and activities funded to enhance gender equity and diversity ³ | 60 | 70 | 60 |
| Events and activities funded to promote and celebrate young Territorians ³ | 150 | 200 | 150 |
| Events and activities funded to promote and celebrate our multicultural community ¹ | 125 | 90 | 125 |
| Active participants with an approved NDIS Plan | 5 900 | 5 950 | 5 900 |
| Eligible Territorians who are members of the Northern Territory Concession Scheme ⁴ | ≥ 75% | 68% | ≥ 70% |
| Eligible Territorians who are members of the Northern Territory Seniors Recognition Scheme | ≥ 73% | 75% | ≥ 73% |
| Welfare Group meetings held ⁵ | 24 | 21 | 24 |

1 The variation in 2023-24 is due to the value of grants provided to community organisations being higher than average.

2 The variation in 2023-24 and increase in the 2024-25 target is based on an estimated increase in registrations as a result of continued engagement with the sector.

3 The variation in 2023-24 is due to higher numbers of lower value grant applications from community organisations.

4 The variation in 2023-24 and decrease in the 2024-25 target is due to a reduction in scheme membership growth and an increase in estimated eligible population of Northern Territory residents in receipt of an Australian Government pension or payment.

5 Welfare Group meetings ensure preparedness and readiness for providing a welfare response in the event of an emergency.

Corporate and shared services

Objective: Effective and efficient performance of the agency and its funded organisations through governance and regulation, system-wide reform and strategy, policy, plans and standards, resource and information management, evaluation and performance analysis.

Corporate and governance

Provide leadership and strategic management to ensure the agency meets its service and quality objectives and identifies and mitigates risk. Deliver Territory-wide coordination, strategy, reform policies and plans to ensure an equitable and integrated system.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | 710 | 1 632 |
| Capital | | |
| Appropriation | | |
| Output | 709 804 | 737 852 |
| Commonwealth | 117 872 | 124 998 |
| Sales of goods and services | 129 860 | 132 166 |
| Interest revenue | | |
| Goods and services received free of charge | 166 184 | 154 521 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | 3 597 | 5 053 |
| TOTAL INCOME | 1 128 027 | 1 156 222 |
| EXPENSES | | |
| Employee expenses | 170 156 | 173 978 |
| Administrative expenses | | |
| Purchases of goods and services | 231 200 | 238 117 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 195 245 | 196 645 |
| Services free of charge | 166 184 | 154 521 |
| Other administrative expenses | 21 527 | 16 217 |
| Grants and subsidies expenses | | |
| Current | 420 099 | 389 900 |
| Capital | 79 975 | 149 237 |
| Community service obligations | 26 061 | 18 015 |
| Interest expenses | 3 361 | 2 950 |
| TOTAL EXPENSES | 1 313 808 | 1 339 580 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 185 781 | - 183 358 |

Income administered for the Central Holding Authority

| | | |
|-------------------------------|------------|--------------|
| INCOME | | |
| Taxation revenue | | |
| Commonwealth revenue | | |
| Current grants | | |
| Capital grants | 250 | 2 400 |
| Fees from regulatory services | | |
| Interest revenue | | |
| Royalties and rents | | |
| Other revenue | | |
| TOTAL INCOME | 250 | 2 400 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 95 552 | 54 520 |
| Receivables | 22 192 | 22 192 |
| Prepayments | 2 569 | 2 569 |
| Inventories | 46 | 46 |
| Advances and investments | | |
| Property, plant and equipment | 4 200 345 | 4 040 352 |
| Other assets | | |
| TOTAL ASSETS | 4 320 704 | 4 119 679 |
| LIABILITIES | | |
| Deposits held | 6 753 | 6 753 |
| Creditors and accruals | 27 409 | 27 409 |
| Borrowings and advances | 129 660 | 120 459 |
| Provisions | 20 066 | 20 066 |
| Other liabilities | 16 901 | 4 401 |
| TOTAL LIABILITIES | 200 789 | 179 088 |
| NET ASSETS | 4 119 915 | 3 940 591 |
| EQUITY | | |
| Capital | | |
| Opening balance | 3 408 390 | 3 652 116 |
| Equity injections/withdrawals | 243 726 | 4 034 |
| Reserves | 2 099 254 | 2 099 254 |
| Accumulated funds | | |
| Opening balance | - 1 445 674 | - 1 631 455 |
| Current year surplus (+)/deficit (-) | - 185 781 | - 183 358 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 4 119 915 | 3 940 591 |

Assets and liabilities administered for the Central Holding Authority

| | | |
|---|------------|--------------|
| ASSETS | | |
| Taxes receivable | | |
| Grants and subsidies receivable | | |
| Royalties and rent receivable | | |
| Other receivables | 250 | 2 850 |
| TOTAL ASSETS | 250 | 2 850 |
| LIABILITIES | | |
| Central Holding Authority income payable | | 1 000 |
| Unearned Central Holding Authority income | 250 | 1 850 |
| TOTAL LIABILITIES | 250 | 2 850 |
| NET ASSETS | | |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | 710 | 1 632 |
| Capital | | |
| Appropriation | | |
| Output | 709 804 | 737 852 |
| Commonwealth | 80 372 | 112 498 |
| Other agency receipts from sales of goods and services | 115 829 | 117 579 |
| Interest received | | |
| Total operating receipts | 906 715 | 969 561 |
| Operating payments | | |
| Payments to employees | 170 277 | 173 978 |
| Payments for goods and services | 229 814 | 234 694 |
| Grants and subsidies paid | | |
| Current | 420 097 | 389 900 |
| Capital | 79 975 | 149 237 |
| Community service obligations | 26 061 | 18 015 |
| Interest paid | 3 380 | 2 950 |
| Total operating payments | 929 604 | 968 774 |
| NET CASH FROM OPERATING ACTIVITIES | - 22 889 | 787 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | 4 037 | 16 659 |
| Advances and investing payments | | |
| Total investing payments | 4 037 | 16 659 |
| NET CASH FROM INVESTING ACTIVITIES | - 4 037 | - 16 659 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | 3 909 | 9 659 |
| Commonwealth | | |
| Equity injections | 104 | |
| Total financing receipts | 4 013 | 9 659 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | 27 293 | 29 194 |
| Equity withdrawals | 8 263 | 5 625 |
| Service concession liability payments | | |
| Total financing payments | 35 556 | 34 819 |
| NET CASH FROM FINANCING ACTIVITIES | - 31 543 | - 25 160 |
| Net increase (+)/decrease (-) in cash held | - 58 469 | - 41 032 |
| Cash at beginning of financial year | 154 021 | 95 552 |
| CASH AT END OF FINANCIAL YEAR | 95 552 | 54 520 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|---|--------------------|-------------------|-----------------|------|
| | \$000 | \$000 | \$000 | |
| Current grants and subsidies revenue | | | | |
| Commonwealth grants | 625 | 1 547 | 922 | 1 |
| Keeping Women Safe in their Homes | 442 | 442 | | |
| Northern Territory Risk Reduction Program | 150 | | - 150 | |
| National Protection and Management of Underwater Cultural Heritage | 33 | 105 | 72 | |
| Priority Community Infrastructure | | 1 000 | 1 000 | |
| Other grants | 85 | 85 | | |
| Alice Springs Town Council collection management | 85 | 85 | | |
| Output appropriation | 709 804 | 737 852 | 28 048 | 2 |
| Commonwealth appropriation | | | | |
| National partnership agreements | 117 872 | 124 998 | 7 126 | 1 |
| Housing and Essential Services on Northern Territory Homelands | 48 500 | 84 000 | 35 500 | |
| National Housing and Homelessness Agreement | 21 600 | | - 21 600 | |
| Remote Housing Northern Territory | 17 312 | 11 142 | - 6 170 | |
| Disability Care Australia Fund | 11 131 | | - 11 131 | |
| Northern Territory Remote Aboriginal Investment – child and family safety | 9 847 | 10 342 | 495 | |
| Family, Domestic and Sexual Violence Responses | 7 174 | 5 588 | - 1 586 | |
| National Energy Bill Relief Program | 2 308 | 476 | - 1 832 | |
| Social Housing Accelerator Payment | | 12 500 | 12 500 | |
| Barkly Regional Deal | | 950 | 950 | |
| Sales of goods and services | 129 860 | 132 166 | 2 306 | |
| Rent and tenancy charges | 127 851 | 130 360 | 2 509 | |
| Araluen Arts Centre | 1 127 | 1 127 | | |
| Hidden Valley | 251 | 152 | - 99 | |
| Marrara indoor stadium | 105 | 144 | 39 | |
| Interpreting and translating services | 135 | 135 | | |
| Family Law information sharing | 90 | | - 90 | |
| Other | 301 | 248 | - 53 | |
| Goods and services received free of charge | 166 184 | 154 521 | - 11 663 | 3 |
| Other revenue | 3 597 | 5 053 | 1 456 | 4 |
| National Rental Affordability Scheme | 1 433 | 1 433 | | |
| Service concession revenue | 1 409 | 3 423 | 2 014 | |
| Return of unspent grants | 558 | | - 558 | |
| Centrelink | 133 | 133 | | |
| Other | 64 | 64 | | |
| OPERATING REVENUE | 1 128 027 | 1 156 222 | 28 195 | |
| Capital appropriation | 3 909 | 9 659 | 5 750 | 5 |
| CAPITAL RECEIPTS | 3 909 | 9 659 | 5 750 | |

1 The variations are in line with the relevant agreements.

2 The increase largely reflects additional funding from 2024-25 for domestic, family and sexual violence prevention measures, combined with new funding for residential youth justice facilities.

3 The variation reflects additional one-off housing repairs and maintenance funding in 2023-24.

4 The variation reflects an increase in estimated service concession revenue associated with John Stokes Square.

5 The variation largely relates to revised timing and funding profile for delivery of the NT Community Housing Growth Strategy.

NT Home Ownership

| Business line | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Income | 10 717 | 10 717 | 10 617 | |
| NT Home Ownership | 10 717 | 10 717 | 10 617 | |
| Expenses | 9 577 | 8 889 | 8 322 | 1 |
| NT Home Ownership | 9 577 | 8 889 | 8 322 | |
| Surplus (+)/deficit (-) before income tax | 1 140 | 1 828 | 2 295 | |

2024-25 staffing: 2 FTE

1 The variation in 2023-24 and decrease in 2024-25 reflect reduced borrowings and interest expenses due to loan repayments exceeding uptake of new loan products.

Business division profile

NT Home Ownership oversees the provision of Territory Government home loan products and services to assist eligible Territorians to achieve affordable home ownership.

Performance

Financial performance in 2024-25 is expected to be broadly consistent with 2023-24.

Business line

NT Home Ownership

Objective: Assist eligible Territorians to achieve affordable home ownership.

Activities: Provide Territory Government home loan products and services.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Additional Territorians assisted into home ownership ¹ | 10 | 0 | 10 |
| Loan accounts in arrears greater than 30 days | ≤ 5% | 5% | ≤ 5% |

1 The variation in 2023-24 reflects constraints in the availability of eligible new homes, and tighter credit and market conditions.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | | |
| Community service obligations | 3 657 | 3 657 |
| Sales of goods and services | | |
| Interest revenue | 7 060 | 6 960 |
| Rent and dividends | | |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | | |
| TOTAL INCOME | 10 717 | 10 617 |
| EXPENSES | | |
| Employee expenses | 303 | 311 |
| Administrative expenses | | |
| Purchases of goods and services | 2 473 | 2 425 |
| Repairs and maintenance | | |
| Depreciation and amortisation | | |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | 243 | 243 |
| Capital | | |
| Interest expenses | 5 870 | 5 343 |
| TOTAL EXPENSES | 8 889 | 8 322 |
| SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX | 1 828 | 2 295 |
| Income tax expense | | |
| NET SURPLUS (+)/DEFICIT (-) | 1 828 | 2 295 |

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 3 794 | 11 640 |
| Receivables | 73 | 73 |
| Prepayments | | |
| Inventories | | |
| Advances and investments | 121 115 | 108 115 |
| Property, plant and equipment | | |
| Other assets | | |
| TOTAL ASSETS | 124 982 | 119 828 |
| LIABILITIES | | |
| Deposits held | | |
| Creditors and accruals | 383 | 393 |
| Borrowings and advances | 105 456 | 97 997 |
| Provisions | 17 | 17 |
| Other liabilities | | |
| TOTAL LIABILITIES | 105 856 | 98 407 |
| NET ASSETS | 19 126 | 21 421 |
| EQUITY | | |
| Capital | | |
| Opening balance | 22 745 | 22 745 |
| Equity injections/withdrawals | | |
| Reserves | | |
| Accumulated funds | | |
| Opening balance | - 5 447 | - 3 619 |
| Current year surplus (+)/deficit (-) | 1 828 | 2 295 |
| Dividends paid/payable | | |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 19 126 | 21 421 |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | | |
| Community service obligations | 3 657 | 3 657 |
| Receipts from sales of goods and services | | |
| Interest received | 7 060 | 6 960 |
| Total operating receipts | 10 717 | 10 617 |
| Operating payments | | |
| Payments to employees | 303 | 311 |
| Payments for goods and services | 2 473 | 2 425 |
| Grants and subsidies paid | | |
| Current | 243 | 243 |
| Capital | | |
| Interest paid | 5 911 | 5 333 |
| Income tax paid | | |
| Total operating payments | 8 930 | 8 312 |
| NET CASH FROM OPERATING ACTIVITIES | 1 787 | 2 305 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | 15 000 | 15 000 |
| Sales of investments | 4 000 | 4 000 |
| Total investing receipts | 19 000 | 19 000 |
| Investing payments | | |
| Purchases of assets | | |
| Advances and investing payments | 2 000 | 6 000 |
| Total investing payments | 2 000 | 6 000 |
| NET CASH FROM INVESTING ACTIVITIES | 17 000 | 13 000 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Equity injections | | |
| Total financing receipts | | |
| Financing payments | | |
| Repayment of borrowings | 27 113 | 7 459 |
| Lease payments | | |
| Dividends paid | | |
| Equity withdrawals | | |
| Service concession liability payments | | |
| Total financing payments | 27 113 | 7 459 |
| NET CASH FROM FINANCING ACTIVITIES | - 27 113 | - 7 459 |
| Net increase (+)/decrease (-) in cash held | - 8 326 | 7 846 |
| Cash at beginning of financial year | 12 120 | 3 794 |
| CASH AT END OF FINANCIAL YEAR | 3 794 | 11 640 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation |
|--------------------------------------|--------------------|-------------------|--------------|
| | \$000 | \$000 | \$000 |
| Community service obligations | 3 657 | 3 657 | |
| Interest revenue | 7 060 | 6 960 | - 100 |
| Interest on loans | 7 000 | 6 900 | - 100 |
| Interest on cash balances | 60 | 60 | |
| OPERATING REVENUE | 10 717 | 10 617 | - 100 |

Aboriginal Areas Protection Authority

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--------------------------------------|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Protection of sacred sites | 5 266 | 5 766 | 4 435 | 1, 2 |
| Protection of sacred sites | 5 266 | 5 766 | 4 435 | |
| Corporate and shared services | 2 094 | 2 161 | 1 883 | 2 |
| Corporate and governance | 1 317 | 1 385 | 1 108 | |
| Shared services received | 777 | 776 | 775 | |
| Total expenses | 7 360 | 7 927 | 6 318 | |
| Appropriation | | | | |
| Output | 4 262 | 4 263 | 3 243 | |

2024-25 staffing: 32 FTE

- 1 The variation in 2023-24 is primarily due to increased self-generated revenue as a result of high demand for services.
- 2 The decreases in 2024-25 mostly reflect self-generated revenue returning to baseline levels, and finalisation of time-limited funding for increased sacred site clearance requests for major developments and the *Northern Territory Aboriginal Sacred Sites Act 1989* legislative reform priority project.

Agency profile

The Aboriginal Areas Protection Authority's purpose and objectives, as contained in the *Northern Territory Aboriginal Sacred Sites Act 1989*, are to protect sacred sites and the traditional interests of Aboriginal custodians in sacred sites.

The authority documents and stores a secure record of the traditional information on which legal recognition of these interests depends and provides authoritative advice so these interests are incorporated in decisions about land use.

Output groups and objectives

Protection of sacred sites

Objective: Enhanced relations between Aboriginal custodians and the wider Territory community by increasing the level of certainty when identifying constraints, if any, on land and sea use proposals from the existence of sacred sites.

Protection of sacred sites

Provide statutory services for the protection and registration of sacred sites and the avoidance of sacred sites in the economic development and use of land.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Authority certificates issued | 100 | 95 | 100 |
| Average time between receiving authority certificate applications and completing service (days) | ≤ 120 | 115 | ≤ 120 |
| Requests for information completed ¹ | 800 | 835 | 850 |
| Average time between receiving requests for information and completing service (days) | ≤ 3 | 2 | ≤ 3 |
| Statutory appeals ² | ≤ 1% | 2% | ≤ 1% |

1 The variation in 2023-24 and increase in 2024-25 reflect continued growth in companies submitting requests for information.

2 The variation in 2023-24 is due to one entity lodging two applications for review.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the authority's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 4 263 | 3 243 |
| Commonwealth | | |
| Sales of goods and services | 3 000 | 2 500 |
| Interest revenue | | |
| Goods and services received free of charge | 776 | 775 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | | |
| TOTAL INCOME | 8 039 | 6 518 |
| EXPENSES | | |
| Employee expenses | 5 086 | 4 165 |
| Administrative expenses | | |
| Purchases of goods and services | 1 969 | 1 370 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 96 | 8 |
| Services free of charge | 776 | 775 |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Interest expenses | | |
| TOTAL EXPENSES | 7 927 | 6 318 |
| NET SURPLUS (+)/DEFICIT (-)¹ | 112 | 200 |

Income administered for the Central Holding Authority

| | | |
|-------------------------------|-----------|-----------|
| INCOME | | |
| Taxation revenue | | |
| Commonwealth revenue | | |
| Current grants | | |
| Capital grants | | |
| Fees from regulatory services | 58 | 60 |
| Interest revenue | | |
| Royalties and rents | | |
| Other revenue | | |
| TOTAL INCOME | 58 | 60 |

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 1 752 | 1 960 |
| Receivables | 449 | 449 |
| Prepayments | 13 | 13 |
| Inventories | | |
| Advances and investments | | |
| Property, plant and equipment | 11 | 4 |
| Other assets | 1 | |
| TOTAL ASSETS | 2 226 | 2 426 |
| LIABILITIES | | |
| Deposits held | | |
| Creditors and accruals | 252 | 252 |
| Borrowings and advances | | |
| Provisions | 365 | 365 |
| Other liabilities | 66 | 66 |
| TOTAL LIABILITIES | 683 | 683 |
| NET ASSETS | 1 543 | 1 743 |
| EQUITY | | |
| Capital | | |
| Opening balance | 1 621 | - 2 379 |
| Equity injections/withdrawals | - 4 000 | |
| Reserves | | |
| Accumulated funds | | |
| Opening balance | 3 810 | 3 922 |
| Current year surplus (+)/deficit (-) | 112 | 200 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 1 543 | 1 743 |

Cash flow statement

| | 2023-24 Revised \$000 | 2024-25 Budget \$000 |
|--|-----------------------------|----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | | |
| Appropriation | | |
| Output | 4 263 | 3 243 |
| Commonwealth | | |
| Other agency receipts from sales of goods and services | 3 000 | 2 500 |
| Interest received | | |
| Total operating receipts | 7 263 | 5 743 |
| Operating payments | | |
| Payments to employees | 5 086 | 4 165 |
| Payments for goods and services | 1 969 | 1 370 |
| Grants and subsidies paid | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Interest paid | | |
| Total operating payments | 7 055 | 5 535 |
| NET CASH FROM OPERATING ACTIVITIES | 208 | 208 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | | |
| Advances and investing payments | | |
| Total investing payments | | |
| NET CASH FROM INVESTING ACTIVITIES | | |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | | |
| Commonwealth | | |
| Equity injections | | |
| Total financing receipts | | |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | | |
| Equity withdrawals | 4 000 | |
| Service concession liability payments | | |
| Total financing payments | 4 000 | |
| NET CASH FROM FINANCING ACTIVITIES | - 4 000 | |
| Net increase (+)/decrease (-) in cash held | - 3 792 | 208 |
| Cash at beginning of financial year | 5 544 | 1 752 |
| CASH AT END OF FINANCIAL YEAR | 1 752 | 1 960 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|---|--------------------|-------------------|----------------|----------|
| | \$000 | \$000 | \$000 | |
| Output appropriation | 4 263 | 3 243 | - 1 020 | 1 |
| Sales of goods and services | 3 000 | 2 500 | - 500 | 2 |
| Fees and charges | 3 000 | 2 500 | - 500 | |
| Goods and services received free of charge | 776 | 775 | - 1 | |
| OPERATING REVENUE | 8 039 | 6 518 | - 1 521 | |

1 The variation reflects finalisation of time-limited funding for increased sacred site clearance requests for major developments and the *Northern Territory Aboriginal Sacred Sites Act 1989* legislative reform priority project.

2 The variation is due to an increase in sacred site clearance requests for major development activities in 2023-24.

Department of Health

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|---|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Disease prevention and health protection | 28 245 | 29 872 | 27 193 | 1 |
| Disease prevention and health protection | 28 245 | 29 872 | 27 193 | |
| Community treatment and extended care | 157 027 | 170 250 | 169 872 | 2, 3 |
| Alcohol and other drugs | 49 521 | 54 822 | 57 526 | |
| Mental health | 102 123 | 106 867 | 107 804 | |
| Aged care | 5 383 | 8 561 | 4 542 | |
| Primary health care | 234 875 | 267 066 | 259 170 | 4, 5 |
| Remote primary health care | 157 853 | 182 307 | 175 582 | |
| Urban primary health care | 31 463 | 36 974 | 35 692 | |
| Territory-wide community services | 45 559 | 47 785 | 47 896 | |
| National critical care and trauma response | 28 064 | 22 702 | 7 804 | 6 |
| National critical care and trauma response | 28 064 | 22 702 | 7 804 | |
| Hospital services and support | 1 276 005 | 1 474 119 | 1 382 126 | 7 |
| Hospital services and support | 1 276 005 | 1 474 119 | 1 382 126 | |
| Corporate and shared services | 214 295 | 216 517 | 213 041 | |
| Corporate and governance | 93 474 | 93 059 | 90 425 | |
| Shared services received | 120 821 | 123 458 | 122 616 | |
| Total expenses | 1 938 511 | 2 180 526 | 2 059 206 | |
| Appropriation | | | | |
| Output | 1 119 429 | 1 316 638 | 1 243 041 | |
| Capital | 5 925 | 5 925 | 5 925 | |
| Commonwealth | 41 407 | 56 519 | 38 844 | |

2024-25 staffing: 7,175 FTE

- 1 The variations are primarily due to the timing and renegotiation of Commonwealth funding agreements.
- 2 The variation in the alcohol and other drugs output in 2023-24 mostly reflects additional Commonwealth funding for the Community-led Alcohol Harm Reduction program and supplementary indexation for priority grants. The variation in the mental health output in 2023-24 is mainly due to additional external funding from the Primary Health Network Northern Territory and supplementary indexation for priority grants. The variation in the aged care output in 2023-24 reflects the timing and renegotiation of Commonwealth funding agreements.
- 3 The increase in the alcohol and other drugs output in 2024-25 is due to extension and indexation of Commonwealth funding agreements and supplementary indexation for priority grants. The decrease in the aged care output in 2024-25 is due to the timing and expiry of Commonwealth funding agreements yet to be renegotiated.
- 4 The variation in the remote primary health care output in 2023-24 reflects additional funding provided to support provision of health services across the Territory. The variations in the urban primary health care and Territory-wide community services outputs in 2023-24 are mainly due to the timing and renegotiation of Commonwealth funding agreements.
- 5 The decrease in the remote primary health care output in 2024-25 reflects the funding profile for additional support for provision of health services across the Territory.
- 6 The variation in 2023-24 reflects a revised expenditure profile for the National Critical Care and Trauma Response Centre. The decrease in 2024-25 is primarily due to expiry of Commonwealth funding agreements yet to be formalised.
- 7 The variations mostly reflect the funding profile for additional support for provision of health services across the Territory.

Agency profile

The role of the Department of Health is to work together in partnership with individuals, families, the community, Aboriginal health organisations and stakeholders to provide a health system that encompasses high quality, culturally appropriate, evidence-based and patient-centred care by:

- improving Territorians' lifetime physical and mental health through focusing on primary prevention and wellbeing, and improving health literacy through availability of information and data
- integrating the roles of community, primary and hospital care to reduce demand on the hospital system
- developing new models of care that provide culturally appropriate, efficient, consistent and safe services to reflect best practice and contextually applied evidence-based care while allowing patients to receive care closer to home
- harnessing technology to help overcome the physical and financial barriers of distance, and to improve decision-making
- establishing workforce solutions to improve the retention of skilled staff, attract talent and introduce new ways of working to ensure staff feel valued, safe and supported
- maximising the power of partnerships with communities, government and non-government organisations (NGOs), particularly Aboriginal community-controlled health organisations to address inequities in remote areas
- ensuring care is planned and provided on the basis of what matters to patients
- maintaining and enhancing capacity to respond to local and national trauma events.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| Additional funding to support provision of health services across the Territory | 200 000 | 100 000 |
| Supplementary indexation for priority grants | 2 150 | 4 300 |
| Key existing initiatives | | |
| Interim budget support | 30 000 | 20 000 |
| Assessment, withdrawal and specialised alcohol treatment services to assist people with alcohol misuse issues and dependence as part of the banned drinker register | 15 500 | 15 500 |
| Royal Darwin Hospital positron emission tomography service, cyclotron and radiopharmacy facility, and expanded chemotherapy and related services | 8 143 | 8 143 |
| Delivery of the Sustained Nurse Home Visiting for Vulnerable Families program | 5 000 | 5 000 |
| Implementing the bilateral agreement for mental health | 2 714 | 4 476 |
| Major capital equipment investment | 3 000 | 3 000 |
| Delivery of health-related Early Childhood Development Plan initiatives | 2 800 | 2 800 |
| New capital works | | |
| Borroloola health centre and morgue | | 20 000 |
| Holtze residential aged care facility planning and design | | 2 000 |

Output groups and outcomes

Disease prevention and health protection

Objective: The capacity of individuals, families and communities to improve and protect their health is strengthened through promotion and prevention strategies, and appropriate interventions that minimise harm from disease and the environment.

Disease prevention and health protection

Provide an integrated Territory-wide disease prevention and health protection service, including statutory surveillance and monitoring, and preventative health programs to control and reduce the amount of communicable disease caused by physical, chemical, biological and radiological factors in the environment.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Reported environmental health incidents resolved within 3 months | ≥ 85% | 85% | ≥ 85% |
| Children fully immunised: | | | |
| – at age 12 months | ≥ 95% | 92% | ≥ 95% |
| – at age 2 years | ≥ 92% | 91% | ≥ 92% |
| 24-hour access to sterile injecting equipment in the 5 town centres of the Territory | 100% | 100% | 100% |

Community treatment and extended care

Objective: The capacity of individuals, families and communities to improve and protect their health and wellbeing is strengthened through access to specialist and community-based clinical and support services.

Alcohol and other drugs

Deliver community development, education intervention, treatment and care, policy, planning, service funding and program management, and legislative support to reduce harm attributable to the use and misuse of alcohol, tobacco and other drugs.

Mental health

Provide specialist mental health services including assessment, case management and treatment, and support an integrated Territory-wide mental health service through reporting, policy, planning, program funding and management, and legislative support.

Aged care

Provide services to support senior Territorians to live in the community, along with hospital care and assessment for residential care.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Alcohol and other drugs assessments undertaken in Territory Government and NGO facilities ¹ | 4 500 | 4 000 | 4 500 |
| Number of alcohol and other drug treatments commenced in Territory Government and NGO facilities (episodes) ² | | 2 700 | 2 800 |
| Proportion of alcohol and other drug treatments, commenced in Territory Government and NGO facilities, that are closed ^{2,3} | | 63% | 70% |
| Individuals receiving non-admitted public mental health services ⁴ | 8 900 | 8 900 | 9 200 |
| Alcohol attributed emergency department presentations per 1,000 persons in the Territory ⁵ | 39 | 50 | ≤ 50 |
| Separations from public acute mental health inpatient units with community service follow-up within seven days ¹ | ≥ 80% | 72% | ≥ 80% |
| Separations from public acute mental health inpatient units followed by readmission within 28 days of discharge | ≤ 10% | 11% | ≤ 10% |
| Aged Care Assessment Program clients receiving timely intervention in accordance with priority at referral ¹ | ≥ 90% | 56% | ≥ 90% |

1 The variation in 2023-24 reflects continued challenges in attraction and retention of suitably qualified clinical staff.

2 New measure.

3 A treatment is closed when the treatment is completed, there has been no contact between the client and the treatment provider for 3 months or when treatment is ceased.

4 The increase in 2024-25 reflects an aim to improve community access to non-admitted mental health services.

5 The variation in 2023-24 and increase in 2024-25 represents a change in calculation methodology.

Primary health care

Objective: The capability of Territorians to maintain and improve their health is strengthened through education, prevention, early intervention and access to culturally appropriate assessment, treatment and support services.

Remote primary health care

Provide primary health care services through government health centres located in remote communities.

Urban primary health care

Provide primary health care services through government health centres located in urban communities.

Territory-wide community services

Provide community care services through hearing, oral health, cancer screening specialists and allied health services across the Territory.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Screened Aboriginal children under 5 years with anaemia ¹ | ≤ 10% | 13% | ≤ 10% |
| Remote Aboriginal women who attended their first antenatal visit in the first trimester of their pregnancy ^{2,3} | ≥ 70% | 54% | ≥ 70% |
| Remote Aboriginal clients aged 15 years and over with type II diabetes and or coronary heart disease who have a chronic disease management plan ^{3,4} | ≥ 85% | 77% | ≥ 85% |
| Remote Aboriginal clients aged 15 years and over with type II diabetes whose latest HbA1c measurements are lower than or equal to 7% ⁴ | ≥ 41% | 38% | ≥ 41% |
| Remote Aboriginal children who received early intervention for conductive hearing loss ^{4,5} | ≥ 45% | 38% | ≥ 45% |

- 1 The variation in 2023-24 reflects a transition to testing methodologies with higher sensitivity for anaemia.
- 2 The variation in 2023-24 reflects continued challenges in attraction and retention of suitably qualified clinical staff, and visits now being captured partly through existing antenatal visits and partly through the Alice Springs Hospital private practice midwives.
- 3 Measure includes services provided by remote Territory Government primary care clinics only. Performance can be impacted by clients receiving services from Aboriginal community-controlled clinics.
- 4 The variation in 2023-24 reflects continued challenges in attraction and retention of suitably qualified clinical staff.
- 5 Measures hearing services provided to remote Aboriginal children aged 5 years and under as a proportion of total hearing services provided to remote Aboriginal children aged 16 years and under.

National critical care and trauma response

Objective: High quality and efficient emergency medical response services are available for northern Australia and Asia-Pacific regions, building sustainable disaster, public health and infectious/communicable disease capability and resilience across the region.

National critical care and trauma response

Operation and development of the National Critical Care and Trauma Response Centre that provides evidence-based emergency care, research and education, enabling health responses to incidents of national and international significance, including deployable capability.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Training participants (including clinicians, managers, administrators and youth) ¹ | 1 500 | 1 400 | 1 500 |

- 1 The variation in 2023-24 is primarily due to course participants not being released for training as a result of operational demands.

Hospital services and support

Objective: The health and wellbeing of those in the community who require acute or specialist care is improved and maintained.

Hospital services and support

Provide admitted, non-admitted and emergency health services, aeromedical retrievals and ambulance services.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Weighted activity units ¹ | 188 200 | 194 000 | 196 478 |
| Elective surgery timely admissions: | | | |
| – category 1 – patients admitted within 30 days ² | 100% | 79% | 100% |
| – category 2 – patients admitted within 90 days ² | ≥ 97% | 64% | ≥ 97% |
| – category 3 – patients admitted within 365 days ² | ≥ 97% | 81% | ≥ 97% |
| Emergency department presentations departing within 4 hours ³ | ≥ 80% | 58% | ≥ 80% |
| Potentially preventable hospitalisations (excluding dialysis) ⁴ | ≤ 10% | 15% | ≤ 10% |
| Hospital acquired complications per 100 episodes | 2.0 | 1.84 | ≤ 2.0 |
| Aboriginal clients discharged against medical advice ⁵ | ≤ 7% | 10% | ≤ 7% |
| Average length (in days) of acute mental health inpatient stay | 12 | 12 | ≤ 12 |
| Relative stay index (against national average) ^{3, 6} | 100% | 111% | ≤ 100% |
| Average monthly number of acute patients who stay in hospital for 35 days or more ³ | 6 | 38 | ≤ 6 |

1 The variation in 2023-24 is due to an increase in elective surgery output.

2 The variation in 2023-24 reflects continued challenges in attraction and retention of suitably qualified clinical staff, and hospital inpatient flows.

3 The variation in 2023-24 is due to challenges in hospital inpatient flows.

4 The variation in 2023-24 reflects continued challenges in attraction and retention of suitably qualified clinical staff.

5 The variation in 2023-24 is due to limited availability of after-hours Aboriginal interpreters and Aboriginal liaison officers, and challenges in hospital inpatient flows.

6 Measure is a ratio of length of stay performance against the national average for the same case mix profile.

Corporate and shared services

Objective: Effective and efficient performance of the health system through governance and regulation, system-wide policy, plans and standards, and resource and information management.

Corporate and governance

Provide leadership and strategic management that ensures the health system meets its service and quality objectives, and identifies and mitigates risk. Deliver Territory-wide strategy, policies and plans to ensure an equitable and integrated system. Ensure participation at the national level to maximise opportunities for the delivery of health care across the Territory.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | 507 925 | 484 595 |
| Capital | 42 | |
| Appropriation | | |
| Output | 1 316 638 | 1 243 041 |
| Commonwealth | 61 405 | 38 844 |
| Sales of goods and services | 92 333 | 92 362 |
| Interest revenue | | |
| Goods and services received free of charge | 123 458 | 122 616 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | 3 049 | 2 592 |
| TOTAL INCOME | 2 104 850 | 1 984 050 |
| EXPENSES | | |
| Employee expenses | 1 273 408 | 1 161 065 |
| Administrative expenses | | |
| Purchases of goods and services | 534 695 | 515 953 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 77 960 | 74 066 |
| Services free of charge | 123 458 | 122 616 |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | 167 004 | 182 539 |
| Capital | 2 441 | 1 434 |
| Community service obligations | | |
| Interest expenses | 1 560 | 1 533 |
| TOTAL EXPENSES | 2 180 526 | 2 059 206 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 75 676 | - 75 156 |

Income administered for the Central Holding Authority

| | | |
|-------------------------------|------------|------------|
| INCOME | | |
| Taxation revenue | | |
| Commonwealth revenue | | |
| Current grants | | |
| Capital grants | 245 | |
| Fees from regulatory services | 283 | 289 |
| Interest revenue | | |
| Royalties and rents | | |
| Other revenue | | |
| TOTAL INCOME | 528 | 289 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 80 479 | 75 369 |
| Receivables | 92 272 | 92 272 |
| Prepayments | 2 707 | 2 707 |
| Inventories | 14 129 | 14 129 |
| Advances and investments | | |
| Property, plant and equipment | 1 134 077 | 1 065 936 |
| Other assets | | |
| TOTAL ASSETS | 1 323 664 | 1 250 413 |
| LIABILITIES | | |
| Deposits held | 5 505 | 5 505 |
| Creditors and accruals | 205 373 | 205 373 |
| Borrowings and advances | 40 809 | 38 602 |
| Provisions | 153 361 | 153 361 |
| Other liabilities | 22 579 | 20 766 |
| TOTAL LIABILITIES | 427 627 | 423 607 |
| NET ASSETS | 896 037 | 826 806 |
| EQUITY | | |
| Capital | | |
| Opening balance | 1 475 428 | 1 521 365 |
| Equity injections/withdrawals | 45 937 | 5 925 |
| Reserves | 319 367 | 319 367 |
| Accumulated funds | | |
| Opening balance | - 869 019 | - 944 695 |
| Current year surplus (+)/deficit (-) | - 75 676 | - 75 156 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 896 037 | 826 806 |

Assets and liabilities administered for the Central Holding Authority

| | | |
|---|--------------|--------------|
| ASSETS | | |
| Taxes receivable | | |
| Grants and subsidies receivable | | |
| Royalties and rent receivable | | |
| Other receivables | 2 538 | 2 538 |
| TOTAL ASSETS | 2 538 | 2 538 |
| LIABILITIES | | |
| Central Holding Authority income payable | 2 538 | 2 538 |
| Unearned Central Holding Authority income | | |
| TOTAL LIABILITIES | 2 538 | 2 538 |
| NET ASSETS | | |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | 507 925 | 484 595 |
| Capital | 42 | |
| Appropriation | | |
| Output | 1 316 638 | 1 243 041 |
| Commonwealth | 56 226 | 38 844 |
| Other agency receipts from sales of goods and services | 90 301 | 93 141 |
| Interest received | | |
| Total operating receipts | 1 971 132 | 1 859 621 |
| Operating payments | | |
| Payments to employees | 1 273 902 | 1 161 065 |
| Payments for goods and services | 534 695 | 515 953 |
| Grants and subsidies paid | | |
| Current | 167 004 | 182 539 |
| Capital | 2 441 | 1 434 |
| Community service obligations | | |
| Interest paid | 1 560 | 1 533 |
| Total operating payments | 1 979 602 | 1 862 524 |
| NET CASH FROM OPERATING ACTIVITIES | - 8 470 | - 2 903 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | 6 820 | 5 925 |
| Advances and investing payments | | |
| Total investing payments | 6 820 | 5 925 |
| NET CASH FROM INVESTING ACTIVITIES | - 6 820 | - 5 925 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | 5 925 | 5 925 |
| Commonwealth | 293 | |
| Equity injections | 16 400 | |
| Total financing receipts | 22 618 | 5 925 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | 2 154 | 2 207 |
| Equity withdrawals | | |
| Service concession liability payments | | |
| Total financing payments | 2 154 | 2 207 |
| NET CASH FROM FINANCING ACTIVITIES | 20 464 | 3 718 |
| Net increase (+)/decrease (-) in cash held | 5 174 | - 5 110 |
| Cash at beginning of financial year | 75 305 | 80 479 |
| CASH AT END OF FINANCIAL YEAR | 80 479 | 75 369 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|-----------------|----------|
| | \$000 | \$000 | \$000 | |
| Current grants and subsidies revenue | | | | |
| Commonwealth grants | 478 241 | 466 830 | - 11 411 | 1 |
| National Health Reform – activity based funding | 358 657 | 358 657 | | |
| Indigenous Australians' Health Program | 39 766 | 37 498 | - 2 268 | |
| National Health Reform – block and teaching, training and research | 25 786 | 25 786 | | |
| Pharmaceutical and pharmacy reform | 17 876 | 17 876 | | |
| Highly specialised drugs | 14 969 | 14 969 | | |
| Rural Health Outreach Fund | 3 347 | | - 3 347 | |
| National Health Reform – public health funding | 4 788 | 4 788 | | |
| Aged care assessment program | 2 040 | | - 2 040 | |
| Flexible care and subsidy for transition care | 2 000 | 2 000 | | |
| Home support program | 1 988 | | - 1 988 | |
| National Rural Generalist Pathway | 1 707 | 1 369 | - 338 | |
| Organ and tissue donation | 1 270 | 1 287 | 17 | |
| Aged care short-term restorative care | 1 000 | 1 000 | | |
| Other | 3 047 | 1 600 | - 1 447 | |
| Other grants | 29 684 | 17 765 | - 11 919 | 1 |
| Specialist training programs | 9 396 | 9 588 | 192 | |
| Primary Health Network Northern Territory | 8 847 | 1 322 | - 7 525 | |
| Clinical teaching services agreement | 2 129 | | - 2 129 | |
| Integrated rural training pipeline | 1 344 | 1 217 | - 127 | |
| Other | 7 968 | 5 638 | - 2 330 | |
| Capital grants and subsidies revenue | | | | |
| Other grants | 42 | | - 42 | |
| Other | 42 | | - 42 | |
| Output appropriation | 1 316 638 | 1 243 041 | - 73 597 | 2 |
| Commonwealth appropriation | | | | |
| National partnership agreements | 61 405 | 38 844 | - 22 561 | 1 |
| National Critical Care and Trauma Response Centre | 17 451 | | - 17 451 | |
| Northern Territory Remote Aboriginal Investment – health | 16 722 | 17 114 | 392 | |
| John Flynn Prevocational Doctor Program | 5 418 | 4 366 | - 1 052 | |
| Medicare Urgent Care Clinic | 3 877 | 2 928 | - 949 | |
| Primary care pilot | 3 720 | 3 720 | | |
| Community-led alcohol harm reduction | 2 833 | 4 476 | 1 643 | |
| National mental health and suicide prevention | 2 170 | 352 | - 1 818 | |
| Improving trachoma control services for Aboriginal Australians | 2 126 | 1 758 | - 368 | |
| Public dental services for adults | 1 417 | 1 417 | | |
| Specialist services for children | 1 355 | 1 355 | | |
| Other | 4 316 | 1 358 | - 2 958 | |

continued

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|------------------|------|
| | \$000 | \$000 | \$000 | |
| Sales of goods and services | 92 333 | 92 362 | 29 | |
| Cross-border charges | 27 762 | 27 762 | | |
| Hospital patients (private, ineligible, defence, nursing home and other) | 23 480 | 23 480 | | |
| Compensable patients | 12 962 | 12 962 | | |
| Medicare bulk-billing revenue | 11 751 | 11 751 | | |
| Recoveries, fees and charges | 5 985 | 5 985 | | |
| Veterans' Affairs | 2 798 | 2 798 | | |
| Other patient generated income | 1 822 | 1 822 | | |
| Other | 5 773 | 5 802 | 29 | |
| Goods and services received free of charge | 123 458 | 122 616 | - 842 | |
| Other revenue | 3 049 | 2 592 | - 457 | |
| OPERATING REVENUE | 2 104 850 | 1 984 050 | - 120 800 | |
| Capital appropriation | 5 925 | 5 925 | | |
| Commonwealth capital appropriation | 293 | | - 293 | |
| National Critical Care and Trauma Response Centre | 293 | | - 293 | |
| CAPITAL RECEIPTS | 6 218 | 5 925 | - 293 | |

1 The variations are in line with the relevant agreements and activity projections.

2 The variation mostly reflects the funding profile for additional support for provision of health services across the Territory.

Department of Environment, Parks and Water Security

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|---|-------------------|--------------------|-------------------|---------|
| | \$000 | \$000 | \$000 | |
| Natural resources | 57 339 | 61 075 | 59 850 | 1, 2, 3 |
| Flora and fauna | 14 964 | 17 150 | 16 271 | |
| Rangelands | 10 529 | 11 580 | 11 015 | |
| Water resources | 19 047 | 18 812 | 17 294 | |
| Water security | 2 334 | 1 565 | 3 542 | |
| Bushfires | 10 465 | 11 968 | 11 728 | |
| Parks and wildlife | 56 464 | 54 264 | 54 735 | |
| Parks and wildlife | 56 464 | 54 264 | 54 735 | |
| Environment | 16 479 | 17 258 | 15 647 | 4 |
| Environment management and policy | 16 479 | 17 258 | 15 647 | |
| Statutory body | 885 | 905 | 929 | |
| Northern Territory Environment Protection Authority | 885 | 905 | 929 | |
| Corporate and shared services | 19 345 | 20 488 | 20 600 | 5 |
| Corporate and governance | 5 831 | 6 007 | 6 229 | |
| Shared services received | 13 514 | 14 481 | 14 371 | |
| Total expenses | 150 512 | 153 990 | 151 761 | |
| Appropriation | | | | |
| Output | 104 197 | 102 922 | 107 968 | |
| Capital | 1 303 | 1 303 | 1 383 | |
| Commonwealth | 7 506 | 4 300 | 8 487 | |

2024-25 staffing: 524 FTE

- The 2023-24 Budget figures have been backcast to segregate water security from the water resources output.
- The variation in the flora and fauna output in 2023-24 is mostly due to additional external funding for subregional biodiversity and strategic environmental assessments, and the Darwin Harbour catchments waterways project. The variation in the rangelands output in 2023-24 mainly reflects additional external funding for new projects and revised timing. The variation in the water security output in 2023-24 is primarily due to the revised timing of Territory Water Plan implementation activities. The variation in the bushfires output in 2023-24 is mainly due to additional external funding from the National Aerial Firefighting Centre.
- The flora and fauna output in 2024-25 has reduced because of the finalisation of subregional biodiversity assessments in 2023-24. The decrease in the water resources output in 2024-25 is mainly due to revised timing of external funding for various National Water Grid Authority projects. The water security output has increased in 2024-25 because of the revised timing of Territory Water Plan implementation activities.
- The 2024-25 decrease is largely due to finalisation of various one-off projects in 2023-24, including activities to support the environmental assessment of the Middle Arm Sustainable Development Precinct.
- The variation in 2023-24 is primarily due to an increase in goods and services received free of charge from the Department of Corporate and Digital Development.

Agency profile

The Department of Environment, Parks and Water Security provides advice and regulation to support the sustainable use of the Territory's natural resources. The department is responsible for management, development, protection and preservation of the Territory's wildlife, parks and reserves. It also coordinates water security and climate change initiatives for the Territory, and provides fire management support to rural stakeholders.

The department manages the Territory's 85 national parks and reserves, offering visitors a range of natural and cultural experiences, and provides CSO funding for the non-commercial functions carried out by Territory Wildlife Parks.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| Beetaloo Basin regional monitoring program | | 2 000 |
| Strategic weed management | | 1 000 |
| Resourcing Bushfires NT | | 1 000 |
| Federation Funding Agreement for Darwin Harbour Catchment Waterways | 364 | 855 |
| Federation Funding Agreement for Marine Park Management Capacity | 537 | 850 |
| Safe and prosperous crocodile country | | 800 |
| Key existing initiatives | | |
| Implementation of the Territory Water Plan | 1 203 | 4 193 |
| Office of Climate Change | 3 797 | 3 798 |
| Building the Base – mapping the Territory's environmental resources | 3 150 | 3 150 |
| National Aerial Firefighting Centre funding arrangements | 2 500 | 2 500 |
| Aboriginal Ranger Grants program ¹ | 5 369 | 2 031 |
| Petroleum Operations Unit | 2 000 | 2 000 |
| Ichthys Project Voluntary Offsets Agreement | 1 945 | 2 000 |
| Sustainable economic reconstruction priorities | 1 900 | 1 900 |
| Darwin Harbour Wastewater Management Framework | 205 | 1 295 |
| Digital Environmental Assessment Program | 897 | 1 180 |
| Hydraulic fracturing – regulation and assessment | 1 316 | 1 028 |
| Darwin Harbour marine oil spill preparedness | 347 | 320 |
| Resourcing the Gamba Army | 300 | 300 |
| Circular Economy Strategy 2022–2027 | 300 | 300 |

¹ Includes funding in 2023-24 to support the capital grants component of the program.

Output groups and objectives

Natural resources

Objective: The Territory's natural resources are sustainably developed, threats to the Territory's environmental assets are mitigated, and native flora and fauna are conserved.

Flora and fauna

Scientific assessment and monitoring of the Territory's native flora and fauna and delivery of policy and advice to support the conservation and sustainable use of wildlife.

Rangelands

Scientific assessment and monitoring of the Territory's land, and delivery of extension services, policy, advice and regulation to support the sustainable use of the land resource.

Water resources

Scientific assessment and monitoring of the Territory's water resources, and delivery of policy, advice and regulation to support the sustainable use of water.

Water security

Deliver water security initiatives across policy, projects, programs, public engagement, and investment decisions.

Bushfires

Fire management support for landholders and volunteer bushfire brigades across the Territory, including planning, education, mitigation, and suppression activities.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|----------------|------------------|----------------|
| Spatial biodiversity records for the Territory (millions) ¹ | 3.85 | 4.6 | 4.65 |
| Biodiversity information requests met within agreed timeframes | ≥ 85% | 85% | ≥ 85% |
| Compliance inspections undertaken under the <i>Weeds Management Act 2001</i> ² | | 95% | ≥ 90% |
| Pastoral land clearing applications processed within 6 months ^{2,3} | | 62% | ≥ 80% |
| Water extraction licences assessed within 80 business days ⁴ | ≥ 70% | 54% | ≥ 70% |
| Planned water extraction licence inspections completed | 100% | 100% | 100% |
| Annual public water resource reports produced for declared plan areas ⁵ | ≥ 50% | 43% | ≥ 80% |
| Water information forums delivered in remote communities ⁶ | | | 10 |
| Total authorised bushfire volunteers | ≥ 367 | 367 | ≥ 367 |
| Properties in high-risk fire protection zones found to comply with the <i>Bushfires Management Act 2016</i> | ≥ 90% | 90% | ≥ 90% |
| Planned mitigation burns completed in fire protection zones | ≥ 80% | 80% | ≥ 80% |
| Accredited training units delivered relating to fire management | ≥ 40 | 40 | ≥ 40 |

1 The variation in 2023-24 is primarily due to the addition of a large external dataset. The increase in the 2024-25 target reflects a modest increase on current data holdings.

2 New measure.

3 The 2024-25 target reflects increased staff availability.

4 The variation in 2023-24 is because of higher than average demand for applications requiring assessment compared to previous years.

5 The variations are due to the staged implementation of the water resource reports.

6 New measure commencing 1 July 2024.

Parks and wildlife

Objective: The natural, cultural, historical and recreational assets of Territory parks and reserves are protected and valued, with a focus on maintaining community safety and encouraging visitation to parks.

Parks and wildlife

Manage, regulate, protect and encourage visitation to the Territory's parks and reserves in partnership with traditional owners. Regulate wildlife and improve public safety outcomes regarding dangerous wildlife. Provide CSO funding for the non-commercial functions carried out by Territory Wildlife Parks.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|----------------|------------------|----------------|
| Funded strategic fire, weed and pest projects completed within Territory parks and reserves | ≥ 90% | 95% | ≥ 90% |
| Visitors to parks and reserves (millions) ¹ | ≥ 3.5 | 3.4 | ≥ 3.4 |
| Total rangers | 134 | 137 | 137 |

1 The variations reflect tourism trends across the Northern Territory.

Environment

Objective: Ecologically sustainable development of the Northern Territory is supported by administering the Territory's environmental laws.

Environment management and policy

Assessment, regulation and provision of policy advice on potential environmental impacts and risks from human activities, including a changing climate, to support the ecologically sustainable development of the Northern Territory.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Decisions under the <i>Environment Protection Act 2019</i> made within statutory timeframes ¹ | ≥ 60% | 81% | ≥ 80% |
| Authorised high risk sites or activities that undergo a compliance inspection | 100% | 100% | 100% |
| Decisions made under regulation 11 of the <i>Petroleum (Environment) Regulations 2016</i> within 90 calendar days | ≥ 90% | 100% | ≥ 90% |
| Decisions made under the <i>Water Act 1992</i> within 60 business days of a compliant application ² | ≥ 90% | 10% | ≥ 90% |
| Decisions made under the <i>Waste Management and Pollution Control Act 1998</i> within 60 business days of a compliant application ³ | ≥ 90% | 70% | ≥ 90% |

1 The variation in 2023-24 is due to a majority of decisions relating to less complex project assessments.

2 The variation in 2023-24 is a function of the large backlog of applications that are expected to be cleared in 2024-25 following process improvements.

3 The variation in 2023-24 is due to the processing of applications for large and complex projects.

Statutory body

Objective: To efficiently and effectively support the department's statutory authority.

Northern Territory Environment Protection Authority

Provide staff and facilities to enable the Northern Territory Environment Protection Authority to properly exercise its powers and perform its functions.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Northern Territory Environment Protection Authority satisfaction with support provided ¹ | ≥ 5 | 5 | ≥ 5 |

1 Measure ranges from a rating of 1 = extremely dissatisfied to 6 = extremely satisfied.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | 3 872 | 2 886 |
| Capital | | |
| Appropriation | | |
| Output | 102 922 | 107 968 |
| Commonwealth | 8 596 | 8 487 |
| Sales of goods and services | 9 373 | 6 426 |
| Interest revenue | | |
| Goods and services received free of charge | 14 481 | 14 371 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | 195 | 80 |
| TOTAL INCOME | 139 439 | 140 218 |
| EXPENSES | | |
| Employee expenses | 66 259 | 66 088 |
| Administrative expenses | | |
| Purchases of goods and services | 39 658 | 41 912 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 12 274 | 11 841 |
| Services free of charge | 14 481 | 14 371 |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | 7 201 | 7 241 |
| Capital | 3 076 | |
| Community service obligations | 9 348 | 8 623 |
| Interest expenses | 1 693 | 1 685 |
| TOTAL EXPENSES | 153 990 | 151 761 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 14 551 | - 11 543 |

Income administered for the Central Holding Authority

| | | |
|-------------------------------|--------------|--------------|
| INCOME | | |
| Taxation revenue | | |
| Commonwealth revenue | | |
| Current grants | | |
| Capital grants | | |
| Fees from regulatory services | 584 | 123 |
| Interest revenue | | |
| Royalties and rents | 5 705 | 5 928 |
| Other revenue | | |
| TOTAL INCOME | 6 289 | 6 051 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 4 721 | 4 584 |
| Receivables | 1 647 | 1 647 |
| Prepayments | 1 470 | 1 470 |
| Inventories | 279 | 279 |
| Advances and investments | | |
| Property, plant and equipment | 324 664 | 314 303 |
| Other assets | 218 | 121 |
| TOTAL ASSETS | 332 999 | 322 404 |
| LIABILITIES | | |
| Deposits held | 2 318 | 2 318 |
| Creditors and accruals | 3 801 | 3 801 |
| Borrowings and advances | 81 771 | 81 336 |
| Provisions | 9 065 | 9 065 |
| Other liabilities | 764 | 764 |
| TOTAL LIABILITIES | 97 719 | 97 284 |
| NET ASSETS | 235 280 | 225 120 |
| EQUITY | | |
| Capital | | |
| Opening balance | 335 009 | 335 244 |
| Equity injections/withdrawals | 235 | 1 383 |
| Reserves | 96 310 | 96 310 |
| Accumulated funds | | |
| Opening balance | - 181 723 | - 196 274 |
| Current year surplus (+)/deficit (-) | - 14 551 | - 11 543 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 235 280 | 225 120 |

Assets and liabilities administered for the Central Holding Authority

| | | |
|---|------------|------------|
| ASSETS | | |
| Taxes receivable | | |
| Grants and subsidies receivable | | |
| Royalties and rent receivable | 272 | 272 |
| Other receivables | | |
| TOTAL ASSETS | 272 | 272 |
| LIABILITIES | | |
| Central Holding Authority income payable | 272 | 272 |
| Unearned Central Holding Authority income | | |
| TOTAL LIABILITIES | 272 | 272 |
| NET ASSETS | | |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | 3 872 | 2 886 |
| Capital | | |
| Appropriation | | |
| Output | 102 922 | 107 968 |
| Commonwealth | 4 300 | 8 487 |
| Other agency receipts from sales of goods and services | 8 292 | 6 506 |
| Interest received | | |
| Total operating receipts | 119 386 | 125 847 |
| Operating payments | | |
| Payments to employees | 66 259 | 66 088 |
| Payments for goods and services | 39 658 | 41 912 |
| Grants and subsidies paid | | |
| Current | 7 201 | 7 241 |
| Capital | 3 076 | |
| Community service obligations | 9 348 | 8 623 |
| Interest paid | 1 693 | 1 685 |
| Total operating payments | 127 235 | 125 549 |
| NET CASH FROM OPERATING ACTIVITIES | - 7 849 | 298 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | 1 429 | 1 383 |
| Advances and investing payments | | |
| Total investing payments | 1 429 | 1 383 |
| NET CASH FROM INVESTING ACTIVITIES | - 1 429 | - 1 383 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | 1 303 | 1 383 |
| Commonwealth | | |
| Equity injections | 126 | |
| Total financing receipts | 1 429 | 1 383 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | 426 | 435 |
| Equity withdrawals | 4 780 | |
| Service concession liability payments | | |
| Total financing payments | 5 206 | 435 |
| NET CASH FROM FINANCING ACTIVITIES | - 3 777 | 948 |
| Net increase (+)/decrease (-) in cash held | - 13 055 | - 137 |
| Cash at beginning of financial year | 17 776 | 4 721 |
| CASH AT END OF FINANCIAL YEAR | 4 721 | 4 584 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|----------------|----------|
| | \$000 | \$000 | \$000 | |
| Current grants and subsidies revenue | | | | |
| Commonwealth grants | 23 | 22 | - 1 | |
| National Pollutant Inventory | 22 | 22 | | |
| Mala Census | 1 | | - 1 | |
| Other grants | 3 849 | 2 864 | - 985 | 1 |
| Ichthys Project Voluntary Offsets Agreement | 1 945 | 2 000 | 55 | |
| National Aerial Firefighting Centre Agreement | 801 | | - 801 | |
| Darwin Harbour Integrated Marine Monitoring and Research Program | 740 | 746 | 6 | |
| Northern Territory Risk Reduction Program (fire) | 228 | | - 228 | |
| Other | 135 | 118 | - 17 | |
| Output appropriation | 102 922 | 107 968 | 5 046 | 2 |
| Commonwealth appropriation | | | | |
| National partnership agreements | 8 596 | 8 487 | - 109 | |
| National Water Grid Fund | 3 443 | 1 480 | - 1 963 | |
| Water Allocation Plan for the Adelaide River Catchment | 2 295 | 3 785 | 1 490 | |
| Digital Environment Assessment Program | 1 005 | 1 180 | 175 | |
| Enhancing National Pest Animal and Weed Management | 692 | 337 | - 355 | |
| Marine Park Management Capacity | 537 | 850 | 313 | |
| Darwin Harbour Catchment Waterways | 364 | 855 | 491 | |
| Improving Great Artesian Basin Drought Resilience | 173 | | - 173 | |
| Recycling Modernisation Fund | 87 | | - 87 | |
| Sales of goods and services | 9 373 | 6 426 | - 2 947 | 3 |
| Parks camping fees and other associated revenue | 4 959 | 5 137 | 178 | |
| Subregional biodiversity assessments | 928 | | - 928 | |
| Vacant Crown land strategy | 557 | 466 | - 91 | |
| Air quality monitoring systems agreement | 407 | | - 407 | |
| Homelands groundwater assessment | 400 | | - 400 | |
| CSIRO Roper River water resource assessment | 356 | 25 | - 331 | |
| Territory Wildlife Parks service level agreement | 273 | 263 | - 10 | |
| Hydrographic services agreement | 225 | 209 | - 16 | |
| Kakadu National Park strategic fire program | 221 | | - 221 | |
| Other | 1 047 | 326 | - 721 | |
| Goods and services received free of charge | 14 481 | 14 371 | - 110 | |
| Other revenue | 195 | 80 | - 115 | |
| Reimbursements | 81 | | - 81 | |
| Fuel tax credits | 80 | 80 | | |
| Other | 34 | | - 34 | |
| OPERATING REVENUE | 139 439 | 140 218 | 779 | |

continued

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|-------------------------|--------------------|-------------------|-----------|------|
| | \$000 | \$000 | \$000 | |
| Capital appropriation | 1 303 | 1 383 | 80 | |
| CAPITAL RECEIPTS | 1 303 | 1 383 | 80 | |

1 The variations are in line with relevant agreements.

2 The variation reflects increased funding in 2024-25 for the implementation of the Territory Water Plan, Beetaloo Basin regional monitoring program, enhanced crocodile detection and removal, strategic weed management and Bushfires NT.

3 The variations largely reflect one-off revenue in 2023-24.

Territory Wildlife Parks

| Business line | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Income | 11 736 | 12 665 | 11 711 | 1 |
| Territory Wildlife Park | 6 342 | 7 042 | 6 328 | |
| Alice Springs Desert Park | 5 394 | 5 623 | 5 383 | |
| Expenses | 13 875 | 14 070 | 13 709 | |
| Territory Wildlife Park | 7 706 | 7 505 | 7 482 | |
| Alice Springs Desert Park | 6 169 | 6 565 | 6 227 | |
| Surplus (+)/deficit (-) before income tax | - 2 139 | - 1 405 | - 1 998 | |
| Territory Wildlife Park | - 1 364 | - 463 | - 1 154 | |
| Alice Springs Desert Park | - 775 | - 942 | - 844 | |

2024-25 staffing: 77 FTE

1 The variation in 2023-24 and decrease in 2024-25 for Territory Wildlife Park is primarily due to one-off community service obligation funding for the purchase of electric vehicles, as part of the investment in green energy solutions initiative.

Business division profile

Territory Wildlife Parks consists of the Territory Wildlife Park at Berry Springs and the Alice Springs Desert Park. Both parks support the Territory's biodiversity through captive breeding and recovery programs for threatened species, education and research. They operate as commercial attractions, linking visitors to the Territory's unique natural landscape and local flora and fauna.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| New capital works | | |
| Investment in green energy solutions and other sustainability infrastructure upgrades at Territory Wildlife Park | | 1 000 |

Performance

Performance in 2024-25 is expected to be broadly consistent with 2023-24.

Business line

Territory Wildlife Park

Objective: Provide high quality educational, interpretative and cultural experiences, and collaborative threatened species breeding programs.

Activities: Manage the Territory Wildlife Park to maximise visitation, conserve threatened species through captive breeding and research, and deliver environmental education.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Biodiversity and threatened species conservation programs ¹ | 4 | 4 | 4 |
| Park visitors ² | 56 000 | 47 000 | 54 000 |
| Visitor satisfaction | 95% | 93% | 95% |

1 Programs include the black-footed tree rat, bush stone-curlew, ghost bat and northern quoll conservation projects.

2 The variations reflect tourism trends in the first half of the year.

Alice Springs Desert Park

Objective: Provide high quality education and interpretative experiences of the region's landscape, and collaborative threatened species breeding programs.

Activities: Manage the Alice Springs Desert Park to maximise visitation, conserve threatened species through captive breeding and research, and deliver environmental education.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Biodiversity and threatened species conservation programs ^{1,2} | 5 | 5 | 4 |
| Park visitors ³ | 54 000 | 50 000 | 52 000 |
| Visitor satisfaction | 95% | 95% | 95% |

1 Programs include the central rock-rat, greater bilby, greater stick-nest rat, mala and red-tailed phascogale conservation projects.

2 The decrease in the 2024-25 target is due to the finalisation of the central rock-rat trial captive breeding program.

3 The variations reflect tourism trends in the first half of the year.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Grants and subsidies revenue | | |
| Current | 229 | |
| Capital | | |
| Community service obligations | 9 348 | 8 623 |
| Sales of goods and services | 3 070 | 3 070 |
| Interest revenue | 18 | 18 |
| Rent and dividends | | |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | | |
| TOTAL INCOME | 12 665 | 11 711 |
| EXPENSES | | |
| Employee expenses | 7 744 | 7 800 |
| Administrative expenses | | |
| Purchases of goods and services | 3 376 | 2 989 |
| Repairs and maintenance | 637 | 597 |
| Depreciation and amortisation | 2 303 | 2 313 |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | | |
| Capital | | |
| Interest expenses | 10 | 10 |
| TOTAL EXPENSES | 14 070 | 13 709 |
| SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX | - 1 405 | - 1 998 |
| Income tax expense | | |
| NET SURPLUS (+)/DEFICIT (-) | - 1 405 | - 1 998 |

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 1 342 | 1 380 |
| Receivables | 122 | 122 |
| Prepayments | 22 | 22 |
| Inventories | 101 | 101 |
| Advances and investments | | |
| Property, plant and equipment | 29 845 | 27 807 |
| Other assets | | |
| TOTAL ASSETS | 31 432 | 29 432 |
| LIABILITIES | | |
| Deposits held | 88 | 88 |
| Creditors and accruals | 389 | 389 |
| Borrowings and advances | 349 | 347 |
| Provisions | 1 027 | 1 027 |
| Other liabilities | 5 | 5 |
| TOTAL LIABILITIES | 1 858 | 1 856 |
| NET ASSETS | 29 574 | 27 576 |
| EQUITY | | |
| Capital | | |
| Opening balance | 35 224 | 35 738 |
| Equity injections/withdrawals | 514 | |
| Reserves | 38 696 | 38 696 |
| Accumulated funds | | |
| Opening balance | - 43 455 | - 44 860 |
| Current year surplus (+)/deficit (-) | - 1 405 | - 1 998 |
| Dividends paid/payable | | |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 29 574 | 27 576 |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Grants and subsidies received | | |
| Current | 229 | |
| Capital | | |
| Community service obligations | 9 348 | 8 623 |
| Receipts from sales of goods and services | 3 041 | 3 070 |
| Interest received | 18 | 18 |
| Total operating receipts | 12 636 | 11 711 |
| Operating payments | | |
| Payments to employees | 7 744 | 7 800 |
| Payments for goods and services | 4 013 | 3 586 |
| Grants and subsidies paid | | |
| Current | | |
| Capital | | |
| Interest paid | 10 | 10 |
| Income tax paid | | |
| Total operating payments | 11 767 | 11 396 |
| NET CASH FROM OPERATING ACTIVITIES | 869 | 315 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | 682 | 99 |
| Advances and investing payments | | |
| Total investing payments | 682 | 99 |
| NET CASH FROM INVESTING ACTIVITIES | - 682 | - 99 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Equity injections | | |
| Total financing receipts | | |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | 178 | 178 |
| Dividends paid | | |
| Equity withdrawals | | |
| Service concession liability payments | | |
| Total financing payments | 178 | 178 |
| NET CASH FROM FINANCING ACTIVITIES | - 178 | - 178 |
| Net increase (+)/decrease (-) in cash held | 9 | 38 |
| Cash at beginning of financial year | 1 333 | 1 342 |
| CASH AT END OF FINANCIAL YEAR | 1 342 | 1 380 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|---|--------------------|-------------------|--------------|------|
| | \$000 | \$000 | \$000 | |
| Current grants and subsidies revenue | | | | |
| Other grants | 229 | | - 229 | |
| Central rock-rat trial captive breeding program | 229 | | - 229 | |
| Community service obligations | 9 348 | 8 623 | - 725 | 1 |
| Sales of goods and services | 3 070 | 3 070 | | |
| Fees and charges | 3 070 | 3 070 | | |
| Interest revenue | 18 | 18 | | |
| OPERATING REVENUE | 12 665 | 11 711 | - 954 | |

1 The variation largely reflects one-off funding in 2023-24 for the purchase of electric vehicles.

Department of Corporate and Digital Development

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Corporate support development | 181 683 | 190 052 | 192 776 | 1, 2 |
| Workforce services | 24 964 | 28 099 | 27 265 | |
| Employment services | 18 249 | 21 373 | 18 377 | |
| Procurement services | 8 793 | 9 109 | 9 426 | |
| Information management services | 8 204 | 9 193 | 9 168 | |
| Finance services | 8 355 | 8 376 | 8 387 | |
| Property leasing services | 112 247 | 113 245 | 120 153 | |
| Vehicle management services | 871 | 657 | | |
| Digital government development | 220 467 | 204 907 | 251 605 | 3, 4 |
| ICT network services | 56 364 | 50 047 | 59 584 | |
| Agency business systems and support services | 64 629 | 66 433 | 65 501 | |
| Across government systems and support services | 26 794 | 26 223 | 27 205 | |
| Digital projects | 46 739 | 35 355 | 73 655 | |
| Data services | 13 005 | 12 992 | 13 067 | |
| Digital communications | 2 800 | 2 797 | 2 808 | |
| Digital connectivity and strategy | 10 136 | 11 060 | 9 785 | |
| Corporate and shared services | 6 337 | 6 398 | 6 624 | 5 |
| Corporate and governance | 5 156 | 4 577 | 4 798 | |
| Shared services received | 323 | 324 | 321 | |
| Shared services provided | 858 | 1 497 | 1 505 | |
| Total expenses | 408 487 | 401 357 | 451 005 | |
| Appropriation | | | | |
| Output | 322 499 | 311 065 | 356 443 | |
| Capital | 29 427 | 35 663 | 16 980 | |

2024-25 staffing: 1,141 FTE

- The variation in the workforce services output in 2023-24 is primarily due to the transfer of functions from the Department of Health and one-off process improvement projects. The variation in the employment services output in 2023-24 relates to processing of new enterprise agreements, and carryover of payroll automation project funding from prior years. The variation in the information management services output in 2023-24 is due to further transfers of freedom of information functions from agencies.
- The decrease in the employment services output in 2024-25 is primarily due to processing returning to usual levels. The increase in the property leasing services output in 2024-25 largely reflects recognition of new leases and lease adjustments consistent with accounting standards. The decrease in the vehicle management services output in 2024-25 is due to the transfer of the function to NT Fleet from 1 April 2024.
- The variation in the ICT network services output in 2023-24 is primarily due to revised service delivery to the Department of Education. The variation in the digital projects output in 2023-24 mostly relates to revised delivery of the Acacia program. The variation in the digital connectivity and strategy output in 2023-24 is mostly due to one-off additional Commonwealth funding.
- The increase in the ICT network services output in 2024-25 is primarily due to additional funding to strengthen cyber security and deliver new ICT services to the Department of Education. The increase in the digital projects output in 2024-25 mainly reflects the transfer of funding from 2023-24 to 2024-25 and new digital projects.
- The variations in 2023-24 are mostly due to realignment of the corporate and governance, and shared services provided outputs.

Agency profile

The Department of Corporate and Digital Development provides enterprise-wide support to all government agencies by delivering corporate and digital services, advising agencies, developing transformative solutions and managing the Territory Government's enterprise digital environment.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| Northern Territory mobile drivers licence (on behalf of the Department of Infrastructure, Planning and Logistics) | | 7 005 |
| Student management system replacement – stage 1 (on behalf of the Department of Education) | | 6 500 |
| e-Conveyancing | 1 025 | 3 310 |
| Cyber invest package | | 2 346 |
| Key existing initiatives | | |
| Acacia program (on behalf of the Department of Health) ¹ | 41 289 | 49 000 |
| Strengthening cyber security | 7 500 | 7 500 |
| Territory Services digitisation project | 3 100 | 6 500 |
| Data management system for Aboriginal Areas Protection Authority | 410 | 4 970 |
| e-Medication (on behalf of the Department of Health) | 1 676 | 4 300 |
| Telecommunications uplift for Territory schools | 3 785 | 4 215 |
| Pensioner concession system upgrade | 300 | 2 619 |
| School LAN cabling | 1 319 | 2 400 |
| e-Rostering (on behalf of Northern Territory Police) | 3 075 | 2 065 |
| Kakadu mobile services | 2 657 | 1 500 |
| Tracer (on behalf of Northern Territory Police) | 1 489 | 1 133 |
| CARE system (on behalf of the Department of Territory Families, Housing and Communities) ² | 4 960 | 800 |

1 Formerly known as the Core Clinical Systems Renewal Program.

2 Formerly known as the Client Management Systems Alignment program.

Output groups and objectives

Corporate support development

Objective: Professional, responsive and consistent corporate services, quality solutions and trusted advice that enables government and agencies to focus on core business.

Workforce services

Provide workforce decision support and development services, human capital initiatives and advice to assist agencies to manage their workforce, including human resources case management and training.

Employment services

Deliver end-to-end enterprise employment operations and advisory services that support the employment of staff across government, including payroll processing.

Procurement services

Coordinate procurement and contract administration services, development initiatives, advice and management of across-government contracts, enabling agencies to source the supplies needed for their business operations.

Information management services

Deliver expert freedom of information services to applicants and agencies, and provide information and records management services that support agencies to manage their business records.

Finance services

Provide enterprise finance operations, development initiatives and advisory services that support government and agencies to manage their financial resources.

Property leasing services

Deliver property leasing and tenancy management services, development initiatives and advice to meet the leased accommodation requirements of agencies.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Average days taken to resolve human resource matters ¹ | | | ≤ 92 |
| Hours to complete a preliminary assessment of first level human resource service requests (average) ¹ | | | ≤ 2 |
| Participants commencing enterprise early career programs ² | 370 | 390 | 390 |
| Northern Territory Public Sector employees completing training programs coordinated by the Workforce Development team ³ | 20 000 | 21 150 | 20 000 |
| Payroll transactions processed | 1.5M | 1.5M | 1.5M |
| Days to activate new employees on payroll system (average) | ≤ 4 | 4 | ≤ 4 |
| Across-government contractors managed | 260 | 264 | 265 |
| Days to process tender documents (average) | ≤ 3 | 2.7 | ≤ 3 |
| Client procurements facilitated ^{4,5} | 630 | 580 | 720 |
| Days to process information management service requests ^{6,7} | ≤ 3 | 2 | ≤ 2 |
| Applications made under the <i>Information Act 2002</i> finalised within statutory timeframes | ≥ 95% | 96% | ≥ 95% |
| Payments processed | 490 000 | 500 000 | 500 000 |
| Processing accuracy | 100% | 95% | 100% |
| Debts processed | 190 000 | 200 000 | 200 000 |
| Days to collect debts (average) | ≤ 55 | 60 | ≤ 55 |
| Leased accommodation occupancy density (m ² /FTE) | 16.5 | 15 | 16.5 |
| Unallocated net lettable area ⁸ | ≤ 0.5% | 0.4% | ≤ 0.3% |

1 New measure commencing 1 July 2024.

2 The variation in 2023-24 is due to increased agency engagement in enterprise early career programs.

3 The variation in 2023-24 is due to greater than expected uptake of training programs.

4 The variation in 2023-24 is due to a decrease in demand from client agencies.

5 The increase in the 2024-25 target is due to further centralisation of Department of Health activity to the Department of Corporate and Digital Development.

6 Includes requests related to user access, basic assistance, removal of documents created in error, and assistance creating, opening and closing records where escalation is not required.

7 The variations are due to increased efficiency.

8 The variations are due to a reduction in office space vacancies resulting from consolidation of office space requirements.

Digital government development

Objective: Transformative customer-focused digital solutions and services operating in a controlled ICT environment, leveraging technology and increasing connectivity to improve government service delivery.

ICT network services

Operation and oversight of government's ICT network, enterprise architecture, cyber security operations and sourcing of ICT services to manage and sustain government's digital ecosystem.

Agency business systems and support services

Deliver systems administration and support services, improvement initiatives, digital solutions and technical advice to manage digital systems that support agencies to deliver their services to the community.

Across government systems and support services

Deliver systems administration and support services, improvement initiatives, digital solutions and technical advice for enterprise systems that operate across government to support the Northern Territory Public Sector.

Digital projects

Coordinate and oversee project management, development initiatives and advice to deliver transformational, customer-focused digital solutions for agencies that improve government service delivery.

Data services

Provide data management, reporting services, improvement initiatives and advice to inform agency business decisions supporting service delivery improvement.

Digital communications

Provide online web services, communications, and digital solutions, development initiatives and advice to support agencies, and inform the community about government services.

Digital connectivity and strategy

Provide digital policy and strategy development, telecommunications advocacy and coordination, reform initiatives and advice to support the digital transformation of government services and development of a local digital economy.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Laptops, workstations and tablets | 25 000 | 24 500 | 25 000 |
| ICT Service Centre queries resolved on first contact | ≥ 70% | 70% | ≥ 70% |
| Availability of core agency business systems | ≥ 99% | 99% | ≥ 99% |
| Availability of core across government systems | ≥ 99% | 99% | ≥ 99% |
| Average annual unscheduled outages per core system | ≤ 2 | 1 | ≤ 2 |
| Enterprise digital programs in progress | 3 | 2 | 1 |
| Digital projects being managed | 28 | 21 | 20 |
| Data services requests resolved ¹ | 14 500 | 17 547 | 15 000 |
| Website service requests resolved | 20 000 | 20 000 | 20 000 |
| Major ICT projects overseen by the ICT Governance Board | ≥ 90% | 100% | ≥ 90% |
| Increase in the number of published datasets on the NT Open Data Portal | ≥ 25 | 32 | ≥ 30 |

¹ The variation in 2023-24 is due to an increase in IT systems-related requests during the year.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Shared services provided

Provide corporate and governance services to support functions and divisions assisted by the department, primarily NT Fleet and Data Centre Services.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | 1 864 | |
| Appropriation | | |
| Output | 311 065 | 356 443 |
| Commonwealth | | |
| Sales of goods and services | 45 790 | 49 549 |
| Interest revenue | | |
| Goods and services received free of charge | 323 | 321 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | 12 833 | 7 723 |
| TOTAL INCOME | 371 875 | 414 036 |
| EXPENSES | | |
| Employee expenses | 142 239 | 143 006 |
| Administrative expenses | | |
| Purchases of goods and services | 147 857 | 195 476 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 90 669 | 88 835 |
| Services free of charge | 323 | 321 |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | 294 | 1 225 |
| Capital | 3 446 | 1 864 |
| Community service obligations | | |
| Interest expenses | 16 529 | 20 278 |
| TOTAL EXPENSES | 401 357 | 451 005 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 29 482 | - 36 969 |

¹ Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 41 185 | 16 082 |
| Receivables | 8 137 | 8 137 |
| Prepayments | 20 443 | 20 443 |
| Inventories | | |
| Advances and investments | | |
| Property, plant and equipment | 621 310 | 579 906 |
| Other assets | 329 574 | 354 478 |
| TOTAL ASSETS | 1 020 649 | 979 046 |
| LIABILITIES | | |
| Deposits held | 65 | 65 |
| Creditors and accruals | 30 560 | 30 560 |
| Borrowings and advances | 613 800 | 580 686 |
| Provisions | 22 237 | 22 237 |
| Other liabilities | | |
| TOTAL LIABILITIES | 666 662 | 633 548 |
| NET ASSETS | 353 987 | 345 498 |
| EQUITY | | |
| Capital | | |
| Opening balance | 333 367 | 387 034 |
| Equity injections/withdrawals | 53 667 | 28 480 |
| Reserves | | |
| Accumulated funds | | |
| Opening balance | - 3 565 | - 33 047 |
| Current year surplus (+)/deficit (-) | - 29 482 | - 36 969 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 353 987 | 345 498 |

Cash flow statement

| | 2023-24 Revised \$000 | 2024-25 Budget \$000 |
|--|-----------------------------|----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | 1 864 | |
| Appropriation | | |
| Output | 311 065 | 356 443 |
| Commonwealth | | |
| Other agency receipts from sales of goods and services | 58 623 | 57 272 |
| Interest received | | |
| Total operating receipts | 371 552 | 413 715 |
| Operating payments | | |
| Payments to employees | 141 745 | 143 006 |
| Payments for goods and services | 147 857 | 195 476 |
| Grants and subsidies paid | | |
| Current | 294 | 1 225 |
| Capital | 3 446 | 1 864 |
| Community service obligations | | |
| Interest paid | 16 529 | 20 278 |
| Total operating payments | 309 871 | 361 849 |
| NET CASH FROM OPERATING ACTIVITIES | 61 681 | 51 866 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | 61 350 | 32 754 |
| Advances and investing payments | | |
| Total investing payments | 61 350 | 32 754 |
| NET CASH FROM INVESTING ACTIVITIES | - 61 350 | - 32 754 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | 35 663 | 16 980 |
| Commonwealth | | |
| Equity injections | 15 265 | 11 500 |
| Total financing receipts | 50 928 | 28 480 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | 77 971 | 72 695 |
| Equity withdrawals | 778 | |
| Service concession liability payments | | |
| Total financing payments | 78 749 | 72 695 |
| NET CASH FROM FINANCING ACTIVITIES | - 27 821 | - 44 215 |
| Net increase (+)/decrease (-) in cash held | - 27 490 | - 25 103 |
| Cash at beginning of financial year | 68 675 | 41 185 |
| CASH AT END OF FINANCIAL YEAR | 41 185 | 16 082 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|---|--------------------|-------------------|-----------------|------|
| | \$000 | \$000 | \$000 | |
| Capital grants and subsidies revenue | | | | |
| Commonwealth grants | 1 500 | | - 1 500 | 1 |
| Kakadu National Park telecommunications upgrade | 1 500 | | - 1 500 | |
| Other grants | 364 | | - 364 | 1 |
| Arnhem fibre upgrade project | 364 | | - 364 | |
| Output appropriation | 311 065 | 356 443 | 45 378 | 2 |
| Sales of goods and services | 45 790 | 49 549 | 3 759 | 3 |
| ICT infrastructure services | 22 889 | 29 546 | 6 657 | |
| Shared services corporate management charges | 13 792 | 13 487 | - 305 | |
| Rent recovery | 5 244 | 5 474 | 230 | |
| ICT identity and coordination services | 2 823 | | - 2 823 | |
| Salary sacrifice administrative fees | 1 042 | 1 042 | | |
| Goods and services received free of charge | 323 | 321 | - 2 | |
| Other revenue | 12 833 | 7 723 | - 5 110 | 4 |
| OPERATING REVENUE | 371 875 | 414 036 | 42 161 | |
| Capital appropriation | 35 663 | 16 980 | - 18 683 | 2 |
| CAPITAL RECEIPTS | 35 663 | 16 980 | - 18 683 | |

1 The variations are in line with relevant agreements.

2 The variations reflect the timing of funding in line with milestone payments for various ICT projects including the Acacia program and the Aboriginal Areas Protection Authority data management system, combined with additional funding from 2024-25 for development costs to progress eConveyancing and support small businesses to improve cyber security.

3 The variation primarily reflects an expected increase in ICT infrastructure services provided to the Department of Education in 2024-25.

4 The variation largely reflects one-off cost recovery for ICT system development costs including the Acacia program, SerPro policing system and Strengthening Medicare package in 2023-24.

Data Centre Services

| Business line | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Income | 29 237 | 29 722 | 31 559 | 1 |
| Data centre management | 29 237 | 29 722 | 31 559 | |
| Expenses | 23 664 | 24 386 | 25 831 | 1 |
| Data centre management | 23 664 | 24 386 | 25 831 | |
| Surplus (+)/deficit (-) before income tax | 5 573 | 5 336 | 5 728 | |

2024-25 staffing: 44 FTE

1 The increase in 2024-25 is primarily due to the transfer of the Application Development Services Unit to Data Centre Services from the Department of Corporate and Digital Development.

Business division profile

Data Centre Services delivers core ICT infrastructure and support services to Territory Government agencies.

Performance

Performance in 2024-25 is expected to be broadly consistent with 2023-24.

Business line

Data centre management

Objective: Operate a computing environment that is reliable, adaptable and secure for government’s critical digital business systems, with high levels of performance and availability.

Activities: Deliver high quality, reliable and secure enterprise-scale computing services across a diverse range of technology platforms that support government operations.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Fully managed servers ^{1,2} | 1 800 | 1 880 | 2 030 |
| Data storage area network (terabytes) ^{1,2} | 12 000 | 12 700 | 14 000 |
| Virtual server computing availability | 100% | 100% | 100% |
| Mainframe computing availability | 100% | 100% | 100% |

1 The variation in 2023-24 is mainly due to the consolidation of agency business systems into Data Centre Services’ hosting environment and major project initiatives.

2 The increase in the 2024-25 target reflects additional workloads related to the Security of Critical Infrastructure reforms and the departments of Education and Health moving onto Data Centre Services managed services.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Sales of goods and services | 29 176 | 31 013 |
| Interest revenue | 546 | 546 |
| Rent and dividends | | |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | | |
| TOTAL INCOME | 29 722 | 31 559 |
| EXPENSES | | |
| Employee expenses | 6 796 | 7 195 |
| Administrative expenses | | |
| Purchases of goods and services | 13 049 | 15 223 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 4 352 | 3 253 |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | | |
| Capital | | |
| Interest expenses | 189 | 160 |
| TOTAL EXPENSES | 24 386 | 25 831 |
| SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX | 5 336 | 5 728 |
| Income tax expense | 1 601 | 1 718 |
| NET SURPLUS (+)/DEFICIT (-) | 3 735 | 4 010 |

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 10 238 | 11 119 |
| Receivables | 3 186 | 3 186 |
| Prepayments | 11 561 | 11 561 |
| Inventories | | |
| Advances and investments | | |
| Property, plant and equipment | 22 627 | 22 684 |
| Other assets | | |
| TOTAL ASSETS | 47 612 | 48 550 |
| LIABILITIES | | |
| Deposits held | | |
| Creditors and accruals | 639 | 639 |
| Borrowings and advances | 9 821 | 8 500 |
| Provisions | 4 683 | 4 937 |
| Other liabilities | 851 | 851 |
| TOTAL LIABILITIES | 15 994 | 14 927 |
| NET ASSETS | 31 618 | 33 623 |
| EQUITY | | |
| Capital | | |
| Opening balance | 4 563 | 4 563 |
| Equity injections/withdrawals | | |
| Reserves | | |
| Accumulated funds | | |
| Opening balance | 25 188 | 27 055 |
| Current year surplus (+)/deficit (-) | 3 735 | 4 010 |
| Dividends paid/payable | - 1 868 | - 2 005 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 31 618 | 33 623 |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Receipts from sales of goods and services | 29 176 | 31 013 |
| Interest received | 546 | 546 |
| Total operating receipts | 29 722 | 31 559 |
| Operating payments | | |
| Payments to employees | 6 796 | 7 195 |
| Payments for goods and services | 13 049 | 15 223 |
| Grants and subsidies paid | | |
| Current | | |
| Capital | | |
| Interest paid | 189 | 160 |
| Income tax paid | 1 573 | 1 601 |
| Total operating payments | 21 607 | 24 179 |
| NET CASH FROM OPERATING ACTIVITIES | 8 115 | 7 380 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | 4 870 | 3 310 |
| Advances and investing payments | | |
| Total investing payments | 4 870 | 3 310 |
| NET CASH FROM INVESTING ACTIVITIES | - 4 870 | - 3 310 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Equity injections | | |
| Total financing receipts | | |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | 1 292 | 1 321 |
| Dividends paid | 1 835 | 1 868 |
| Equity withdrawals | 330 | |
| Service concession liability payments | | |
| Total financing payments | 3 457 | 3 189 |
| NET CASH FROM FINANCING ACTIVITIES | - 3 457 | - 3 189 |
| Net increase (+)/decrease (-) in cash held | - 212 | 881 |
| Cash at beginning of financial year | 10 450 | 10 238 |
| CASH AT END OF FINANCIAL YEAR | 10 238 | 11 119 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|------------------------------------|--------------------|-------------------|--------------|------|
| | \$000 | \$000 | \$000 | |
| Sales of goods and services | 29 176 | 31 013 | 1 837 | 1 |
| Data centre management | 29 176 | 31 013 | 1 837 | |
| Interest revenue | 546 | 546 | | |
| OPERATING REVENUE | 29 722 | 31 559 | 1 837 | |

1 The variation mainly reflects new revenue for application services from 2024-25 following the transfer of the Application Development Services unit to Data Centre Services from the Department of Corporate and Digital Development.

NT Fleet

| Business line | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Income | 41 997 | 44 975 | 44 623 | 1, 2 |
| Vehicle fleet services | 41 997 | 44 975 | 44 623 | |
| Expenses | 30 354 | 31 497 | 31 900 | 2 |
| Vehicle fleet services | 30 354 | 31 497 | 31 900 | |
| Surplus (+)/deficit (-) before income tax | 11 643 | 13 478 | 12 723 | |

2024-25 staffing: 22 FTE

- 1 The variation in 2023-24 is primarily due to higher than anticipated vehicle sale prices.
- 2 The vehicle management services function transferred from the Department of Corporate and Digital Development from 1 April 2024.

Business division profile

NT Fleet operates the Northern Territory Government vehicle fleet, with the exception of Northern Territory Police and Northern Territory Fire and Emergency Service vehicles.

Performance

Performance improved in 2023-24 due to elevated market demand for second hand vehicles which is expected to normalise in 2024-25.

Business line

Vehicle fleet services

Objective: Safe, cost-efficient, fit-for-purpose vehicles that support agencies' business requirements.

Activities: Acquisition, leasing, whole-of-life management and disposal of a diverse fleet of vehicle assets used by agencies to deliver their core business.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Vehicles managed ¹ | 3 510 | 3 521 | 3 521 |
| Light vehicles meeting fuel and safety standards | 100% | 100% | 100% |
| Light vehicles managed within the Northern Territory Government fleet policy ² | ≥ 90% | 81% | ≥ 90% |
| Electric vehicles in the Territory fleet ³ | 40 | 104 | 150 |

- 1 Revised measure.
- 2 The variation in 2023-24 is due to delays in vehicle deliveries resulting in vehicle leases being extended where required.
- 3 The variation in 2023-24 and increase in the 2024-25 target reflects improvement in supplier delivery times for electric vehicles and increased uptake by agencies.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Grants and subsidies revenue | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Sales of goods and services | 35 640 | 36 322 |
| Interest revenue | 494 | 494 |
| Rent and dividends | | |
| Gain (+)/loss (-) on disposal of assets | 8 500 | 7 600 |
| Other revenue | 341 | 207 |
| TOTAL INCOME | 44 975 | 44 623 |
| EXPENSES | | |
| Employee expenses | 2 423 | 3 070 |
| Administrative expenses | | |
| Purchases of goods and services | 14 218 | 13 974 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 14 856 | 14 856 |
| Other administrative expenses | | |
| Grants and subsidies expenses | | |
| Current | | |
| Capital | | |
| Interest expenses | | |
| TOTAL EXPENSES | 31 497 | 31 900 |
| SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX | 13 478 | 12 723 |
| Income tax expense | 4 043 | 3 817 |
| NET SURPLUS (+)/DEFICIT (-) | 9 435 | 8 906 |

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 6 334 | 6 270 |
| Receivables | 1 663 | 1 663 |
| Prepayments | 2 061 | 2 061 |
| Inventories | | |
| Advances and investments | | |
| Property, plant and equipment | 121 409 | 130 178 |
| Other assets | 3 024 | 2 999 |
| TOTAL ASSETS | 134 491 | 143 171 |
| LIABILITIES | | |
| Deposits held | | |
| Creditors and accruals | 5 700 | 5 700 |
| Borrowings and advances | | |
| Provisions | 8 731 | 8 505 |
| Other liabilities | 3 | 3 |
| TOTAL LIABILITIES | 14 434 | 14 208 |
| NET ASSETS | 120 057 | 128 963 |
| EQUITY | | |
| Capital | | |
| Opening balance | 565 | 565 |
| Equity injections/withdrawals | | |
| Reserves | | |
| Accumulated funds | | |
| Opening balance | 110 057 | 119 492 |
| Current year surplus (+)/deficit (-) | 9 435 | 8 906 |
| Dividends paid/payable | | |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 120 057 | 128 963 |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Grants and subsidies received | | |
| Current | | |
| Capital | | |
| Community service obligations | | |
| Receipts from sales of goods and services | 35 981 | 36 529 |
| Interest received | 494 | 494 |
| Total operating receipts | 36 475 | 37 023 |
| Operating payments | | |
| Payments to employees | 2 423 | 3 070 |
| Payments for goods and services | 14 218 | 13 974 |
| Grants and subsidies paid | | |
| Current | | |
| Capital | | |
| Interest paid | | |
| Income tax paid | 3 762 | 4 043 |
| Total operating payments | 20 403 | 21 087 |
| NET CASH FROM OPERATING ACTIVITIES | 16 072 | 15 936 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | 20 000 | 19 000 |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | 20 000 | 19 000 |
| Investing payments | | |
| Purchases of assets | 47 000 | 35 000 |
| Advances and investing payments | | |
| Total investing payments | 47 000 | 35 000 |
| NET CASH FROM INVESTING ACTIVITIES | - 27 000 | - 16 000 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Equity injections | | |
| Total financing receipts | | |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | | |
| Dividends paid | | |
| Equity withdrawals | | |
| Service concession liability payments | | |
| Total financing payments | | |
| NET CASH FROM FINANCING ACTIVITIES | | |
| Net increase (+)/decrease (-) in cash held | - 10 928 | - 64 |
| Cash at beginning of financial year | 17 262 | 6 334 |
| CASH AT END OF FINANCIAL YEAR | 6 334 | 6 270 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|--------------|----------|
| | \$000 | \$000 | \$000 | |
| Sales of goods and services | 35 640 | 36 322 | 682 | 1 |
| Vehicle lease revenue | 35 640 | 36 322 | 682 | |
| Interest revenue | 494 | 494 | | |
| Gain (+)/loss (-) on disposal of assets | 8 500 | 7 600 | - 900 | 2 |
| Other revenue | 341 | 207 | - 134 | |
| OPERATING REVENUE | 44 975 | 44 623 | - 352 | |

1 The variation reflects increased fleet charges expected from 2024-25.

2 The decrease reflects lower vehicle sales volumes and prices expected in 2024-25.

Northern Territory Police

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--|-------------------|--------------------|-------------------|---------|
| | \$000 | \$000 | \$000 | |
| Policing services | 418 804 | 484 109 | 507 665 | 1, 2, 3 |
| Community safety, crime prevention and safer roads | 418 804 | 484 109 | 507 665 | |
| Corporate and shared services | 53 682 | 53 897 | 53 800 | 1, 4 |
| Corporate and governance | 15 690 | 16 078 | 16 030 | |
| Shared services received | 37 992 | 37 819 | 37 770 | |
| Total expenses | 472 486 | 538 006 | 561 465 | |
| Appropriation | | | | |
| Output | 375 503 | 434 322 | 464 269 | |
| Capital | 8 258 | 7 284 | 7 354 | |
| Commonwealth | 25 484 | 32 834 | 30 892 | |

2024-25 staffing: 2,096 FTE

- The 2023-24 Budget figures have been disaggregated to separate policing functions from the former Northern Territory Police, Fire and Emergency Service agency into a standalone Northern Territory Police agency.
- The variation in 2023-24 is primarily due to the implementation of the Police Review response and the transfer of the Social Order Response Team from the Department of the Chief Minister and Cabinet to Northern Territory Police.
- The increase in 2024-25 is because of the full establishment of the Territory Safety Division and implementation of the Police Review response, partially offset by finalisation of time-limited Commonwealth funding for Strengthening Community Safety in Central Australia.
- Northern Territory Police provides financial and other corporate and governance services to the Northern Territory Fire and Emergency Service under a temporary arrangement, however, these services are yet to be quantified and reflected in a formal shared services arrangement.

Agency profile

Northern Territory Police's core functions, as outlined under the *Police Administration Act 1978*, include upholding the law and maintaining social order, protecting life and property, preventing, detecting, investigating and prosecuting offences, managing road safety education and enforcement measures, and managing the provision of services in emergencies.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| Police Review response and full establishment of the Territory Safety Division | 50 000 | 75 000 |
| Key existing initiatives | | |
| Remote Policing Implementation Plan | 10 163 | 10 163 |
| Wellbeing strategy | 3 000 | 3 000 |
| Airwing police aircraft replacement with leasing model | 2 300 | 2 300 |
| New capital works | | |
| Police Review response – five-year rolling police infrastructure and housing program | | 25 000 |

Output groups and objectives

Policing services

Objective: Improved community safety and crime prevention through policing, law enforcement and engagement, and partnership activities.

Community safety, crime prevention and safer roads

Provide timely, high quality and effective response activities to community issues, including:

- a visible presence in our community
- efficient call centre operations
- crime detection capability and management of high harm offenders
- care and protection of victim-survivors and witnesses
- reducing harm caused on our roads, through engagement and enforcement activities
- responding to and investigating road crash incidents
- a safe environment and care for all persons in custody
- resourcing and planning for the search and rescue of people, vehicles, vessels and aircraft on land, seas, inland waterways and urban environments
- service provision to the judiciary
- engagement with our urban, regional and remote communities
- reducing the impact of harm caused by antisocial behaviour, family and domestic violence, and alcohol misuse by delivering enforcement, support and prevention services
- youth engagement through effective alternative pathways, diverting youth away from the criminal justice system
- preventative measures aimed at promoting public safety by reducing the opportunities and conditions for crime to occur
- fostering collaboration with established national bodies on matters of national security.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Graduated sworn police members trained and deployed ¹ | 162 | 166 | ≥ 169 |
| Graduated Aboriginal liaison officers trained and deployed ² | 30 | 41 | ≥ 30 |
| Crimes against the person cleared up within 30 days ^{3,4} | ≥ 85% | 93% | ≥ 85% |
| Crimes against property cleared up within 30 days ^{3,5} | ≥ 55% | 94% | ≥ 85% |
| 000 calls answered within 10 seconds ⁶ | ≥ 90% | 76% | ≥ 90% |
| Total offences per 100,000 population ⁷ | ≤ 24 909 | 25 401 | ≤ 24 909 |
| Domestic violence-related assaults as a proportion of total assaults | ≤ 64% | 67% | ≤ 64% |
| Domestic violence offenders reoffending within 2 years | ≤ 31% | 34% | ≤ 31% |
| Victim-survivors of domestic violence offences subject to further violent offending within 2 years | ≤ 29% | 31% | ≤ 29% |
| Property crime offenders reoffending within 2 years | ≤ 32% | 34% | ≤ 32% |
| Property crime re-victimisation within 2 years | ≤ 15% | 18% | ≤ 15% |
| Driver alcohol tests returned as positive | ≤ 10% | 9% | ≤ 10% |
| Driver drug tests returned as positive | ≤ 17% | 14% | ≤ 17% |
| Road deaths per 100,000 registered vehicles | ≤ 14 | 19 | ≤ 14 |
| Road deaths of Aboriginal and Torres Strait Islander people as a proportion of total road deaths | ≤ 26% | 54% | ≤ 26% |
| Motor vehicle crash victims admitted to hospital | ≤ 8% | 6% | ≤ 8% |
| Proportion of diversion events for youth who have been apprehended ⁸ | ≥ 45% | 36% | ≥ 45% |

1 Comprises the ranks of constable, Aboriginal community police officer and police auxiliary.

2 The variation in 2023-24 reflects efforts in actively seeking and recruiting across Aboriginal demographics.

3 A cleared criminal incident is one that has been finalised by commencing legal proceedings or otherwise.

4 The variation in 2023-24 is due to domestic and family violence being the predominant crime against the person type, with the identity of the offender being already known.

5 The variation in 2023-24 is attributed to increased use of CCTV in the community leading to timelier identification of offenders, in addition to the identity of the offender being already known in some instances.

6 The variation in 2023-24 is due to resource and demand challenges.

7 Includes all offence types.

8 The variation in 2023-24 is due to a higher proportion of apprehended youths being ineligible for diversion.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's executive functions, including executive support, human resources, governance and risk services, and corporate communications.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | 1 298 | 465 |
| Capital | | |
| Appropriation | | |
| Output | 434 322 | 464 269 |
| Commonwealth | 32 834 | 30 492 |
| Sales of goods and services | 7 952 | 7 830 |
| Interest revenue | | |
| Goods and services received free of charge | 37 819 | 37 770 |
| Gain (+)/loss (-) on disposal of assets | 100 | 100 |
| Other revenue | 1 482 | 897 |
| TOTAL INCOME | 515 807 | 541 823 |
| EXPENSES | | |
| Employee expenses | 367 597 | 392 430 |
| Administrative expenses | | |
| Purchases of goods and services | 94 893 | 97 266 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 31 583 | 29 286 |
| Services free of charge | 37 819 | 37 770 |
| Other administrative expenses | 893 | |
| Grants and subsidies expenses | | |
| Current | 4 926 | 4 432 |
| Capital | | |
| Community service obligations | | |
| Interest expenses | 295 | 281 |
| TOTAL EXPENSES | 538 006 | 561 465 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 22 199 | - 19 642 |

Income administered for the Central Holding Authority

| | | |
|-------------------------------|------------|------------|
| INCOME | | |
| Taxation revenue | | |
| Commonwealth revenue | | |
| Current grants | | |
| Capital grants | | |
| Fees from regulatory services | 779 | 809 |
| Interest revenue | | |
| Royalties and rents | | |
| Other revenue | | |
| TOTAL INCOME | 779 | 809 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 16 307 | 16 307 |
| Receivables | 2 546 | 2 546 |
| Prepayments | 328 | 328 |
| Inventories | 3 527 | 3 527 |
| Advances and investments | | |
| Property, plant and equipment | 393 878 | 375 518 |
| Other assets | 1 066 | 1 064 |
| TOTAL ASSETS | 417 652 | 399 290 |
| LIABILITIES | | |
| Deposits held | 7 717 | 7 717 |
| Creditors and accruals | 21 133 | 21 133 |
| Borrowings and advances | 56 481 | 50 007 |
| Provisions | 59 400 | 59 400 |
| Other liabilities | 669 | 669 |
| TOTAL LIABILITIES | 145 400 | 138 926 |
| NET ASSETS | 272 252 | 260 364 |
| EQUITY | | |
| Capital | | |
| Opening balance | 722 560 | 646 357 |
| Equity injections/withdrawals | - 76 203 | 7 754 |
| Reserves | 100 070 | 100 070 |
| Accumulated funds | | |
| Opening balance | - 451 976 | - 474 175 |
| Current year surplus (+)/deficit (-) | - 22 199 | - 19 642 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 272 252 | 260 364 |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | 1 298 | 465 |
| Capital | | |
| Appropriation | | |
| Output | 434 322 | 464 269 |
| Commonwealth | 32 834 | 30 492 |
| Other agency receipts from sales of goods and services | 5 371 | 8 727 |
| Interest received | | |
| Total operating receipts | 473 825 | 503 953 |
| Operating payments | | |
| Payments to employees | 376 267 | 392 430 |
| Payments for goods and services | 91 200 | 97 266 |
| Grants and subsidies paid | | |
| Current | 4 926 | 4 432 |
| Capital | | |
| Community service obligations | | |
| Interest paid | 295 | 281 |
| Total operating payments | 472 688 | 494 409 |
| NET CASH FROM OPERATING ACTIVITIES | 1 137 | 9 544 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | 4 197 | 4 597 |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | 4 197 | 4 597 |
| Investing payments | | |
| Purchases of assets | 12 149 | 12 519 |
| Advances and investing payments | | |
| Total investing payments | 12 149 | 12 519 |
| NET CASH FROM INVESTING ACTIVITIES | - 7 952 | - 7 922 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | 7 284 | 7 354 |
| Commonwealth | | 400 |
| Equity injections | 10 998 | |
| Total financing receipts | 18 282 | 7 754 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | 10 009 | 9 376 |
| Equity withdrawals | 2 453 | |
| Service concession liability payments | | |
| Total financing payments | 12 462 | 9 376 |
| NET CASH FROM FINANCING ACTIVITIES | 5 820 | - 1 622 |
| Net increase (+)/decrease (-) in cash held | - 995 | |
| Cash at beginning of financial year | 17 302 | 16 307 |
| CASH AT END OF FINANCIAL YEAR | 16 307 | 16 307 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|----------------|------|
| | \$000 | \$000 | \$000 | |
| Current grants and subsidies revenue | | | | |
| Commonwealth grants | 320 | | - 320 | |
| National Crime Intelligence Security Tranche 1 funding | 160 | | - 160 | |
| Australia-New Zealand Counter Terrorism Council | 160 | | - 160 | |
| Other grants | 978 | 465 | - 513 | |
| Disaster Ready Fund | 474 | 394 | - 80 | |
| City Safe Patrols | 400 | | - 400 | |
| Automatic Number Plate Recognition System | 71 | 71 | | |
| Vocational education and training in schools – cadet program | 33 | | - 33 | |
| Output appropriation | 434 322 | 464 269 | 29 947 | 1 |
| Commonwealth appropriation | | | | |
| National partnership agreements | 32 834 | 30 492 | - 2 342 | 2 |
| Northern Territory Remote Aboriginal Investment – community safety | 25 484 | 30 492 | 5 008 | |
| Strengthening Community Safety in Central Australia | 7 100 | | - 7 100 | |
| Community-led Alcohol Harm Reduction | 250 | | - 250 | |
| Sales of goods and services | 7 952 | 7 830 | - 122 | |
| Safe NT | 4 264 | 4 264 | | |
| School-based policing | 3 000 | 3 000 | | |
| Other | 688 | 566 | - 122 | |
| Goods and services received free of charge | 37 819 | 37 770 | - 49 | |
| Gain (+)/loss (-) on disposal of assets | 100 | 100 | | |
| Other revenue | 1 482 | 897 | - 585 | 3 |
| Community safety communications | 348 | | - 348 | |
| Seconded staff arrangements | 316 | 316 | | |
| Reimbursement of power expenses | 200 | | - 200 | |
| Other | 618 | 581 | - 37 | |
| OPERATING REVENUE | 515 807 | 541 823 | 26 016 | |
| Capital appropriation | 7 284 | 7 354 | 70 | |
| Commonwealth capital appropriation | | 400 | 400 | 2 |
| CAPITAL RECEIPTS | 7 284 | 7 754 | 470 | |

1 The increase reflects the funding profile for the full establishment of the Territory Safety Division and implementation of Government's response to the Police Review.

2 The variations are in line with relevant Commonwealth agreements.

3 The decrease largely reflects one-off funding in 2023-24.

Northern Territory Fire and Emergency Service

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|---|-------------------|--------------------|-------------------|------|
| | \$000 | \$000 | \$000 | |
| Fire and rescue service | 48 729 | 49 917 | 50 112 | 1 |
| Fire prevention and response management | 48 729 | 49 917 | 50 112 | |
| Emergency service | 4 898 | 7 021 | 9 553 | 1, 2 |
| Emergency and preparedness services | 4 898 | 7 021 | 9 553 | |
| Corporate and shared services | | 4 620 | 4 657 | 1, 3 |
| Corporate and governance | | 350 | 400 | |
| Shared services received | | 4 270 | 4 257 | |
| Total expenses | 53 627 | 61 558 | 64 322 | |
| Appropriation | | | | |
| Output | 44 993 | 45 631 | 49 132 | |
| Capital | 2 531 | 3 505 | 3 435 | |
| Commonwealth | 2 339 | 7 241 | 2 339 | |

2024-25 staffing: 292 FTE

- 1 The 2023-24 Budget figures reflect the disaggregation of fire and emergency services functions from the former Northern Territory Police, Fire and Emergency Services agency into a standalone Northern Territory Fire and Emergency Service agency.
- 2 The variation in 2023-24 is due to additional Commonwealth funding for the Disaster Ready Fund. The increase in 2024-25 is mostly due to additional funding for the enhancing emergency management initiative.
- 3 The corporate and governance output solely reflects expenses for the Office of the Chief Executive. Northern Territory Police is also providing financial and other corporate and governance services to the Northern Territory Fire and Emergency Service under a temporary arrangement, however, these services are yet to be quantified and reflected in a formal shared services arrangement.

Agency profile

The Northern Territory Fire and Emergency Service comprises the Northern Territory Fire and Rescue Service and the Northern Territory Emergency Service. The department's core functions include protecting life, property and the environment against fire and other emergencies to enhance community safety, and minimising the impact of disasters, hazards and emergencies on the Territory community through effective preparedness, planning and mitigations measures, including engaging with stakeholders.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| Enhancing emergency management | | 3 000 |
| Key existing initiatives | | |
| Northern Territory Fire and Rescue Service reform – stage 1 | 5 000 | 5 000 |
| Disaster Ready Fund ¹ | 2 356 | 1 907 |

- 1 Includes Commonwealth funding.

Output groups and objectives

Fire and rescue service

Objective: Protection of life, property and the environment against fire and other emergencies to enhance community safety.

Fire prevention and response management

Provide a range of fire and emergency management activities aimed at:

- building community resilience through partnering with volunteers, stakeholders and local communities
- enhancing community education and training to improve preparedness and awareness
- providing proactive hazard reduction and advocacy for fire management
- ensuring capabilities and resources meet evolving community expectations for preventative and responsive operational activities.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Buildings deemed compliant at first inspection after occupancy permit issued ¹ | ≥ 55% | 21% | ≥ 55% |
| Career firefighters meeting minimum training requirements for current rank ² | ≥ 80% | 72% | ≥ 80% |
| Auxiliary and volunteer firefighters meeting minimum training requirements | ≥ 80% | 82% | ≥ 80% |
| Median response time (minutes): | | | |
| – Territory-wide emergency response areas ³ | ≤ 8 | 6.4 | ≤ 8 |
| – outer regional emergency response areas ³ | ≤ 8 | 7 | ≤ 8 |
| – remote emergency response areas ³ | ≤ 8 | 5.8 | ≤ 8 |
| – very remote emergency response areas ³ | ≤ 10 | 6.2 | ≤ 10 |
| Fire incidents attended | 4 870 | 4 700 | 4 870 |
| Structure fires contained to room or object of origin within an emergency response area ^{3,4} | ≥ 90% | 75% | ≥ 90% |
| Structure fires contained to room or object of origin outside of an emergency response area ⁴ | ≥ 50% | 75% | ≥ 50% |
| Wildfires contained within 60 minutes ⁵ | ≥ 90% | 90% | ≥ 90% |
| Fires investigated for which cause was determined | ≥ 75% | 85% | ≥ 75% |
| Community resilience and awareness programs delivered ¹ | ≥ 500 | 300 | ≥ 500 |
| Building and fire safety inspections conducted by operational crews ¹ | ≥ 400 | 300 | ≥ 400 |
| Fire-break inspections ⁶ | 850 | 1 200 | 850 |
| Unwanted alarm responses as a proportion of total alarm responses ^{4,7} | ≤ 50% | 93% | ≤ 50% |
| Vehicle crashes attended ⁴ | ≤ 186 | 240 | ≤ 186 |
| Vehicle crashes attended involving injuries and or extraction of victim(s) from vehicle ⁴ | ≤ 11% | 14% | ≤ 11% |

1 The variation in 2023-24 is due to ongoing legacy building safety issues, historic certification practices and non-compliance with the National Construction Code.

2 The variation in 2023-24 is due to resource and demand challenges.

3 An emergency response area has a permanent or volunteer Northern Territory Fire and Rescue Service presence.

4 This measure is volatile from year to year.

5 A wildfire is defined as a landscape fire (bush and grass).

6 The variation in 2023-24 is due to targeting high risk areas in response to extreme fire season conditions.

7 An unwanted alarm response occurs when the Northern Territory Fire and Rescue Service responds to a call where there is no fire or other emergency present.

Emergency service

Objective: Minimise the impact of disasters, hazards and emergencies on our community, through effective preparedness, planning and mitigation measures, including engaging with stakeholders.

Emergency and preparedness services

Provide a range of emergency and preparedness services through our dedicated staff and volunteers, including:

- emergency management activities to increase disaster preparedness in our community
- hazard management activities to enhance community preparedness through proactive initiatives aimed at building resilience
- ensuring prevention, preparation, response and recovery to limit the impact of emergency events.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|--|-------------------|---------------------|-------------------|
| Volunteer members meeting minimum operational training requirements ¹ | 100% | 46% | 100% |
| Emergency management courses delivered ² | ≥ 40 | 14 | ≥ 40 |
| Hazard management courses delivered to emergency service personnel ² | ≥ 50 | 14 | ≥ 50 |
| Local emergency plans reviewed by 1 November ³ | 100% | 100% | 100% |
| Regional emergency plans reviewed by 1 November ⁴ | 100% | 100% | 100% |
| Territory Emergency Plan reviewed by 1 November ⁵ | Achieved | Achieved | Achieved |
| Community education programs delivered to members of the public | ≥ 50 | 58 | ≥ 50 |

1 The variation in 2023-24 reflects the first year of a new measure. The Northern Territory Emergency Service will continue work to improve the number of volunteers meeting minimum training requirements.

2 The variation in 2023-24 is due to resource and demand challenges.

3 It is a statutory requirement for the operation and effectiveness of the Territory's 46 local emergency plans to be reviewed at least once every 12 months.

4 It is a statutory requirement for the operation and effectiveness of the Territory's two regional emergency plans to be reviewed at least once every 12 months.

5 It is a statutory requirement for the operation and effectiveness of the Territory Emergency Plan to be reviewed at least once every 12 months.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's executive functions, including executive support, human resources, governance and risk services, and corporate communications.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | 30 | |
| Capital | | |
| Appropriation | | |
| Output | 45 631 | 49 132 |
| Commonwealth | 7 241 | 2 339 |
| Sales of goods and services | 991 | 917 |
| Interest revenue | | |
| Goods and services received free of charge | 4 270 | 4 257 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | 11 | 11 |
| TOTAL INCOME | 58 174 | 56 656 |
| EXPENSES | | |
| Employee expenses | 37 698 | 40 322 |
| Administrative expenses | | |
| Purchases of goods and services | 11 331 | 12 120 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 5 704 | 5 759 |
| Services free of charge | 4 270 | 4 257 |
| Other administrative expenses | 226 | |
| Grants and subsidies expenses | | |
| Current | 2 329 | 1 864 |
| Capital | | |
| Community service obligations | | |
| Interest expenses | | |
| TOTAL EXPENSES | 61 558 | 64 322 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 3 384 | - 7 666 |

Income administered for the Central Holding Authority

| | | |
|-------------------------------|--------------|--------------|
| INCOME | | |
| Taxation revenue | | |
| Commonwealth revenue | | |
| Current grants | | |
| Capital grants | | |
| Fees from regulatory services | 4 785 | 4 972 |
| Interest revenue | | |
| Royalties and rents | | |
| Other revenue | | |
| TOTAL INCOME | 4 785 | 4 972 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 4 741 | 2 834 |
| Receivables | 171 | 171 |
| Prepayments | 87 | 87 |
| Inventories | | |
| Advances and investments | | |
| Property, plant and equipment | 117 159 | 114 835 |
| Other assets | | |
| TOTAL ASSETS | 122 158 | 117 927 |
| LIABILITIES | | |
| Deposits held | | |
| Creditors and accruals | 1 210 | 1 210 |
| Borrowings and advances | | |
| Provisions | 8 088 | 8 088 |
| Other liabilities | | |
| TOTAL LIABILITIES | 9 298 | 9 298 |
| NET ASSETS | 112 860 | 108 629 |
| EQUITY | | |
| Capital | | |
| Opening balance | | 93 147 |
| Equity injections/withdrawals | 93 147 | 3 435 |
| Reserves | 23 097 | 23 097 |
| Accumulated funds | | |
| Opening balance | | - 3 384 |
| Current year surplus (+)/deficit (-) | - 3 384 | - 7 666 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 112 860 | 108 629 |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | 30 | |
| Capital | | |
| Appropriation | | |
| Output | 45 631 | 49 132 |
| Commonwealth | 7 241 | 2 339 |
| Other agency receipts from sales of goods and services | 18 037 | 928 |
| Interest received | | |
| Total operating receipts | 70 939 | 52 399 |
| Operating payments | | |
| Payments to employees | 29 028 | 40 322 |
| Payments for goods and services | 27 996 | 12 120 |
| Grants and subsidies paid | | |
| Current | 2 329 | 1 864 |
| Capital | | |
| Community service obligations | | |
| Interest paid | | |
| Total operating payments | 59 353 | 54 306 |
| NET CASH FROM OPERATING ACTIVITIES | 11 586 | - 1 907 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | 495 | 495 |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | 495 | 495 |
| Investing payments | | |
| Purchases of assets | 4 000 | 3 930 |
| Advances and investing payments | | |
| Total investing payments | 4 000 | 3 930 |
| NET CASH FROM INVESTING ACTIVITIES | - 3 505 | - 3 435 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | 3 505 | 3 435 |
| Commonwealth | | |
| Equity injections | 2 453 | |
| Total financing receipts | 5 958 | 3 435 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | | |
| Equity withdrawals | 9 298 | |
| Service concession liability payments | | |
| Total financing payments | 9 298 | |
| NET CASH FROM FINANCING ACTIVITIES | - 3 340 | 3 435 |
| Net increase (+)/decrease (-) in cash held | 4 741 | - 1 907 |
| Cash at beginning of financial year | | 4 741 |
| CASH AT END OF FINANCIAL YEAR | 4 741 | 2 834 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|-----------|------|
| | \$000 | \$000 | \$000 | |
| Current grants and subsidies revenue | | | | |
| Other grants | 30 | | - 30 | |
| Digital mapping capability project | 30 | | - 30 | |
| Output appropriation | 45 631 | 49 132 | 3 501 | 1 |
| Commonwealth appropriation | | | | |
| National partnership agreements | 7 241 | 2 339 | - 4 902 | 2 |
| Disaster ready fund | 4 902 | | - 4 902 | |
| Provision of fire services for Commonwealth properties | 2 339 | 2 339 | | |
| Sales of goods and services | 991 | 917 | - 74 | |
| Ayers Rock Resort Corporation | 500 | 500 | | |
| Nhulunbuy Corporation | 367 | 367 | | |
| Other | 124 | 50 | - 74 | |
| Goods and services received free of charge | 4 270 | 4 257 | - 13 | |
| Other revenue | 11 | 11 | | |
| Other | 11 | 11 | | |
| OPERATING REVENUE | 58 174 | 56 656 | - 1 518 | |
| Capital appropriation | 3 505 | 3 435 | - 70 | |
| CAPITAL RECEIPTS | 3 505 | 3 435 | - 70 | |

1 The variation largely reflects additional funding from 2024-25 to improve emergency management capability and capacity.

2 The variation is in line with the relevant Commonwealth agreement. Disaster ready funding is expected to be expended across multiple financial years to 2026-27.

Department of Education

| Output group/Output | 2023-24 Budget | 2023-24 Revised | 2024-25 Budget | Note |
|--------------------------------------|-------------------|--------------------|-------------------|---------|
| | \$000 | \$000 | \$000 | |
| Government education | 830 346 | 841 288 | 930 963 | 1, 2, 3 |
| Early years | 28 396 | 30 393 | 29 132 | |
| Preschool education | 44 848 | 45 711 | 46 134 | |
| Primary years education | 438 701 | 439 462 | 496 743 | |
| Secondary years education | 306 944 | 314 958 | 347 108 | |
| International education | 1 892 | 1 149 | 2 254 | |
| Higher education | 9 565 | 9 615 | 9 592 | |
| Non-government education | 300 205 | 311 650 | 316 166 | 1, 4 |
| Primary years education | 145 648 | 151 472 | 153 662 | |
| Secondary years education | 154 557 | 160 178 | 162 504 | |
| Corporate and shared services | 93 220 | 83 899 | 87 906 | 1, 5 |
| Corporate and governance | 22 035 | 26 534 | 23 064 | |
| Shared services received | 71 185 | 57 365 | 64 842 | |
| Total expenses | 1 223 771 | 1 236 837 | 1 335 035 | |
| Appropriation | | | | |
| Output | 548 589 | 549 291 | 610 333 | |
| Capital | | | 650 | |
| Commonwealth | 496 762 | 528 251 | 544 596 | |

2024-25 staffing: 4,330 FTE

- 1 The 2023-24 Budget figures have been revised to reflect the reallocation of various cost centre outputs within the corporate and governance output, including teacher attraction and recruitment, teacher workforce programs, education engagement strategy programs, government schools improvement strategies and support services.
- 2 The variations in the early years, preschool education, primary years education and secondary years education outputs in 2023-24 are primarily due to the carryover of unspent funds from 2022-23 to 2023-24. The variation in the international education output is primarily due to revised program delivery and the carryover of unspent funds from 2023-24 to 2024-25.
- 3 The increase in the primary and secondary years education outputs in 2024-25 is mainly due to additional Territory and Commonwealth Government funding associated with the Statement of Intent for the Better and Fairer Schools Agreement.
- 4 The variations in 2023-24 reflect additional Commonwealth funding for On-Country Learning and transition funding for highly disadvantaged schools, as well as an increase in National Schools Reform Agreement funding.
- 5 The variations in the corporate and governance output are primarily due to time-limited strategic reforms and initiatives in 2023-24. The variation in the shared services received output in 2023-24 is due to redirection of repairs and maintenance allocations to fund minor new works, and a decrease in ICT charges from the Department of Corporate and Digital Development.

Agency profile

The Department of Education delivers high quality educational services and programs to children and young people across the Territory to provide every child the opportunity to engage, grow and achieve. It has a range of strategic policy, regulatory, service delivery and support responsibilities including:

- ensuring high quality early learning and development programs
- delivering high quality education services to maximise student learning across all stages of schooling
- providing pathways for school-aged students aligned with their further education, work or career aspirations
- delivering Vocational Education and Training in Schools (VETiS)

- providing a regulatory function over the operation of early childhood services and non-government schools
- supporting Territory institutions delivering tertiary education.

Budget highlights

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| New initiatives | | |
| Support for government and non-government schools to achieve Schooling Resource Standard targets under the Statement of Intent for the Better and Fairer Schools Agreement ¹ | | 72 550 |
| A Better, Safer Future for Central Australia – On-Country Learning ¹ | 20 283 | 19 717 |
| Key existing initiatives | | |
| Government schools resourcing including centralised school costs ¹ | 559 759 | 575 512 |
| Continued implementation of the Indigenous Education Strategy ¹ | 33 992 | 31 656 |
| Continued implementation of the Preschool Reform agreement ¹ | 4 800 | 4 900 |
| Strengthening inclusive education for students with a disability | 2 627 | 2 443 |
| Strengthening VETiS | 1 200 | 1 200 |
| New capital works | | |
| Alekarenge School – new school infrastructure | | 8 700 |
| Energy Smart Schools program | | 2 000 |
| Planning for enrolment growth in Palmerston growth area (secondary/special education) | | 2 000 |
| Yirrkala School upgrades | | 1 530 |

¹ Includes Commonwealth funding.

Output groups and objectives

Government education

Objective: Children and students are engaged in learning and achieve improved early childhood and educational outcomes from birth to year 12.

Early years

Provide assistance to and regulate early childhood education and care services. Provide targeted and integrated early childhood services, family support and capacity-building programs to give children the best possible start in life.

Preschool education

Provide and fund quality, evidence-based preschool education programs that support children to transition into primary school.

Primary years education

Provide quality, evidence-based learning programs for students from transition to year 6. Deliver the Australian Curriculum to promote children's learning and care, and prepare them for further schooling.

Secondary years education

Provide quality, evidence-based learning programs tailored to students from years 7 to 12. Deliver the Australian Curriculum, VETiS, and the Northern Territory Certificate of Education

and Training (NTCET) to enhance educational outcomes, personal and social development, and education and employment outcomes beyond schooling.

International education

Provide services and advice to strengthen international education partnerships, and increase the number of study tours and fee-paying international school students studying in the Territory.

Higher education

Provide funding to Charles Darwin University to support the higher education sector in the Territory.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Total preschool student enrolments ^{1,2} | 2 750 | 2 843 | 2 850 |
| Aboriginal preschool student enrolments ^{1,2} | 1 050 | 1 158 | 1 150 |
| Preschool attendance rate: ³ | | | |
| – non-Aboriginal | ≥ 86% | 87% | ≥ 87% |
| – Aboriginal | ≥ 53% | 53% | ≥ 53% |
| Total primary, middle and senior student enrolments ¹ | 29 600 | 29 809 | 29 750 |
| Aboriginal primary, middle and senior student enrolments ¹ | 13 100 | 13 172 | 13 200 |
| Primary, middle and senior attendance rate: ³ | | | |
| – non-Aboriginal | ≥ 84% | 85% | ≥ 85% |
| – Aboriginal | ≥ 60% | 58% | ≥ 60% |
| NAPLAN – students achieving strong or exceeding proficiency levels: ^{4,5} | | | |
| Reading: | | | |
| – non-Aboriginal | | 60% | ≥ 61% |
| – Aboriginal | | 14% | ≥ 17% |
| Numeracy: | | | |
| – non-Aboriginal | | 54% | ≥ 55% |
| – Aboriginal | | 11% | ≥ 13% |
| NAPLAN – students whose results indicate they need additional support: ^{4,5} | | | |
| Reading: | | | |
| – outer regional | | 17% | ≤ 16% |
| – remote | | 35% | ≤ 34% |
| – very remote | | 76% | ≤ 74% |
| Numeracy: | | | |
| – outer regional | | 19% | ≤ 18% |
| – remote | | 35% | ≤ 34% |
| – very remote | | 76% | ≤ 74% |
| Students attaining an NTCET: ⁶ | | | |
| – non-Aboriginal | 745 | 750 | 796 |
| – Aboriginal | 180 | 174 | 185 |
| NTCET attainment rate: ⁷ | | | |
| – non-Aboriginal | ≥ 82% | 82% | ≥ 84% |
| – Aboriginal | ≥ 34% | 33% | ≥ 34% |
| Students who completed a Certificate II, III or IV qualification ⁸ | 400 | 431 | 420 |

1 Enrolment numbers are sourced from the Age Grade Census and are not comparable to attendance rates.

Enrolments will vary due to multiple factors including population migration and families' choice of education sector.

2 Territory children may be enrolled in approved preschool programs outside the government sector, including in long day care settings.

- 3 Average attendance rate across the school year.
- 4 The National Assessment Program–Literacy and Numeracy (NAPLAN) results vary year to year.
- 5 New measure, following introduction of new national NAPLAN proficiency standards.
- 6 The increase in the 2024-25 targets is due to higher initial NTCET registrations in 2024.
- 7 The NTCET attainment rate is based on students attaining an NTCET as a proportion of year 12 students enrolled at the start of the school year.
- 8 The variation in 2023-24 is attributed to reporting and data quality improvements.

Non-government education

Objective: Quality choice in education for Territory students.

Primary years education

Provide Commonwealth and Territory Government grants and regulate non-government schools providing primary years programs.

Secondary years education

Provide Commonwealth and Territory Government grants and regulate non-government schools providing years 7 to 12 programs.

| Key performance indicators | 2023-24 Target | 2023-24 Estimate | 2024-25 Target |
|---|-------------------|---------------------|-------------------|
| Total primary, middle and senior student enrolments ¹ | 10 500 | 10 694 | 10 800 |
| Aboriginal primary, middle and senior student enrolments ¹ | 2 800 | 2 826 | 2 850 |
| Primary, middle and senior attendance rate: ² | | | |
| – non-Aboriginal | ≥ 90% | 89% | ≥ 90% |
| – Aboriginal | ≥ 60% | 59% | ≥ 60% |
| Students attaining a NTCET: ^{3,4} | | | |
| – non-Aboriginal | 420 | 407 | 388 |
| – Aboriginal | 56 | 38 | 33 |
| Students who completed a Certificate II, III or IV qualification ⁵ | 300 | 228 | 315 |

- 1 Enrolment numbers are sourced from the Age Grade Census and are not comparable to attendance rates. Enrolments will vary due to multiple factors including population migration and families' choice of education sectors.
- 2 Average attendance rate across the school year.
- 3 The NTCET attainment rate is based on students attaining an NTCET as a proportion of year 12 students enrolled at the start of the school year.
- 4 The variations in 2023-24 reflect lower year 12 enrolments in non-government schools. The decrease in the 2024-25 targets is due to lower initial NTCET registrations in 2024.
- 5 The variation in 2023-24 reflects an undercount of students due to incomplete reporting. The increase in the 2024-25 target reflects the expected number of students with complete reporting.

Corporate and shared services

Objective: Improved organisational performance through strategic leadership and governance, and the provision of corporate functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions, including financial services, performance information and data analytics, safety management, complaints resolution, strategic policy, intergovernmental relations, governance and risk management, and corporate communications.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| INCOME | | |
| Taxation revenue | | |
| Grants and subsidies revenue | | |
| Current | 6 283 | 3 005 |
| Capital | | |
| Appropriation | | |
| Output | 549 291 | 610 333 |
| Commonwealth | 528 251 | 544 596 |
| Sales of goods and services | 15 990 | 12 062 |
| Interest revenue | | |
| Goods and services received free of charge | 59 540 | 64 842 |
| Gain (+)/loss (-) on disposal of assets | | |
| Other revenue | 1 258 | 635 |
| TOTAL INCOME | 1 160 613 | 1 235 473 |
| EXPENSES | | |
| Employee expenses | 575 466 | 637 742 |
| Administrative expenses | | |
| Purchases of goods and services | 87 338 | 87 056 |
| Repairs and maintenance | | |
| Depreciation and amortisation | 60 713 | 60 602 |
| Services free of charge | 59 540 | 64 842 |
| Other administrative expenses | 136 | |
| Grants and subsidies expenses | | |
| Current | 452 006 | 483 166 |
| Capital | 1 238 | 1 227 |
| Community service obligations | | |
| Interest expenses | 400 | 400 |
| TOTAL EXPENSES | 1 236 837 | 1 335 035 |
| NET SURPLUS (+)/DEFICIT (-)¹ | - 76 224 | - 99 562 |

Income administered for the Central Holding Authority

| | | |
|-------------------------------|--------------|------------|
| INCOME | | |
| Taxation revenue | | |
| Commonwealth revenue | | |
| Current grants | | |
| Capital grants | 492 | |
| Fees from regulatory services | 650 | 675 |
| Interest revenue | | |
| Royalties and rents | | |
| Other revenue | | |
| TOTAL INCOME | 1 142 | 675 |

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

| | 2023-24 Revised | 2024-25 Budget |
|---|--------------------|-------------------|
| | \$000 | \$000 |
| ASSETS | | |
| Cash and deposits | 43 611 | 46 651 |
| Receivables | 10 265 | 10 265 |
| Prepayments | 2 190 | 2 190 |
| Inventories | 167 | 167 |
| Advances and investments | | |
| Property, plant and equipment | 1 313 926 | 1 253 974 |
| Other assets | | |
| TOTAL ASSETS | 1 370 159 | 1 313 247 |
| LIABILITIES | | |
| Deposits held | 1 | 1 |
| Creditors and accruals | 19 804 | 19 804 |
| Borrowings and advances | 11 751 | 11 751 |
| Provisions | 59 955 | 59 955 |
| Other liabilities | | |
| TOTAL LIABILITIES | 91 511 | 91 511 |
| NET ASSETS | 1 278 648 | 1 221 736 |
| EQUITY | | |
| Capital | | |
| Opening balance | 1 653 657 | 1 686 623 |
| Equity injections/withdrawals | 32 966 | 42 650 |
| Reserves | 330 979 | 330 979 |
| Accumulated funds | | |
| Opening balance | - 662 730 | - 738 954 |
| Current year surplus (+)/deficit (-) | - 76 224 | - 99 562 |
| Transfers to/from reserves | | |
| Accounting policy changes and corrections | | |
| TOTAL EQUITY | 1 278 648 | 1 221 736 |

Cash flow statement

| | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Operating receipts | | |
| Taxes received | | |
| Grants and subsidies received | | |
| Current | 6 283 | 3 005 |
| Capital | | |
| Appropriation | | |
| Output | 549 291 | 610 333 |
| Commonwealth | 528 251 | 544 596 |
| Other agency receipts from sales of goods and services | 16 506 | 12 697 |
| Interest received | | |
| Total operating receipts | 1 100 331 | 1 170 631 |
| Operating payments | | |
| Payments to employees | 575 466 | 637 742 |
| Payments for goods and services | 87 338 | 87 056 |
| Grants and subsidies paid | | |
| Current | 452 006 | 483 166 |
| Capital | 1 238 | 1 227 |
| Community service obligations | | |
| Interest paid | 400 | 400 |
| Total operating payments | 1 116 448 | 1 209 591 |
| NET CASH FROM OPERATING ACTIVITIES | - 16 117 | - 38 960 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investing receipts | | |
| Proceeds from asset sales | | |
| Repayment of advances | | |
| Sales of investments | | |
| Total investing receipts | | |
| Investing payments | | |
| Purchases of assets | | 650 |
| Advances and investing payments | | |
| Total investing payments | | 650 |
| NET CASH FROM INVESTING ACTIVITIES | | - 650 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Financing receipts | | |
| Proceeds of borrowings | | |
| Deposits received | | |
| Appropriation | | |
| Capital | | 650 |
| Commonwealth | | |
| Equity injections | 28 200 | 48 500 |
| Total financing receipts | 28 200 | 49 150 |
| Financing payments | | |
| Repayment of borrowings | | |
| Lease payments | | |
| Equity withdrawals | 18 889 | 6 500 |
| Service concession liability payments | | |
| Total financing payments | 18 889 | 6 500 |
| NET CASH FROM FINANCING ACTIVITIES | 9 311 | 42 650 |
| Net increase (+)/decrease (-) in cash held | - 6 806 | 3 040 |
| Cash at beginning of financial year | 50 417 | 43 611 |
| CASH AT END OF FINANCIAL YEAR | 43 611 | 46 651 |

Revenue statement

| | 2023-24 Revised | 2024-25 Budget | Variation | Note |
|--|--------------------|-------------------|-----------------|------|
| | \$000 | \$000 | \$000 | |
| Current grants and subsidies revenue | | | | |
| Commonwealth grants | 6 283 | 3 005 | - 3 278 | 1 |
| Connected Beginnings program | 2 170 | 2 169 | - 1 | |
| Remote School Attendance Strategy (Indigenous Advancement Strategy) | 1 936 | | - 1 936 | |
| Community Child Care Fund | 1 142 | 264 | - 878 | |
| Learning with Families | 756 | 367 | - 389 | |
| Australian Early Development Census | 279 | 205 | - 74 | |
| Output appropriation | 549 291 | 610 333 | 61 042 | 2 |
| Commonwealth appropriation | | | | |
| Specific purpose payments | 471 303 | 505 150 | 33 847 | 1 |
| National Schools Reform Agreement/Statement of Intent for the Better and Fairer Schools Agreement – non-government schools | 247 830 | 254 100 | 6 270 | |
| National Schools Reform Agreement/Statement of Intent for the Better and Fairer Schools Agreement – government schools | 223 473 | 251 050 | 27 577 | |
| National partnership agreements | 56 948 | 39 446 | - 17 502 | 1, 3 |
| On-Country Learning 2024 | 30 000 | 10 000 | - 20 000 | |
| Northern Territory Remote Aboriginal Investment – children and schooling | 18 868 | 22 496 | 3 628 | |
| Preschool Reform Agreement | 4 800 | 4 900 | 100 | |
| Transition Funding for Highly Disadvantaged Independent Schools | 1 980 | 1 540 | - 440 | |
| Workload Reduction Fund | 757 | | - 757 | |
| National Student Wellbeing program | 510 | 510 | | |
| Student Wellbeing Boost | 33 | | - 33 | |
| Sales of goods and services | 15 990 | 12 062 | - 3 928 | 4 |
| School contributions | 12 431 | 9 214 | - 3 217 | |
| International student fees | 2 242 | 1 500 | - 742 | |
| ICT services for non-government schools | 580 | 587 | 7 | |
| Headleasing | 384 | 384 | | |
| Boarder contributions | 138 | 138 | | |
| Training centres | 90 | 90 | | |
| Other | 125 | 149 | 24 | |
| Goods and services received free of charge | 59 540 | 64 842 | 5 302 | 5 |
| Other revenue | 1 258 | 635 | - 623 | 6 |
| OPERATING REVENUE | 1 160 613 | 1 235 473 | 74 860 | |
| Capital appropriation | | 650 | 650 | 7 |
| CAPITAL RECEIPTS | | 650 | 650 | |

1 The variations are in line with relevant Commonwealth agreements.

2 The increase largely reflects the Territory's increased contribution to support government and non-government schools as part of the Statement of Intent for the Better and Fairer Schools Agreement from 2024-25.

3 On-Country Learning funding is expected to be expended in line with the 2024 calendar year plans of schools.

4 The variation reflects expected school contributions for the 2024 calendar year.

5 The increase is largely due to the one-off redirection of repairs and maintenance allocations to fund minor new works in 2023-24.

6 The decrease mostly reflects the return of unspent funds in 2023-24.

7 The increase is due to new funding in 2024-25 for the purchase of new furniture and equipment for Yirrkala and Alekarenge schools.

Part 2
Community service obligations
and
Output appropriation

Community service obligations

This section details community service obligation (CSO) payments to the Northern Territory's government business divisions (GBDs), government owned corporations and private electricity retailers.

CSOs allow government to deliver specific community and social objectives that would not otherwise be undertaken or would only be undertaken at higher prices if left to commercial or market forces. Where government specifically requires a GBD or government owned corporation to carry out such activities, funding is provided in the form of a CSO payment to ensure the entity's financial performance is not adversely affected.

The provision of CSOs is an important feature of the Territory's competitive neutrality policy for government owned businesses. The competitive neutrality framework encourages a commercial culture, provides an opportunity for regular review of activities funded by CSOs and ensures transparent budgeting and reporting to demonstrate to competitors that CSOs are not being used to support commercial operations.

The following table outlines the Territory Government's CSO payments for 2023-24 and 2024-25 by purchasing agency, with a subsequent commentary on each CSO.

| Purchasing agency/Provider/Description | 2023-24 Revised | 2024-25 Budget |
|--|--------------------|-------------------|
| | \$000 | \$000 |
| Department of Treasury and Finance | 153 626 | 149 816 |
| Electricity retailers | | |
| Regulated retail electricity tariffs | 128 126 | 134 616 |
| National Energy Bill Relief Program | 3 500 | |
| Power and Water Corporation | | |
| Regulated retail water and sewerage tariffs | 7 600 | 800 |
| Gas supply agreement | 14 400 | 14 400 |
| Department of Territory Families, Housing and Communities | 26 061 | 18 015 |
| Electricity retailers | | |
| Northern Territory Concession Scheme | 10 254 | 9 650 |
| National Energy Bill Relief Program | 5 975 | |
| Power and Water Corporation | | |
| Northern Territory Concession Scheme | 4 950 | 4 708 |
| National Energy Bill Relief Program | 1 225 | |
| NT Home Ownership | | |
| Home ownership incentives | 3 657 | 3 657 |
| Department of Environment, Parks and Water Security | 9 348 | 8 623 |
| Territory Wildlife Parks | | |
| Territory Wildlife Park | 5 611 | 4 897 |
| Alice Springs Desert Park | 3 737 | 3 726 |
| Total | 189 035 | 176 454 |

Department of Treasury and Finance

The Department of Treasury and Finance provides CSO funding to electricity retailers for electricity supply to households and small business customers (using below 750 megawatt hours per annum) across the Territory at uniform tariffs.

The budget for regulated retail electricity tariffs increased in 2023-24 by \$4.1 million compared to the original 2023-24 Budget, reflecting a carryover of unspent appropriation to meet final CSO payments to retailers for 2022-23.

Funding for regulated retail electricity tariffs is expected to increase in 2024-25 by \$6.5 million as increases in network and generation costs are not anticipated to be fully offset by increases in tariffs.

The Department of Treasury and Finance also provides CSO funding for legacy contracts entered into by the former vertically integrated Power and Water Corporation that, following structural separation, were deemed to be non-commercial and require CSO funding, including the transport of gas used for power generation. These CSO payments are expected to remain unchanged in 2024-25.

CSO funding for regulated retail water and sewerage tariffs has decreased significantly from historical levels following a review of Power and Water Corporation's water and sewerage services. The remaining \$0.8 million funding for 2024-25 reflects the cost to Power and Water Corporation of legacy concessional charges for churches and charitable organisations.

Department of Territory Families, Housing and Communities

Power and Water Corporation and Jacana Energy receive CSO payments from the Department of Territory Families, Housing and Communities to fund subsidised electricity, water and sewerage tariffs for eligible pensioners, seniors and carers under the Northern Territory Concession Scheme.

CSO payments related to the Northern Territory Concession Scheme are expected to moderately reduce in 2024-25 reflecting scheme demand projections.

The Department of Territory Families, Housing and Communities also provides CSO funding to NT Home Ownership, which provides incentives for eligible Territorians to purchase their own home, thereby increasing home ownership in the Territory. CSO payments related to NT Home Ownership are expected to remain unchanged in 2024-25.

Department of Environment, Parks and Water Security

The Department of Environment, Parks and Water Security provides CSO funding for four non-commercial functions carried out by Territory Wildlife Parks, including:

- maintaining the parks' assets to a high standard to support growth and development of the Territory's tourism industry
- supporting biodiversity through captive breeding of endangered, rare and threatened species
- enhancing education of school children through teaching the benefits of the natural environment
- managing the botanic garden at the Alice Springs Desert Park.

CSO payments related to Territory Wildlife Parks are expected to decrease from \$9.3 million in 2023-24 to \$8.6 million in 2024-25 due to a one-off increase in 2023-24 to acquire electric vehicles for the Territory Wildlife Park as part of the green energy solutions initiative.

Output appropriation

Output appropriation is Territory Government funding provided to agencies to deliver outputs. It excludes capital appropriation (provided to deliver major and minor capital works), Commonwealth appropriation (provided under various agreements) and non-cash accrual costs, such as depreciation.

The following table details total output appropriation by agency over five years from 2023-24. Variations over the budget and forward estimates period reflect parameter indexation (for example, wages and CPI), efficiency dividends and, where applicable, savings measures and new and or time-limited funding.

| | 2023-24 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | 2027-28 |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
| | Budget | Revised | Budget | Forward estimate | | |
| | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 |
| Department of the Chief Minister and Cabinet | 190 698 | 189 408 | 189 419 | 182 520 | 177 460 | 180 246 |
| Department of the Legislative Assembly | 26 154 | 26 359 | 27 581 | 28 683 | 29 818 | 30 579 |
| Auditor-General's Office | 3 111 | 3 111 | 3 178 | 3 237 | 3 293 | 3 347 |
| Northern Territory Electoral Commission | 1 597 | 2 598 | 4 618 | 1 716 | 1 807 | 1 844 |
| Office of the Independent Commissioner Against Corruption | 5 033 | 4 997 | 5 629 | 5 725 | 5 823 | 5 917 |
| Ombudsman's Office | 2 784 | 2 785 | 2 808 | 2 897 | 2 987 | 3 047 |
| Department of Treasury and Finance | 195 033 | 205 032 | 206 400 | 182 267 | 172 976 | 173 508 |
| Department of Infrastructure, Planning and Logistics | 426 348 | 415 261 | 454 216 | 441 493 | 434 464 | 424 603 |
| Department of Industry, Tourism and Trade | 301 036 | 293 845 | 326 711 | 287 309 | 274 408 | 278 183 |
| Department of the Attorney-General and Justice | 353 523 | 386 837 | 403 259 | 366 643 | 355 892 | 359 884 |
| Department of Territory Families, Housing and Communities | 722 528 | 709 804 | 737 852 | 731 741 | 699 242 | 715 137 |
| Aboriginal Areas Protection Authority | 4 262 | 4 263 | 3 243 | 3 329 | 3 419 | 3 483 |
| Department of Health | 1 119 429 | 1 316 638 | 1 243 041 | 1 171 987 | 1 236 473 | 1 284 444 |
| Department of Environment, Parks and Water Security | 104 197 | 102 922 | 107 968 | 104 280 | 103 389 | 105 023 |
| Department of Corporate and Digital Development | 322 499 | 311 065 | 356 443 | 332 584 | 325 543 | 338 057 |
| Northern Territory Police ¹ | 375 503 | 434 322 | 464 269 | 502 512 | 522 987 | 551 617 |
| Northern Territory Fire and Emergency Service ¹ | 44 993 | 45 631 | 49 132 | 48 444 | 49 460 | 50 819 |
| Department of Education | 548 589 | 549 291 | 610 333 | 654 226 | 698 694 | 714 768 |
| Total | 4 747 317 | 5 004 169 | 5 196 100 | 5 051 593 | 5 098 135 | 5 224 506 |

¹ The 2023-24 Budget figure has been disaggregated to separate policing functions, and fire and emergency functions from the former Northern Territory Police, Fire and Emergency Services agency, into two standalone agencies.

Abbreviations and acronyms

| | |
|----------|--|
| CBD | central business district |
| CCTV | closed-circuit television |
| CHA | Central Holding Authority |
| CPI | consumer price index |
| CSIRO | Commonwealth Scientific and Industrial Research Organisation |
| CSO | community service obligation |
| FITA | <i>Fiscal Integrity and Transparency Act 2001</i> |
| FMA | <i>Financial Management Act 1995</i> |
| FOI | freedom of information |
| FTE | full-time equivalent |
| GBD | government business division |
| GST | goods and services tax |
| ICAC | Independent Commissioner Against Corruption |
| ICT | information and communications technology |
| LAN | local area network |
| LGBTQIA+ | lesbian, gay, bisexual, trans and gender diverse, queer or questioning, intersex, asexual or allies and others on the spectrum of gender |
| MLA | Member of the Legislative Assembly |
| NAPLAN | National Assessment Program – Literacy and Numeracy |
| NDIS | National Disability Insurance Scheme |
| NGO | non-government organisation |
| NTCET | Northern Territory Certificate of Education and Training |
| NTPS | Northern Territory Public Sector |
| PSEMA | <i>Public Sector Employment and Management Act 1993</i> |
| RBA | Reserve Bank of Australia |
| TAFE | technical and further education |
| VET | vocational education and training |
| VETiS | vocational education and training in schools |

Explanation of terms

Accrual accounting

An accounting basis where assets, liabilities, equity, income and expenses are recognised in the reporting periods to which they relate, regardless of when cash is received or paid.

Activities

Goods and services produced by government business divisions that are sold to the community and agencies on a fee-for-service basis, similar to a commercial enterprise, to achieve objectives.

Agency

A unit of government administration, office or statutory corporation, nominated in an administrative arrangements order for the purposes of the *Financial Management Act 1995*.

Appropriation

An authority given by the Legislative Assembly to make payments, now or at some future time, for the purposes stated, up to the limit of the amount in the particular Act.

Australian Accounting Standards Board

Develops, issues and maintains Australian accounting standards and related pronouncements.

Business line

Government business division activities that are intended to contribute to the same objective.

Capital appropriation

Government's investment in an agency for asset purchases and capital works projects.

Capital grants

Transfers of assets from one unit to another, for which no economic benefit of equal value are receivable or payable in return. Includes transfers of ownership of assets (other than cash and inventories), transfers of cash to enable recipients to acquire another asset, and transfers of funds realised from the disposal of assets.

Capital works

Infrastructure projects involving building and engineering works that create or improve government owned assets, as well as constructing or installing facilities and fixtures associated with and forming an integral part of those works.

Capital works projects are generally delivered by the Department of Infrastructure, Planning and Logistics on behalf of client agencies, and typically include constructing buildings, roads and bridges, installing large airconditioning plants or lifts, upgrading or extending existing buildings, and major roadworks that upgrade existing roads.

Budget Paper No. 4 provides information on major and minor works.

Central Holding Authority

The parent financial entity of government. It receives all Territory own-source revenue collected by other agencies on behalf of the Territory, except revenue permitted by legislation to be retained by the agency. It also receives most Commonwealth income, including GST revenue, national partnership and specific purpose payments, and then distributes this funding to agencies in the form of appropriations.

Commonwealth appropriation

Specific purpose and national partnership funding arrangements with the Commonwealth. Payments are received by the Department of Treasury and Finance on behalf of the Central Holding Authority, and are then on-passed to the relevant agencies. Also includes any other appropriation related to funding from external sources.

Community service obligation

Arises when government requires a government business division or government owned corporation to carry out activities it would not choose to undertake on a commercial basis or would only do so at higher commercial prices. Community service obligation funding allows the government to achieve identifiable community or social objectives that would not be achieved if left solely to commercial considerations.

Consumer price index

A general indicator of the prices paid by household consumers for a specific basket of goods and services in one period, relative to the cost of the same basket in a base period.

Efficiency dividend

An annual deflator applied to the output appropriation-funded portion of agency expenditure budgets to encourage more efficient service delivery through improved processes and increased productivity.

Federation funding agreement schedules

Fixed term agreements between the Commonwealth and states and territories, with defined objectives, outcomes, outputs and performance measures for the delivery of specific projects, services or to facilitate reforms arranged under five sectoral federation funding agreements covering health, education and skills, infrastructure, environment, affordable housing, community services and other.

General government agency

An entity or group of entities mainly engaged in providing services or producing goods for the general public, such as education, health and policing services, which are provided free of charge or at nominal charge.

Goods and services received free of charge

Resources received by an agency from another entity without charge. Revenue and a corresponding expense are recorded when the goods and services can be reliably measured, and the goods and services would have been purchased if they had not been provided free of charge.

Government business division

A Territory Government-controlled trading entity that follows commercial practices and is required to comply with competitive neutrality principles.

Government owned corporation

An entity governed by the *Government Owned Corporations Act 2001*. Operating under a shareholder model of corporate government, its objectives are to function as effectively as any corporate business and maximise sustainable returns to government. The Territory has three government owned corporations: Power and Water Corporation, Territory Generation and Jacana Energy.

Key performance indicator

Key performance indicators are used to measure the achievement of objectives and the quality, timeliness, accuracy and efficiency of service delivery. Performance indicators, including targets and variance commentary, are publicly reported in Budget Paper No. 3 (this publication) and agency annual reports.

National funding agreements

Complex agreements between the Commonwealth and states and territories that contain significant policy content and act as sources of longer-term funding.

National partnership agreements

Fixed term agreements between the Commonwealth and states and territories, with defined objectives, outcomes and outputs and performance measures for the delivery of specific projects, services or reforms. National partnerships are being replaced with federation funding agreement schedules.

National partnership payments

Tied payments from Commonwealth Treasury to state and territory treasuries, and appropriated to government agencies to deliver outcomes and outputs under federation funding agreement schedules, national partnership agreements, and some national funding agreements.

Non-cash

Transactions that do not involve the inflow or outflow of cash. Non-cash transactions include depreciation, amortisation, assets gifted (or granted) for nil consideration and unrealised gains or losses.

Objective

Clear, measurable statements of what an agency or government business division aims to achieve through the delivery of relevant goods and services.

Output

Goods and services provided by an agency to external users to achieve objectives.

Output appropriation

Territory Government funding to deliver outputs, after taking into account funding from other revenue sources, and determined at the whole of agency level. Although output appropriation is based on accrual costs, it does not encompass non-cash items, such as depreciation. This will generally result in operating deficits being reported by agencies.

Output group

An aggregate of agency outputs that contribute to achieving the same objective. Used primarily for reporting purposes.

Parameters

Used to adjust agency budgets. Also referred to as inflators and deflators.

Purpose

The *Appropriation (2024–2025) Act 2024* provides the Central Holding Authority with the authority to pay appropriations for a purpose. In accordance with the *Financial Management Act 1995*, purposes are output, capital, Commonwealth, employee entitlements, interest, taxes, other administrative payments, and Treasurer's Advance.

Repairs and maintenance

Expenses incurred to maintain existing government owned assets in working condition or keep an asset functioning at its required capacity. Excludes works that enhance an asset significantly or extend its useful life.

Specific purpose payments

Tied payments from Commonwealth Treasury to state and territory treasuries, and appropriated to government agencies, to support service delivery in specific sectors.

Tax equivalent regime

Mechanism used to ensure government business divisions and government owned corporations incur similar tax liabilities to private enterprises. The regime supports competitive neutrality by achieving a greater degree of parity between the cost structures of government-controlled trading entities and the private sector.

Treasurer's Advance

An appropriation purpose specified in the *Appropriation Act*, providing a pool of funds specifically set aside in each budget to meet one-off unexpected costs that arise during the year and are substantial enough to warrant additional appropriation. Treasurer's Advance is also the legal mechanism used to fund all new government decisions affecting the current financial year that require additional appropriation to be paid to agencies.

User charge

A charge applied to end users of a service provided by a government agency or business division, calculated on a cost-recovery basis.

